

FINANCIAL TIMES

World Business Newspaper <http://www.FT.com>

FRIDAY JUNE 19 1998



FT Weekend tomorrow
The bark of dogs,
the roar of traffic
- the hum of war



Change in Iran
Can Khatami maintain
momentum for change?
David Gardner, Page 20



Opel's David Herman
'We did not offer
enough product news'
Page 25

Mahler's birthplace
New cultural retreat
emerges in Bohemia
Arts, Page 19

WORLD NEWS

Tension mounts with Greece as Turks send jets to northern Cyprus

Tension between Turkey and Greece over Cyprus increased yesterday after Mesut Yilmaz, Turkey's prime minister, ordered six Turkish F-16 warplanes to northern Cyprus. He said Turkey was responding to the visit earlier this week of four Greek F-16s and two transport aircraft to the Greek Cypriot-controlled southern section of the divided island. Page 22

Israel to tighten hold on Jerusalem
Prime Minister Benjamin Netanyahu announced plans to strengthen Israel's hold on Jerusalem, including tightening ties with West Bank Jewish settlements. Page 7

Kohl warns of EU centralisation
Chancellor Helmut Kohl warned against excessive centralisation of the European Union in a pre-election speech apparently designed to boost his image as a defender of German interests. Page 22

Clinton signals moves on Iran
President Bill Clinton yesterday held out the prospect of a "genuine reconciliation" between the US and Iran in the strongest sign so far that Washington is seeking a rapprochement. Page 7

ETA guerrilla sentenced
A Spanish court sentenced a senior member of the Basque separatist group ETA to an 83-year jail term for firing grenades at a Civil Guard barracks in 1991.

Clinton names Holbrooke for UN
President Clinton nominated Bosnian peace broker Richard Holbrooke to be US ambassador to the UN, replacing Bill Richardson. Page 6

Danes opt for wealth-sharing
The Danish government has secured support from leftwing parties for tax reforms that will result in a significant redistribution of wealth. Page 4

EBRD to fund Chernobyl closure
The European Bank for Reconstruction and Development is set to agree its biggest single loan to secure closure of Chernobyl, site of the world's worst nuclear accident. Page 4

Strasbourg to curb expenses abuse
The European Parliament committed itself to ending abuse of expense accounts among deputies.

Indian arsenal could rival China
India's potential nuclear arsenal is bigger than that of Britain and in the same league as that of the French and Chinese, according to Jane's Intelligence Review. Russia-India reactor deal, Page 2

Latvia urged to ease restrictions
NATO secretary-general Javier Solana urged Latvia to approve legal amendments easing citizenship requirements for its large Russian minority.

Hungarian prime minister named
Hungarian president Arpad Goncz designated Viktor Orban as prime minister with a brief to form a cabinet likely to get Hungary into the EU and Nato early next century.

Draw helps Danish prospects
A 1-1 draw against South Africa at Toulouse took Denmark within sight of the second round of the World Cup soccer finals. World Cup coverage, Page 10

Airborne smuggling foiled
An attempt in South Africa to smuggle stolen diamonds fastened to a carrier pigeon was foiled when a policeman shot the suspect bird.

BUSINESS NEWS

Pension fund group asks UBS to sell it rather than take away its autonomy

PDFM, the UK's third largest pension fund manager, has told Union Bank of Switzerland, its parent group, it would rather be sold than lose its autonomous status. UBS last night acknowledged it was reviewing the role of PDFM as part of its merger preparations with Swiss Bank Corporation, but no decision had been taken. Page 22

Giafranco Ferré, one of Italy's best known fashion houses, is in talks over the sale of a 49 per cent stake to Prince Alwaleed bin Talal, the Saudi billionaire, for up to £250m (\$140m). Page 23

Robert Bosch, the world's biggest independent car parts group, expects sales of its anti-skid Electronic Stability Programme to rise from last year's 50,000 units to about 500,000 in 1998. Page 24

Rémy Cointreau, the French drinks group, blamed the Asian crisis and poor hedging against the strengthening US dollar as it reported annual losses of FF621m (\$103.5m) compared with profits of FF36m the year before. Page 24

Clydebank, the luxury hotel and country club group based at one England's finest houses, has recommended a £42.8m (\$70m) offer from a group of US investors that includes Microsoft boss Bill Gates. Built in 1686, it was once home to Frederick, Prince of Wales, and later to the Astor family. Page 23

Lloyd's of London members and the High Premium Group, representing several thousand Name, will today seek assurances from chairman Max Taylor at the insurance market's annual meeting that their future as sole traders is secure. Page 6

Regent's Park, the Hong Kong-based fund manager with a focus on emerging eastern European markets, saw net profits more than double to US\$73.7m in its first year as a listed company. Page 27

WorldPartners, the global telecommunications alliance led by AT&T of the US, received a boost with a decision by Telstra, the partially privatised Australian telecoms operator, to take a 10 per cent stake. Page 27

South Korea threatened to cut loans to conglomerates that refuse to support rationalisation. The move came as Seodol released a "death list" of 55 companies marked for liquidation by creditor banks. Page 2; Lex, Page 22

Boeing of the US said in its annual forecast of aircraft demand that airlines in Asia would buy 150 fewer aircraft than expected over the next four years but should then return to being among the world's biggest buyers of jets. Page 5

The global film industry had a buoyant year in 1997 as growing production budgets in Europe and North America fuelled a rise in investment to \$14.97bn from \$13.36bn in 1996. Page 5

Goldman Sachs, the US investment bank, paid \$130m for a 3.6 per cent stake in Bank Hapoalim, Israel's largest. Page 24

World Equity Markets

The latest trends and data from more than 50 national markets at a glance
Page 61

WORLD MARKETS

STOCK MARKET INDICES

	New York	London	Paris	Frankfurt	Stockholm	Milan	Madrid	New York
Day's high for	1,821.24	(-0.22)						
NASDAQ Composite	1,773.47	(-2.93)						
Europe and Far East								
CAC40	4,052.27	(-0.65)						
DAX	3,718.00	(-0.77)						
FTSE 100	3,500.51	(-0.25)						
US LEADERSHIP RATES	15,261.54	(+64.18)						
Federal Funds	5.5%							
3-month T-bill rate	5.15%							
Long Bond	10.95%							
Yield	5.7%							
OTHER RATES								
Bank overdraft	7.4%							
BTC 10 yr Gilt	109.627	(108.775)						
France 10 yr Gilt	105.01	(104.69)						
Germany 10 yr Bond	108.55	(108.42)						
Japan 10 yr Gilt	111.35	(111.73)						
NORTHERN SEA OIL (Argus)								
Bank overdraft	70.965	(11.365)						

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Asian crisis starts to take heavy toll on US exports

Economists warn of slower growth as trade deficit rises to record \$14.46bn

By Mark Suzman in Washington and Peter Montague and Michiko Nakamoto in Tokyo

ment to stimulate the domestic economy and restore confidence in the country's banks.

Tokyo shares recovered more than 4 per cent yesterday and other Asian markets rallied sharply in the wake of the joint intervention by the US Federal Reserve and the Bank of Japan.

The rise was significantly above market expectations, and economists said it indicated that continued deterioration in Asian economies could lead to slower US economic growth over the rest of the year.

The announcement follows Wednesday's dramatic decision by the US authorities to intervene in the foreign exchange markets in support of the flagging Japanese yen.

Larry Summers, deputy Treasury secretary, began a series of top-level talks in Tokyo yesterday in which he was expected to emphasise the need for corrective action by the Japanese government.

US trade deficit rose 9.5 per cent in April to a record \$14.46bn as the effects of the Asian economic crisis started to take a heavy toll on US exports, the Commerce department said yesterday.

Although imports dropped 0.9 per cent on the month to \$91.6bn, exports fell 2.6 per cent to \$77.1bn, reflecting a steep drop in Asian demand for capital goods such as civilian aircraft. That increased the politically sensitive deficit by \$1.2bn from the revised \$13.2bn recorded in March.

The US-Japanese intervention on the currency markets was welcomed yesterday by China, which had been threatening to



Ryutaro Hashimoto in Tokyo yesterday: 'I will do my best to achieve growth driven by domestic demand.' Picture: Reuters

devalue its own currency - a decision which would have sparked a new round of market turmoil.

"We are glad to see the exchange rate of the Japanese yen is picking up," said Dai Xianglong, governor of China's central bank. Trade and currency issues are expected to feature high on the agenda of President Bill Clinton's trip to China, which begins next week.

US trade figures indicated that the bilateral deficit with China rose 13.7 per cent in April to \$4.28bn, up from \$3.76bn in March and the largest deficit since last October.

Further evidence of strains in the Japanese banking system emerged yesterday as Moody's, which had been threatening to

drive by domestic demand, opened Japanese markets further and promote deregulation," he said.

Economists warned that the yen could quickly resume its downward slide if Japan did not produce concrete measures to revive its economy by the conclusion of an emergency meeting of officials from Group of Seven industrialised countries and leading Asian countries scheduled for Saturday in Tokyo. "If they don't come out with a credible package, the markets will riot," said Ken Courtis of Deutsche Morgan Grenfell.

Pressure on Hashimoto, the Japanese prime minister, vowed to act on his promises to stimulate the domestic economy. "To spark a rebound in the stalled economy, I will do my best to help to write off bad loans, achieve growth

Russia asks for \$10bn-\$15bn external help

By John Thornhill in Moscow

IMF team due in Moscow next week to discuss financial assistance

\$10bn-\$15bn," he said. President Boris Yeltsin amplified the call for additional "support and investment", saying he had recently consulted western leaders about the issue.

Mr Yeltsin did not specify whether he had sought direct bilateral assistance from the Group of Seven leading industrialised countries, adding that Russia would have to rely chiefly on its own efforts to overcome its economic troubles.

A senior IMF team is due to open talks with the Russian government in Moscow next week about providing additional financial assistance. But the early

signs are that there will be a robust exchange of views.

The IMF surprised the markets yesterday by postponing a decision to disburse the latest \$670m tranche of its existing \$9.2bn support loan. It said the Russian government would first have to show it had implemented actions previously agreed with the fund.

Mr Chubais had earlier made clear the Russian government would not automatically comply with every condition proposed by the IMF even though it offered the cheapest form of financing available.

"There are conditions, some of which we will be carrying out in

any case under the government's reform course," Mr Chubais said. "But there are others we will not accept from anyone, not from any financial organisation."

The Russian government yesterday demonstrated it could tap other sources of financing by launching a \$2.5bn 30-year eurobond issue, managed by J.P. Morgan and Deutsche Bank.

Mikhail Zadornov, finance minister, said much of the proceeds of the eurobond would be used to retire expensive domestic debt. Yields on short-term government bonds fell yesterday by 15 percentage points to 53 per cent. Mr Zadornov said the government

Canadian regulator disregarded warnings over magnet maker

By Edward Aidea in Toronto

The Ontario Securities Commission disregarded a number of warnings about sales claims at YBM Magnetics International, the magnet maker since suspended on the Toronto Stock Exchange, the Financial Times has learned.

The commission was told by industry experts last autumn that YBM had attributed almost a quarter of its 1996 revenues to a procedure that technical specialists say has no commercial applications.

The news will add to suspicions that securities regulation in Canada is not being conducted as rigorously as it should.

Regulators are still reeling from the collapse last year of Re-X Minerals, a mining exploration company whose claims to have found the world's largest gold deposit in Indonesia turned out to be groundless.

The warning on YBM's revenues was just one of a series of red flags disregarded by regulators when they approved a secondary C\$53m (US\$38m) stock issue last year, according to people familiar with the OSC's due diligence investigation.

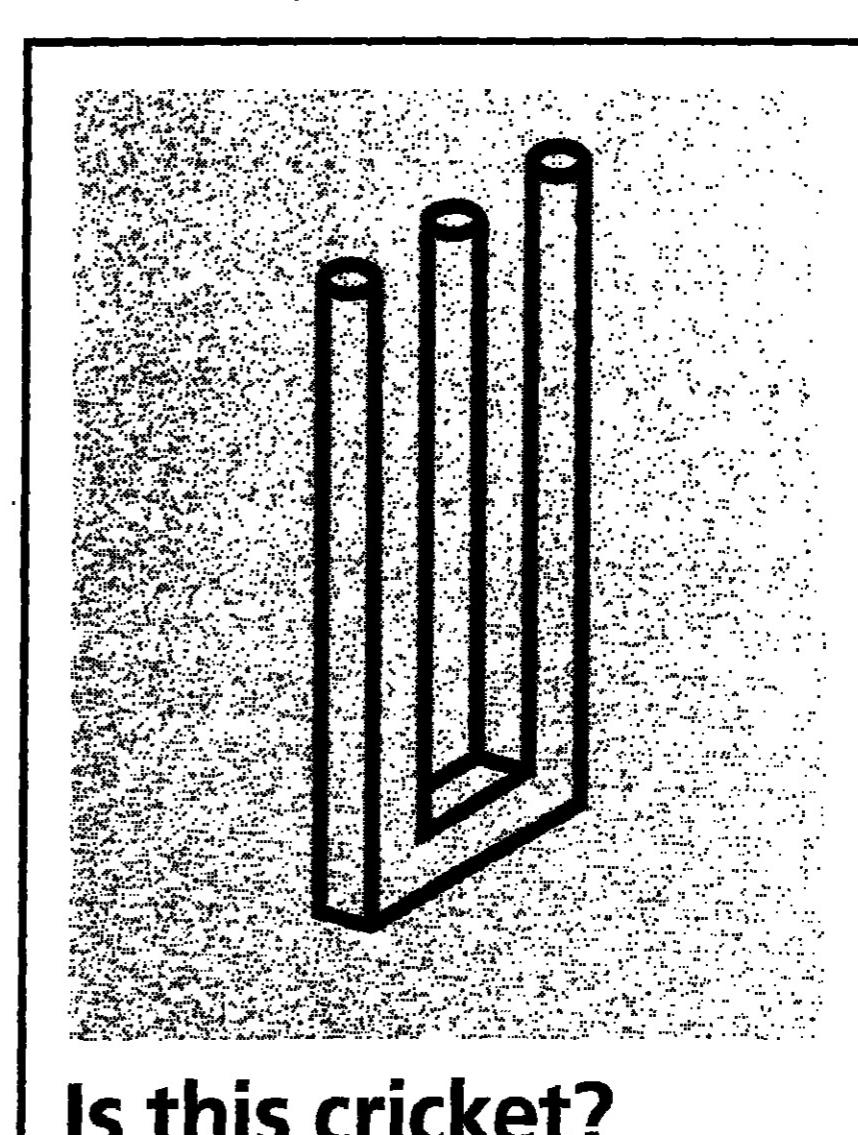
YBM, which attained a market value of more than C\$900m this spring before being suspended last month, faces possible delisting from the exchange. Regula-

tors will comment on the YBM investigation.

OSC officials this week

investigation.

It's a Cinven challenge



Is this cricket?

Cinven Capital judgement

Cinven Limited is regulated by IMRO

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WORLD NEWS

ASIA-PACIFIC

YEN SUPPORT MARKETS LOOK FOR COMMITMENT TO BANK REFORM

Total restructuring – without winners

Acting too quickly could deepen recession, writes Gillian Tett

For seven long years Japan has procrastinated over its banking problems. Now Ryutaro Hashimoto, the prime minister, has pledged to sort them out.

The problem he faces is that Japan does not take rapid action to clean up the banking mess, the mess will weigh down the economy and undermine investor confidence.

But if Japan does act quickly, it could risk tipping the economy even more deeply into recession by triggering waves of company closures and a credit squeeze that may leave many businesses howling with pain.

As one government official admitted: "If we don't act at all, we will get criticised. But if we act too fast, we could worsen a recession. We cannot win."

Japan's financial sector has three related problems: a Y77,000bn (\$860bn) mountain of problem loans, which were created when the 1980s

bubble collapsed; too many banks; and too large a role for banks in the economy.

A solution will not be found in any single neat policy "package", however much the Japanese might like to produce one at the Group of Seven meeting this weekend. What is needed is reform to the very structure of the banking industry.

Some bold steps have been taken. The Ministry of Finance recently admitted that total "problem" loans are some Y77,000bn, three times earlier estimates. In April the largest banks made more than Y10,000bn write-offs. And some have started to foreclose on bad loans, forcing companies into bankruptcy.

But many obstacles remain. The property and tax laws still make it hard for the banks to dispose of their property behind bad loans. If banks are too weak to cope, he argued, then the government should use some of the Y30,000bn of public funds it recently earmarked to help boost their capital bases. Or as a more draconian

solution, it should simply force them to merge or fail.

The LDP is also considering creating a publicly owned "reconstruction" bank, that would be similar to the institution that helped wind up the US savings and loans mess. This would take over the healthy assets of failed institutions.

Meanwhile, behind the scenes, officials are talking mergers. It is rumoured, for example, that groups such as Nippon Credit Bank, Long Term Credit Bank, Fuji, Daiwa or Yasuda Trust – to name but a few – could be forced to unite with others in the coming months. The "carrot" for this would be an injection of more public funds that could turn these bodies into quasi-nationalised banks.

Given this, most observers suspect that Mr Hashimoto will still opt for the more "softly, softly" approach. But this week's market swings have shown that investors are now crying out for action – and will punish the government if it simply delays.

Finding a "middle way" may yet be possible. But it will require a level of political competence that Japan's government has not shown during the last year.



Hashimoto: tax restraints

Pressure on Hashimoto to act

By Michiyo Nakamoto in Tokyo

Now comes the hard part. Mr Ryutaro Hashimoto must deliver.

The Japanese prime minister must produce the decisive measures to deal with the troubled banking sector and to boost the economy by stimulating domestic demand.

Failure to do so will send the yen plummeting again, threatening the ruling Liberal Democratic party's prospects in upper house elections next month as well as Mr Hashimoto's own future.

Mr Hashimoto's room for manoeuvre is inhibited by the election but also by a radical change in the pattern of policy formation in Japan.

The elections for the upper house of the Diet on July 12, make it difficult for the LDP to adopt unpopular policies. While there is acknowledgement by private sector economists and some LDP members that banks must dispose of their problem loans, the party is hesitant about forcing them to do so, for fear of provoking widespread company failures before the elections.

Mr Hashimoto has also been constrained from introducing permanent tax cuts, as demanded by the US, in part because it would mean lowering taxable income thresholds to make up for the loss of revenues. Mr Hashimoto has admitted that he "lacks the courage" to make such an unpopular move before the elections.

But after this week's currency intervention, analysts believe he will finally act.

"The government has only a short breathing space," says Teizo Taya, director of Daiwa Research Institute.

Unless it comes out with concrete measures soon, intervention will have been pointless, he warns.

This policy paralysis is also traceable to disagreements between the LDP, the ministry of finance and the financial sector. LDP factions, the Bank of Japan and many economists believe greater disclosure of the exact level of banks' problem loans is a prerequisite for any government initiative.

But the finance ministry and the banking sector have resisted greater disclosure, which they fear could ultimately lead to a further tightening of credit and more bankruptcies.

The LDP has also traditionally valued consensual politics, which prevents swift, decisive responses.

Disagreements tend to be papered over rather than resolved.

At the same time, responsibility for formulating financial policy has largely shifted from the ministry of finance, whose authority has been weakened by a series of scandals, to the LDP.

But LDP politicians lack both the resources and the expertise to deal with issues

as complicated as problem loans, says Okiharu Yasuda, who heads a key LDP committee entrusted with drawing up the government's plan to restore financial stability.

Bankers said yesterday's gains were far from sufficient to revive confidence in the debt rescheduling framework agreed in Frankfurt earlier this month, when the rupiah hovered around Rp14,000.

"At these rates, [the framework] is not sustainable," one senior banker in Jakarta said. "There would be very few debtors who could commit at this rate. And I don't see many debtors surviving at this rate either."

In Thailand, which last year learned an expensive lesson that currency intervention works only when backed up by structural economic reform, officials noted that Japan still had to fix its

trickle.

There had also been fears in diplomatic circles that the visit by the US Treasury secretary, Robert Rubin, to Malaysia, Thailand and South Korea from June 28 to

July 1 would be dominated by complaints of US inaction.

But south-east Asia's domestic problems have not gone away with the temporary rebound of the yen. Bad debt problems, the need to recapitalise banking systems and growing uncertainty about the unity of governments through an unprecedented recession continue to hang over the region.

In Indonesia, for example, the regional rebound boosted the rupiah to Rp14,000 to the US dollar at the close of trading in Asia, up from Wednesday's low of Rp17,000.

Extremely thin supply from foreign banks, worried about Indonesia's deteriorating economy, kept trade to a standstill.

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EUROPE

Paris go-ahead for Giat restructuring

By Robert Graham in Paris

The French government is to go ahead with a significant restructuring of Giat, the loss-making state-owned tank and munitions group, cutting the 10,500-strong workforce by at least a third.

This will be the second attempt in three years to rationalise Giat's operations, but the new plan promises to be both more drastic and more politically sensitive. The unions say as many as five of the defence group's 14 plants face closure.

Although the unions have warned of substantial job cuts, Alain Richard, defence minister, confirmed the government was preparing to announce a restructuring plan next month. He said that 3,000-4,000 jobs would be lost and several plants shut

down. He declined to give details of the plant closures other than to say "a small number" would be closed.

This suggests the government is trying to limit the number of plants affected because of the emotiveness of job losses at state-run enterprises. Workers at the state-owned naval dockyards in Toulon recently went on strike for six weeks due to a decision to contract out a ship repair job.

Giat is shaping up to be a test case of the Socialist-led government's resolve to cut costs in France's state-controlled defence sector. Since 1996 the state has pumped in FF11.5bn (\$1.9bn) to prop Giat's ailing finances, the most recent being FF1.5bn agreed in February. The workforce has also been cut by more than 2,500.

But this seems to have been to little avail. The core of Giat's employment is linked to production of the Leclerc battle tank, which is being delivered to the French army and to the United Arab Emirates. A 1993 contract to supply 436 tanks to the Emirates at a fixed dollar price of \$3.5bn is being carried out at a loss, while the rhythm of delivery to the French armed forces has slowed because of defence savings.

The finance ministry is pressing hard to rationalise production ahead of future Europe-wide industrial concentration as orders shrink and development costs rise. The government prepared the ground for job cuts by legislation last month allowing generous terms for early retirement at 52. But the



Jean-Claude Trichet, Bank of France governor (left), with Dominique Strauss-Kahn, finance minister

short-term financial cost of large-scale redundancies will be high.

Between 1990 and 1998

total government spending has risen 30 per cent at current prices. But defence outlays during this period have shrunk 19 per cent. The government has picked on defence as an area where further significant economies can be achieved as it

prepares the priorities of the 1998 budget.

A strong reminder of the need to find spending cuts came yesterday from Jean-Claude Trichet, governor of the Bank of France, in his bank's 1997 report. In his annual letter to President Jacques Chirac, Mr Trichet said it was essential in the context of the single currency to have budgets "close to balance or in surplus" in periods of strong growth as a cushion against deterioration in economic conditions.

This was a repetition of an earlier criticism from the Bank of France of the government's gradualist approach to reducing the deficit.

Next year the planned deficit

will be reduced to only 2.3 per cent of gross domestic product, from 3 per cent.

Greece set to shed emerging market label

Athens is shaping up as a promising candidate to join EMU in 2001 but questions remain about progress on privatisation, write Kerin Hope and Jeremy Grant

Greece's Socialist government has undergone a crash course in the past few months on the workings of the financial markets.

The Asian economic crisis, which triggered a sharp drop in Greek bond prices, led the government to speed up modernising the secondary bond market and attracting more overseas investors.

The long-awaited changes include a specific timetable for auctions of government debt in which primary dealers from a group of Greek and foreign banks participate, and the introduction of automated bond trading on the Athens stock exchange.

The gradual replacement of short-term treasury bills with long-term bonds will ease the finance ministry's burden of financing a swollen public debt equal to almost 110 per cent of gross domestic product. Parliament yesterday approved the waiver of tax on interest

income earned on government bonds of more than two years maturity.

Nikos Christodoulakis, deputy finance minister, says the lessons of the Asian crisis have been absorbed: "We're making the transition from an emerging to a developed market. So far the investor response has been very encouraging."

Nowhere is this more evident than in the Greek bond market. With entry into Europe's exchange rate mechanism in March and recent success in battling inflation, Greece is shaping up as a promising candidate to join economic and monetary union (EMU) in 2001. Rumour has it the Brussels monetary committee has already started referring to Greece as the 12th EMU member.

That has turned the country's nascent bond market into one of the few remaining EMU interest rate convergence gambles in Europe. The bet is that yields will narrow since a devaluation of the drachma in March.

However, economists say Greece faces three challenges as it tries to satisfy the fiscal and monetary criteria required by EMU: maintaining momentum on its privatisation programme, taming public sector unions and curbing inflation. The government's success in resolving these issues will determine whether the Greek bond market main-

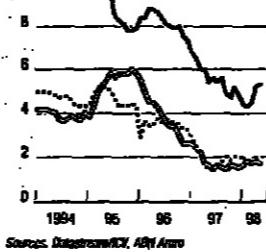
tains its current shine. "They've brought inflation down, which has brought interest rates down, which has reduced their deficit payments," says Phyllis Reed, European bond strategist at Barclays Capital. "As long as they stay inside that virtuous circle they're going to get there. The absolutely critical thing is holding that exchange rate now to keep inflation down."

The planned privatisations of banks and public utilities, as well as abolition of state subsidies for loss-making state enterprises, are also seen as crucial to reducing inflation and the budget deficit to levels comparable with membership of the euro.

Although Greece has not yet achieved any of the EU convergence targets, it expects to cut the deficit this year from 4 per cent to 2.9 per cent of GDP, just meeting the requirement of the EU's Maastricht treaty on closer integration. Inflation

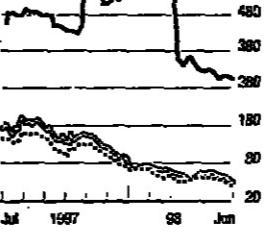
Getting into shape for EMU

Inflation rates
annual % change in CPI



Yield differentials over Germany 10-year government bonds

Source: INVESTMENT BANKS



is projected to fall from 5.3 per cent in May to 2.5 per cent by December 1999.

However, the reforms are opposed by powerful public sector unions which fear privatisation will result in widespread job cuts. The government must also contend with a leftwing Socialist faction which is still committed to public ownership.

"Without progress there, it will be unfeasible to reduce the public debt in a meaningful way and keep inflation low," says Miranda Xafa, currency strategist at Salomon Smith Barney.

A six-week strike by work-

ers at Ionian Bank, which is due to be sold next month, underlines the difficulties that lie ahead. Ionian's staff are trickling back to work after receiving assurances from the government that no job will be cut for at least three years. But union leaders are still contesting details of the proposals.

Platon Monokroussos, treasury analyst at ABN-Amro bank, believes investors have yet to see convincing evidence of progress in privatisation. "The track record of Greece in privatisation is very poor. They have to prove themselves."

Germany had a visible trade surplus of DM11.4bn (\$6.3bn) in April, indicating the continuing strength of the country's exports.

Exports fell from DM83.7bn in March to DM83.4bn in April while imports rose from DM70.9bn to DM72bn.

Attempts to form Hungary coalition

By Kester Eddy in Budapest

Arpad Goncz, Hungary's president, yesterday invited Viktor Orban, leader of the centre-right Fidesz-Hungarian Civic party, to form a government and become the third, democratically-elected prime minister of Hungary since the demise of Communism in 1989-90.

Fidesz, which emerged as the leading party in last month's elections, is trying to reach an agreement to form a coalition government with the rightwing Smallholders party.

Mr Orban said yesterday he hoped for a coalition agreement to be signed this week, which would pave the way for a government to be formed in early July.

Fidesz has already come to a coalition agreement with its close ally, the Hungarian Democratic Forum, which will take the justice portfolio.

Together with the Smallholders, which will have four ministers, the incoming coalition will have 55 per cent of MPs in the 386-seat parliament.

Mr Orban has pledged to overhaul government and Fidesz will have 11 ministers in the new enlarged cabinet, including the key foreign, economic and finance portfolios.

Also, Fidesz promised prudent financial policies after the markets showed initial post election jitters. Laslo Urban, the finance minister designate, said on Wednesday that the government would seek a minimum three percentage-point reduction in inflation, currently at 18 per cent, in each of the next two years. The government would introduce measures to achieve a cut of 6 per cent in 2000.

However, there is concern over the award of the defence portfolio to the rural-based Smallholders, and over the ministerial nominee, Janos Szabo, a former manager of a large florist company.

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EUROPE

Spanish radiation leak poses questions

By David White in Madrid

Mystery still prevails over a radiation leak at a Spanish steel plant which was officially notified to international authorities a week ago. The questions centre on its origins, its connection to a surge in radioactivity levels in parts of southern Europe, and an alleged delay in giving the alert.

The incident, at the Acerinox steel complex at Algeciras on Spain's southern tip, has brought allegations from regional officials that the company acted "clumsily and late", and attacks by the Greenpeace environmentalist organisation describing Spain as "a banana republic in waste management".

It is the second environmental scare in the region this year after April's disaster near the national park of Doñana, in which toxic sludge from a mine belonging to the Canadian-Swedish Boliden group spilled into the Guadamar river. Josep Piqué, Spanish industry minister, told a parliamentary committee it was not yet proven the Algeciras leak was the source of a radiation cloud reported at earlier this month in southern France, northern Italy and Switzerland. He suggested that the leak probably came from the melting of scrap from X-ray equipment.

According to Juan Manuel Kindelán, president of Spain's Nuclear Safety Council (CSN), the Algeciras incident could be the cause of the radiation wave. The company, which sought to reassure investors this week by saying that the incident had not affected production, has questioned the link.

The Acerinox plant, in which Nissin Steel and Nissho Iwai of Japan are shareholders, is the world's largest

fully integrated stainless steel complex, exporting most of its output. It relies on shipments of scrap steel for its raw material.

The company notified the CSN on June 9 it had detected the radioactive isotope Cesium 137 in its filter system. The CSN confirmed this and notified the International Atomic Energy Agency, the European Commission and the French and Portuguese governments last

Friday. Mr Kindelán has asked for clarification about whether the company delayed passing on the information, and said tighter controls should be considered on imported supplies, especially from eastern Europe, to avoid further incidents.

So far five employees at the site have been found to have traces of the isotope but, according to authorities, at well below the limits considered tolerable.

Czechs feel cheated as they prepare to cast their votes

People across the social divide are angry about corruption and humiliated by the decline in their country's financial reputation, write Stefan Wagstyl and Robert Anderson

Clutching a red rose in one hand and giving a victory salute with the other, Milos Zeman, the Czech Social Democrat leader, ended a rally this week by singing the 1960s protest song "We shall overcome". About 500 supporters joined him in the grimy industrial city of Ostrava. Fuelled by cut-price beer and accompanied by a long-haired country and western band, they brought a broad smile to the face of the emotional Mr Zeman.

Meanwhile, Vaclav Klaus, head of the rightwing ODS and Mr Zeman's great rival, tried to inspire his supporters with a controversial military-style campaign leaflet. "Mobilisation," it read, "I am calling on all who want to live free... to vote ODS."

At meetings in Prague he played the showman by handing out free videos to supporters who composed ODS slogans. However, the campaign antics cannot disguise the political disillusion of many Czechs as they go to the polls today and tomorrow in the second general election in two years.

Josef Tosovsky, the caretaker prime minister and former central banker who has ruled for the last six months since the failure of the last party-based government,

says: "Citizens have a problem with politicians and politics as such." On the face of it, this lack of excitement seems strange; the election appears likely to bring the biggest shift in Czech politics since the Velvet Revolution in 1989. If opinion polls are correct, Mr Zeman's Social Democrats have every chance of emerging as the largest party in the multi-party race - and forming the first left of centre government of the 1990s.

Success for Mr Zeman would be humiliation for Mr Klaus, architect of the Czech Republic's economic liberalisation in the early 1990s and prime minister from 1992 until last year's crisis when he was replaced by the caretaker government. Mr Klaus has tried to convince the voters of the enormity of this choice, playing on fears of a return to communism under Mr Zeman and proclaiming himself champion of "freedom and democracy."

Six months out of power has helped Mr Klaus rebuild his image - focusing on big ideals and distancing himself somewhat from his government's tarnished record. His share of the vote in opinion polls has soared from 10 per cent earlier this year to around 20 per cent - not far short of the Social Demo-

porters. Czechs feel cheated by the loss of public money and humiliated by the decline in their country's financial reputation.

Jiri Chudoba, a 29-year-old physicist who has previously voted ODS but is switching to another rightwing party, says: "There are too many unanswered questions about ODS finances." The proportional representation system makes voters' choices even trickier. No single party of the 13 standing is likely to win a majority. Even if Mr Zeman achieves his ambition of 35 per cent of the vote, he will have to find partners.

He says he can do business with the Pensioners' party on his left and the Christian Democrats on his right. But if this is insufficient he will

have to rule as a minority or look further afield. He refuses to consider working with the Communist party, which stands by its traditions, supports state intervention and opposition to NATO membership and wins almost 10 per cent in opinion polls. And Mr Zeman believes co-operation with Communists would horrify too many voters.

Faced with these complexities, a stagnant economy and a wet summer, it is little surprise that Czechs are fed up. Even the World Cup provides little distraction as their team is not playing. No wonder that on Wednesday Blesk, the big-selling tabloid daily newspaper, almost ignored the election on its front page. The top stories were the discovery of a mass grave in the Mexican desert and the Ascot fashions.

Vaclav Havel, the president, favours a broad Social Democrat-US coalition as the best way to bring back stability. Mr Zeman has ruled out such a deal as has Jan Ruml, the US leader. But some senior Social Democrat and US parliamentarians are not so sure.

However, the only alternative to the Communists would be the right of centre Freedom Union (US). This new party, formed last year by ODS breakaways who could no longer stomach working with Mr Klaus, is the backbone of the present caretaker government. Mr Zeman sorely needs their administrative skills.

Danish tax reform backed by the left

By Hilary Barnes in Copenhagen

The minority Danish government has secured sufficient support from leftwing parties to win parliamentary approval for tax reforms that will result in a significant redistribution of wealth to the less well off.

Cuts in the lowest income tax rates will be financed by home owners, high earners and those who exploit tax-advantaged pension savings programmes.

The government, dominated by the Social Democratic party, concluded a deal on Wednesday with the two leftwing opposition parties in parliament, the Socialist People's party and the ultra-left Unity List.

The administration ensured a majority for its proposals after the two MPs for the Faroe Islands said they would either abstain or support the government. The government had agreed to pay the Faroe Islands about Dkr1bn (\$284m) to relieve local debts.

It is unusual in post-war Denmark for controversial policy initiatives to be pushed through without some form of prior consultation between government and opposition. One newspaper yesterday described the tax reforms as a "red shock".

That comment was echoed by Anders Fogh Rasmussen, leader of the Liberal party, the largest non-socialist opposition party. "The government has chosen sides," he said. "We have got a red cabinet."

Mr Fogh Rasmussen said the government's alliance with the leftwing and the Faroe Islanders could lead to an early election.

The government, which wants to curb domestic demand, has introduced the tax programme in an attempt to cut gross domestic product growth by 1 point to 2 per cent next year. It also aims to halve the growth in private consumption to about 1.6 per cent.

If the proposals win approval the lowest rate of state income tax would be lowered from 8 to 5.5 per cent, and the top rate would rise from 55 to 59 per cent.

EBRD set to back Ukraine N-plants

By Leyla Bodison, Environment Correspondent

The European Bank for Reconstruction and Development is set to agree the biggest single loan in its history to secure closure of Chernobyl, site of the world's worst nuclear accident.

Officials said the bank had given preliminary approval to lending Ukraine \$180m to help fund completion of two reactors started in the Soviet era.

The government, dominated by the Social Democratic party, concluded a deal on Wednesday with the two leftwing opposition parties in parliament, the Socialist People's party and the ultra-left Unity List.

The Group of Seven industrialised nations agreed in 1995 to help fund the project if it proved the most economic way to boost Ukraine's energy supplies in compensation for the loss of power from Chernobyl.

After an independent report commissioned by the EBRD found the project did not meet the bank's least-cost criteria, the G7, which fears further accidents at Chernobyl, put pressure on the bank to conduct a new study. This concluded the project was economic.

But the bank is still concerned about the project's viability and has decided to attach tough conditions to the loan.

Ukraine would first have to agree a new financing deal with the International Monetary Fund and carry out a long-promised restructuring of its energy sector based on market principles. This would include privatising its electricity distribution companies and raising the low level of collection of electricity bills from about 10 per cent at present.

Antony Frogatt, an adviser in Greenpeace, who has followed the issue closely, predicted that on past precedent the Ukrainians would "not meet the reform conditions".

The bank would then face a stark choice. The question would be whether it chose to abide by its "own sound banking principles" or bowed to G7 pressure.

NEWS DIGEST

GERMAN ECONOMY

Bundesbank's warning hints at interest rate rise

The Bundesbank yesterday raised the prospect of an interest rate rise as it warned European central banks to keep a close watch on steeply rising share prices and counter them with monetary action if necessary.

It also said the new European Central Bank should not be left with a legacy of potential inflation when the euro was introduced next year. Ritsch Schumacher, economist at Nikko Europe, said: "The implicit conclusion is that rates will have to rise." This could happen by the end of July, with other countries following.

Last October the German central bank raised its securities repurchase (repo) rate from 3 per cent to 3.3 per cent.

The Bundesbank noted that exports were still rising, capital spending was picking up and consumer demand was more buoyant. But unemployment remained "unacceptably high". Andrew Fisher, Frankfurt

UKRAINE FINANCES

Situation 'close to critical'

Leoni Kuchma, Ukraine president, yesterday described the country's financial situation as close to critical and announced that he would issue a package of decrees because parliament was too "paralysed" to act.

In a nationally broadcast address, Mr Kuchma said Ukraine's heavy international borrowing was nearing a critical mark, and the crisis could undermine the stability of the national currency, the hryvnia.

The president assured both the previous parliament and the newly elected legislature, which he criticised for intransigence.

His attempts at market reform have long been stalled by parliament. The current parliament, elected in late March, is dominated by leftists and the centrist opposition.

The president said he has decided to heed recommendations of his staff and sign a series of "vital" decrees. The decrees, expected to be signed yesterday, would lower the 20 per cent value-added tax, simplify tax procedures for small businesses, introduce a fixed agricultural production tax and allow the government to raise money to address a huge backlog in overdue wages. AP, Kiev

NAZI GOLD

Bank attacks Bergier report

The Swiss National Bank has attacked the government-backed historical commission that published a highly critical report of the central bank's role as the main outlet for Nazi gold during the second world war.

The SNB, which faces the threat of class actions from US Holocaust survivors, yesterday tried to repair some of the damage done by the recent report of a group of historians led by Professor Jean-François Bergier.

The Bergier report concluded that some of the arguments used by the SNB's wartime managers to justify the gold purchases were not credible.

However, Jean-Pierre Roth, one of the SNB's two vice-presidents, said that the report lacked an in-depth analysis of Switzerland's wartime economic policies. It had failed to explain adequately why the German gold transactions were critical to the maintenance of Switzerland's monetary stability, and had failed to discuss whether the SNB could have followed any other course of action.

Mr Roth accepted the SNB's wartime managers had not "shown enough sensitivity to the moral dimension" of possibly accepting looted Nazi gold.

However, he stressed that the bank had no intention of negotiating an out-of-court settlement of the threatened US class actions. William Hall, Zurich

GREEK DOCKERS STRIKE

Sell-off plan provokes protest

Dock workers at Piraeus and Thessaloniki, Greece's two biggest commercial ports, yesterday started a six-day strike in protest against the Socialist government's plans to privatise both port authorities next year.

The union claims plans to restructure the port authorities would lead to job losses.

The merchant marine ministry argues that the partial privatisation will increase the number of jobs, because the ports will be able to operate additional shifts under private sector management.

The strike is the latest in a series of walk-outs staged by workers at state-owned banks and utilities included in the government's fast-track privatisation scheme.

Workers at ELTA, the Greek post office, staged a 24-hour strike yesterday to protest against a reform plan under preparation by the government. The postal service is one of four loss-making state enterprises being restructured this year as part of the Socialists' effort to reduce the budget deficit below 3 per cent of gross domestic product, a requirement for joining the European single currency. Kerin Hope, Athens

ESTONIAN ECONOMY

Move to slow growth

Estonia's government and central bank have agreed to revise economic policy for 1998 as a result of concerns about strong economic growth and the large current account deficit.

The supplementary economic programme, drawn up in co-operation with the International Monetary Fund, will contain measures to restrain demand and reduce the current account deficit by increasing the public sector surplus by half a percentage point to 2.5 per cent of gross domestic product.

Surplus revenues will be channelled into an existing "stabilisation fund" abroad. The government plans to reduce its current expenditures by 1 percentage point, to 32 per cent of GDP, in the course of 1998. While earlier measures to slow the economy and restrain demand had some effect, figures now suggest that the economy will grow 8 per cent this year, compared with earlier targets of 5.4 per cent, according to the central bank, Mati Vipotnik.

CONSUMER COMPETITIONS

Havel and parliament clash

The Czech lower house of parliament yesterday met in special session to overturn the veto of President Vaclav Havel on a bill banning foreign companies from running consumer competitions.

Foreign companies complain that the bill - aimed at stopping casinos run by foreign mafia - prevents foreign companies running promotions and is therefore in violation of international accords such as the Czech Republic's association agreement with the European Union.

Graham Staley, head of Praha Pivovary, majority owned by Bass of the UK, said: "They were trying to trap the mafia but they have caught genuine customer promotions."

The EU has also warned the Czech parliament about the countries applying to join the union, said on a recent visit to the country that the lottery law was not "in conformity with the preparations for EU entry".

The Czech Republic backed down in a conflict with the EU over quotas on apple imports last month after the Union imposed retaliatory measures. Robert Anderson, Prague

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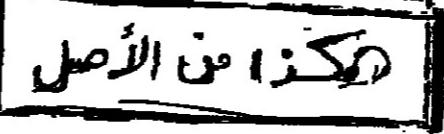
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WORLD TRADE

BOEING ANNUAL FORECAST N AMERICAN AIRLINES WILL BUY MORE JETS OVER NEXT 20 YEARS BUT ASIANS WILL BUY MORE LARGE ONES

Dip in Asian aircraft buying predicted

By Michael Shapka, Aerospace Correspondent

Airlines in Asia will buy 150 fewer aircraft than expected over the next four years but should then return to being among the world's biggest buyers of jets, Boeing said yesterday.

Bruce Dennis, Boeing's vice president for marketing, said the group's planning was based on the assumption that Asian economies would return to healthy

growth in the next four or five years and that the region's crisis would not spread to the rest of the world.

"If, for some reason, it starts to drift out of Asia, all bets are off," he said.

Presenting Boeing's annual forecast of aircraft demand, Mr Dennis said North American airlines would buy more aircraft in dollar terms, as they would purchase more large aircraft, such as Boeing 747s, than carriers in the US and Europe. Asian carriers

This was because US airlines needed to replace an ageing fleet. North American airlines would buy 5,580 aircraft, compared with European carriers which would purchase 4,890. Asia-Pacific airlines would buy 4,760 new jets, Mr Dennis said.

However, Asian airlines would be the biggest buyers in dollar terms, as they were using larger aircraft than carriers in the US and Europe. Asian carriers

would spend \$427bn on aircraft during the next 20 years. European airlines would spend \$345bn, and North American carriers \$322bn.

Boeing, the world's biggest aircraft maker, said it disagreed with Airbus Industrie, its European rival, over the level of demand for aircraft with more than 400 seats.

Boeing last year shelved plans to build a 600-seat "super jumbo", saying the

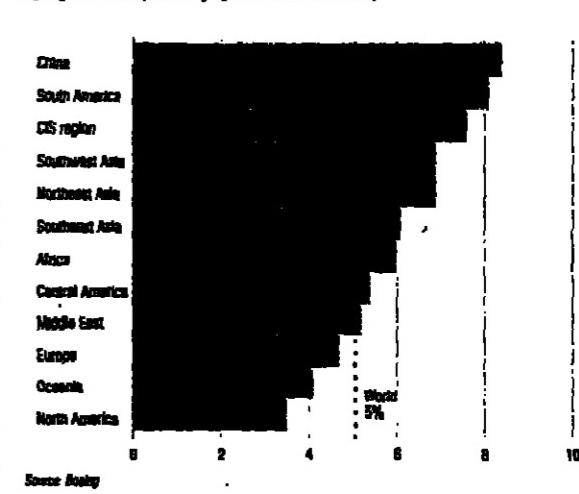
demand for such aircraft was too small to justify the development cost. However, Airbus is pressing ahead with plans to build a super jumbo, provisionally called the A3XX.

Mr Dennis said there was no evidence that airlines were using larger aircraft than previously. Carriers were instead taking advantage of the growing liberalisation of the aviation industry worldwide to increase the number of flights, using

small and intermediate-sized aircraft.

By 2017, large aircraft with 400 seats or more would account for only 6.5 per cent of the world's fleet, compared with 8 per cent today.

Single-aisle aircraft would represent 69 per cent, compared with 73 per cent today. The biggest growth would be in intermediate-sized aircraft, which would account for 24.5 per cent of the worldwide fleet, up from 19 per cent today, he said.

Air travel growth
By region (annual percentage growth rate 1998-2007)**Japan comes to Jakarta's aid**

By Peter Montague in Tokyo

Japan is pressing ahead with its \$1bn trade credit facility for Indonesia without waiting for the country to reach a new agreement with the International Monetary Fund, according to a senior official of the Export-Import Bank.

Takuma Hatano, head of the bank's Asian loan department, said the decision was taken because Indonesia's situation was worsening daily, with capacity use in industry down to 20-30 per cent. The loan was signed yesterday in Jakarta, he said, with funds available over the next few days.

"The IMF mission is basically on track and the government has already announced that it will accept and implement the IMF programmes," he said.

The loan will be used to settle letters of credit issued by local Indonesian banks to finance imports of raw materials and components needed by Indonesian exporters. Trade finance provision has halted since Indonesia's crisis hit, making it virtually impossible for exporters to benefit from the rupiah's steep decline.

A condition of the loan is that exporters who benefit from the finance must remit the profits from their transactions back to Indonesia

and not hold them offshore in financial centres such as Singapore, Mr Hatano said.

The bank is anxious that its funds are not used to finance further capital flight.

Though Japan has been waiting for a new IMF agreement to implement most of its bilateral aid to Indonesia, it has been anxious to press ahead with the trade credit facility, partly because of the country's importance as a source of energy supplies.

Liquefied natural gas from Indonesia accounts for 40 per cent of Japanese gas imports.

Separately, aid officials said the passage through the Diet this week of Japan's supplementary budget would release an additional Y30bn (\$214m) in development assistance funds, much of which would be channelled to Indonesia in the form of food assistance.

With total loans outstanding of Y700bn, Indonesia is the largest borrower from Japan's Eximbank after China, Mr Hatano said. But it was not clear how far the bank would be able to provide fresh long-term loans to finance investment projects. It was willing to do so, but the chances were that the Indonesian government

that exporters who benefit from the finance must remit the profits from their transactions back to Indonesia

Buoyant year for global films

But money is becoming tighter in Asia and Hollywood, reports Alice Rawsthorn

The global film industry enjoyed a buoyant year in 1997, when steep increases in production budgets in Europe and North America fuelled a 12 per cent increase in overall investment to \$14.97bn, from \$13.36bn in 1996.

However, film makers may face tougher conditions this year, according to a study in the latest issue of Screen Finance, the film industry newsletter.

Asia's movie producers have found it difficult to secure capital for new projects since last autumn's stock market collapse. Several Hollywood studios have either scrapped expensive blockbusters this spring, or pruned budgets.

Cost concerns had a tangible impact on the Hollywood studio and the rest of the North American film industry last year.

There were only 876 US film productions in 1997, against 715 in 1996; but total investment rose to \$9.82bn

from \$8.79bn in the same period, as the budgets of individual pictures increased sharply.

Soaring fees for superstar and elaborate visual effects are the chief catalysts for spiralling production costs.

Yet the US studios have also

allowed marketing expenditure to escalate. The average cost of releasing a Hollywood film is now \$75.6m, five times more than 15 years ago.

The once-dormant European film business has returned to growth. The number of films made in the European Union totalled 666 last year, from 645 in 1996, with production investment rising to \$3.23bn from \$2.82bn.

However, European production budgets are still significantly lower than those in the US.

The average US movie cost \$14.53m to make last year, against \$8.48m for the UK, Germany's \$5.68m and France's \$5.53m.

One of the most buoyant European markets in 1997 was France, where feature production reached its highest level since 1982. The UK

also experienced a continued

increase in the number of films shot, and overall investment.

Activity declined in Germany, where 61 films were made in 1997, against 65 in 1996.

The Asian film industry

emerged relatively unscathed from the region's economic instability last year, largely because most of the year's productions were already completed, or

financed, before autumn's stock market crash.

Total investment in Asian production rose to \$1.45bn last year, 10 per cent higher than 1996's \$1.35bn.

However, the Screen Finance report detected lower investment in Hong Kong, Malaysia and China during 1997, and conditions have worsened across Asia this year.

South America's film

industry is still small by international standards, but is now expanding after a series of local box office hits and increased state support.

Production activity rose in Venezuela, Argentina and Mexico during 1997, but fell in Brazil.

Despite the Asian downturn and Hollywood's budget-pruning, the long term outlook for the global film industry is still positive. The construction of new multiplexes should sustain the recent increases in admissions, particularly in Europe, and the market for broadcast film rights will

continue to grow as hundreds of new television channels come on air.

Screen Digest, 37 Gower Street, London WC1E 6HH; Tel: 0171 580 2822; available for £75 per issue.

US seeks wider Chinese access

By James Kyne in Beijing

licences are awarded on a case-by-case basis after a range of political, commercial and other considerations have been assessed.

Charlene Barshefsky, US trade representative, is expected to arrive in Beijing today for final talks before Mr Clinton arrives. She is expected to discuss market liberalisation under China's negotiations to enter the World Trade Organization.

Ms Barshefsky will try to get China to improve its Information Technology Agreement offer which seeks to eliminate import duties on more than 400 information technology products. Beijing has proposed phased-in times for tariff abolition on some products which the US sees as too long.

Separately, US officials are expected to push in negotiations around the summit for better trading rights in China, specifically the reduction of requirements that US companies must import and sell their products in China through local agents.

The US plans to offer co-operation in establishing improved and standardised systems for airports, air traffic control and other aviation equipment, thereby creating a future market for US products. It hopes to engage China in discussions of security and verification in internet commerce.

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THE AMERICAS

Holbrooke named as UN envoy

By Stephen Fidler and Mark Suzman in Washington

President Bill Clinton yesterday announced he was moving his ambassador to the United Nations to the job of energy secretary and said the UN position would be filled by Richard Holbrooke, the veteran diplomat.

Bill Richardson takes over at the Department of Energy as the only Hispanic American in the Clinton cabinet from another Hispanic, Federico Pena, who is stepping down in July.

Mr Holbrooke is best known for his role in resolving the conflict in Bosnia, but has widespread experience in other parts of the world.

Mr Richardson, a former congressman, had been praised for such activities as trying to ensure a probe into

allegations of Rwandan refugee abuse and for seeking to implement a comprehensive weapons inspection regime in Iran.

However, his relationship with Madeleine Albright, US secretary of state and his predecessor at the UN, is said to have been tense. He is also known to be interested in returning to domestic politics, perhaps as a candidate for governor of his native New Mexico in the 2000 elections, or even as a vice-presidential candidate for the Democrats.

In announcing the appointments, which require Senate confirmation, Mr Clinton said Mr Holbrooke was "already a familiar face around the globe", and praised his efforts to secure peace in the Balkans and as a special envoy for the US in Cyprus. He also cited Mr



Richard Holbrooke: new challenge after notable career as a special envoy

confrontation with Iraq, increased tensions between Iraq, Greece and Turkey over Cyprus, and a collapsing Middle East peace process are all likely to occupy his attention.

He is also likely to have to cope with the ethnic conflict in Kosovo, which threatens

to spread to other parts of the Balkans, where he has been criticised for encouraging a temporary shift in US policy which exacerbated conflict in the region. Mr Holbrooke also pledged yesterday to work with Congress to unlock \$1bn in US arrears to the UN.

Fresh blow for Brazil spending reforms

By Jonathan Wheatley in Brasilia

Brazilian congressmen have dealt another serious blow to the government's efforts to trim the country's growing budget deficit by voting to remove one of the main cost-cutting elements of a bill designed to overhaul the state pension system.

In a vote late on Wednesday, government supporters

failed by two votes to defeat an opposition amendment removing from the bill a measure to restrict civil servants' rights to retire on full pay.

The government's proposal would have reduced by up to 30 per cent the pensions of public employees earning more than R\$1,200 (US\$1,040) a month.

This follows the opposition's success last month in

removing from the bill a clause setting minimum retirement ages of 60 for men and 55 for women.

Brazilians currently retire according to length of service, but loopholes in regulations allow many public servants to retire on more than full pay while still in their 40s.

Pension reform is a central element in government attempts to cut public spend-

ing and tackle a fiscal deficit of about 6.5 per cent of gross domestic product. But the bill now falls far short of providing the large-scale reform the government had hoped for.

Wednesday's vote all but rules out any chance the reform will be implemented before next year. Congress approved the bill earlier this month after three years of deliberation, but procedure

allowed the opposition to put forward supplementary amendments.

Three remain to be voted on, after which the modified bill must return to a special committee and then for a full vote in Congress.

Ministers say they will present new proposals for reform of the country's pension system next year if Fernando Henrique Cardoso, president, is re-elected.

A controversial magnet for small Canadian investors

Despite being alerted to doubts about YBM claims, the Ontario Securities Commission approved a C\$53m share issue, writes Edward Alden

For Canadian investors who pumped the stock of the once-obscure, now suspended, magnet maker YBM Magnex International this year, the wait will be agonising.

From early 1996 to early this year the stock rose from less than C\$8 (US\$6.40) to more than C\$20, giving the company a market value of close to C\$1bn (US\$800m). Now, Deloitte & Touche, the auditors, expect to spend about two months scrutinising an 83-page report and boxes full of appendices on the company's operations. Their conclusions will largely determine whether YBM is reinstated or permanently barred from the Toronto Stock Exchange.

About 45 per cent of the shares, heavily promoted by major Toronto brokerage houses, are in the hands of small Canadian investors through mutual funds.

The list of questions about YBM may take months to answer but investors are wondering why concerns about the company's business did not cause Ontario securities regulators, already burned by the spectacular collapse of Bre-X Minerals last year, to act much earlier.

YBM rocketed from obscurity as a junior shell company on the Alberta Stock Exchange to a listing on the TSE's blue-chip 300 index in less than three years. It said it had tapped into a booming market for permanent magnets in eastern Europe and the Ukraine.

But last month the Ontario Securities Commission (OSC) suspended trading in the company, the same day the US Federal Bureau of Investigation seized documents from YBM's Pennsylvania headquarters as part of a criminal investigation. One large shareholder, Semion Mogilevitch, a Ukrainian-born financier, was barred from the UK after a police investigation into alleged money laundering. The OSC has scheduled hearings to

use of neodymium to desulphurise oil has ever been developed, say experts in rare earth materials applications.

The experts include Fred Jones, a 35-year consultant to the permanent magnet industry; John Creighton, development specialist with Grace Davidson, a large US commercial supplier of rare earth materials to the oil industry; Tom Halford, director of process and technology for Petro-Canada's refining division; John Giesman, gas project manager for Universal Oil Products, the world's largest seller of licensed technology to oil refineries; and Barry Kilborn, formerly of the rare earth producer Molycorp, who is regarded as the world's foremost expert on uses for rare earth materials.

Despite being alerted to doubts about YBM's claims, the Ontario Securities Commission approved the C\$53m share issue. One reason the OSC may have been reassured is that YBM was backed by many of Toronto's most prestigious brokerage houses.

The five underwriters for the 1997 share offering had agreed to purchase all 3.2m shares. Subsequently First Marathon Securities, the lead underwriter, issued strong buy recommendations until the stock ceased trading in April, as did Griffiths, McBurney and Canaccord Capital, two of the other underwriters.

Owen Mitchell, a vice-president at First Marathon, sits on YBM's board of directors along with David Peterson, a former Ontario premier.

The company says all outstanding questions about its business are answered in the 83-page independent forensic investigation requested by Deloitte & Touche and commissioned by YBM. According to a summary released by YBM last week, the investigation by Pinkerton Investigation Services found no evidence of criminal activities by the company and no evidence of bogus transactions.

That report has yet to be approved by Deloitte & Touche, which has refused to validate the company's 1997 financial statements.

Clinton vows he will fight on over tobacco

By Mark Suzman in Washington and Richard Tepke in New York

President Bill Clinton vowed yesterday to keep fighting for comprehensive US tobacco legislation despite the defeat of a tough anti-smoking bill in the Senate on Wednesday night.

"It's dead today, it may not be dead tomorrow, and it's not dead in the long run because the public health need is too great," he said. "We've never quit on anything this important in my life; I don't intend to stop now."

The bill, defeated by Republican opponents after a month-long debate on the Senate floor, would have raised the price of cigarettes by at least \$1.10 a pack in an effort to curb youth smoking. The extra taxes would have yielded at least \$516bn over the next 25 years.

The defeat is a serious blow for Mr Clinton's political agenda. After months of vacillation, the White House had become closely involved in negotiations over the legislation and hoped to use the tax revenues to fund a wide range of public programmes.

In a move seen as an attempt to head off criticism on the tobacco issue ahead of November's congressional elections, Newt Gingrich, House speaker, indicated that Republicans would still consider trying to pass narrower legislation to help

limit teenage smoking.

"It's our intent to pass effective legislation that is narrowly focused on antitobacco smoking, anti-drug efforts," he said. "Our goal is to reduce teen smoking, not increase taxes."

Democrats said they would try to resurrect the original proposal by offering it as an

Republicans may still consider

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amendment to other legislation pending on the Senate floor. "We will not let this issue die," Tom Daschle, Senate minority leader, said.

Mr Clinton also indicated that senators from both parties were working on a possible compromise measure that could be introduced before the end of the current congressional session.

Tobacco stocks opened sharply higher on the New York Stock Exchange but lost some early gains as the market reacted to the possibility of further attempts to legislate against the industry.

Investors were also dis-

pointed that the opportunity had been lost to broker a legislative compromise giving the tobacco industry some protection from the billions of dollars' worth of lawsuits pending against it.

At midday, Philip Morris' shares were up 5% at \$60.4, far short of the 24% they reached when hopes of a legislative compromise were high. RJR Nabisco's were up 5% at \$24.5. In London, shares in BAT Industries closed up 5% at \$80.

The bill's defeat comes a year after the tobacco industry signed a historic accord with anti-tobacco lawyers, agreeing to pay out \$368.5bn over 25 years in return for immunity from big lawsuits.

The accord needed Congress' approval before it came into effect, but the Senate toughened the anti-tobacco provisions and removed the legal immunities the tobacco industry had sought, prompting tobacco companies to campaign against it.

If no other legislation replaces the Senate bill, tobacco companies will benefit because US cigarette taxes will remain low. But a much more serious problem facing the US tobacco industry is the mounting wave of potentially ruinous legislation. The industry has already agreed to pay out \$35bn over 25 years to four states that brought lawsuits against it.

Go-ahead for Cuban airline flights over US territory

By Pascal Fletcher in Havana

The US government, which recently authorised the resumption of direct passenger charter flights between the US and Cuba, is also lifting a ban on Cuban commercial airline flights over US territory.

The decision drew an angry reaction from one Cuban-American congressman, who was briefed on the move by US State Depart-

ment officials.

Representative Bob Menendez, a New Jersey Democrat and one of a small group of Cuban-American members of Congress which opposes any easing of US sanctions against communist-ruled Cuba, said the authorisation of Cuban airline overflights would save Havana millions of dollars. The US denial of overflight rights has meant Cuban aircraft flying to Canada have

The farming town of Barneveld in the Netherlands is home to the software manufacturer Baan Company, one of Boeing's principal suppliers. "Baan was originally founded in a henhouse" says senior executive Jaap Jan Verlooy. "now we deliver to the world's biggest hangars". Boeing has been working with European experts like Jaap and

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Magnet for
investors

US seeks to mend fences with Tehran

By Robert Gorzine in London and Robin Allen in Dubai

President Bill Clinton yesterday held out the prospect of a "genuine reconciliation" between the US and Iran, in the strongest sign so far that Washington is seriously seeking a rapprochement with Tehran.

Mr Clinton said Iran "is changing in a positive way and we want to support that. We are exploring what the future will hold".

His comments came one day after Madeleine Albright, secretary of state, suggested the two countries explore ways of dismantling "the wall of mistrust" built up since 1979, when US diplomats were taken hostage following Iran's Islamic Revolution.

She called for a series of confidence-building measures and held out the prospect of a "road-map leading to normal relations".

But Iran yesterday said Washington's overtures fell short of the visible changes in "hostile" US policies that it was seeking.

Kamal Kharrazi, foreign minister, said Mrs Albright's comments showed "Americans are coming to some new understandings". But he warned that "new words" were not enough: "I believe words have to be followed by deeds".

In a speech on Wednesday, Mrs Albright said the US

was "ready to explore further ways to build mutual confidence". She also offered the "prospect of a very different relationship" between the US and Iran.

But both she and Mr Clinton again accused Tehran of supporting terrorism. The US also charges Iran with trying to develop long-range missiles and nuclear weapons, and is critical of its human rights record.

The softer US diplomatic tone towards Tehran did not, however, extend to unilateral US sanctions against the country. These will stay in place, Mrs Albright said, and the US remained opposed to the idea of oil export pipelines from the Caspian Sea region running through Iran to the Gulf.

But US officials yesterday said there would be rewards and incentives for Iran if it began to address Washington's concerns. "We're prepared to offer incentives to Iran," said an official, who however, warned that the road towards full reconciliation could prove "slow and uneven", although some progress might be quick.

The flurry of diplomatic overtures comes just two days before the US and Iran meet in a World Cup football match in Lyons. Rumours have swept through Tehran that supporters of the outlawed Mujaheddin-e-Khalq terrorist group plan to demonstrate during the match.

yahu and Ehud Olmert, mayor of Jerusalem, that the government can build anywhere in the city even though Israel's annexation of east Jerusalem is not recognised by the international community.

"We said we would work to strengthen, fortify and base our hold and sovereignty in Jerusalem," he

Michela Wrong looks at the 'economic war' and the new Eritrean currency that drove the two countries apart

Border demarcation", "territorial claims", "demilitarisation": the terms crop up repeatedly in a US-Rwandan proposal aimed at brokering peace between Eritrea and Ethiopia. Nowhere mentioned is the word "trade".

Yet the issue goes to the heart of the war and, if Ethiopia shows little willingness to tackle it, Eritreans believe that left untouched the problem risks scuppering any eventual peace deal.

"We have to have a comprehensive settlement that tackles all the trade issues," says Mohamed Hagos, a detergent maker in Asmara. "Otherwise there will keep being new flare-ups."

Underlying the souring of the countries' friendship are commercial differences that predate even the launch of Eritrea's own currency, the nafta, often cited as a turning point in relations. "Long before this war started, Ethiopia was waging economic war on Eritrea," says an Eritrean businessman. "It's been going on for two or three years."

At Eritrean independence in 1993, both countries hoped to build on trading relationships established when they constituted one nation. Ethiopia needed Eritrea's sheep, textiles and its Red Sea salt. Eritrea wanted Ethiopia's coffee, livestock and grains.

Protocols were signed committing each government to a free trading zone. Now landlocked, Ethiopia was to

have duty-free access to Assab and Massawa ports.

Both countries talked of integrating their economies and eventually joining a Horn of Africa common market.

But the good intentions swiftly broke down.

Ethiopian merchants complained about slow processing at the two ports and charges that made a mockery of the protocol agreements. Eritrean traders had crippling levels of duty slapped on their goods. By the time their products arrived in the Ethiopian capital, they had become more expensive than alternatives from Yemen, India and the Middle East.

The 1997 launch of the nafta proved the last straw.

As the two economies took separate routes - more cautious Ethiopia focusing on import-substitution and retaining currency control, an export-oriented Eritrea opting for a free-floating currency - it was clear they could not both keep using the Ethiopian birr.

Two options were studied. The first allowed for both nafta and birr to trade freely across the border, with the two central banks at intervals settling any surpluses in hard currency. The second provided for trade to be done in hard currency, as with any other sovereign nation, obliging merchants to take out letters of credit with banks in the neighbouring country.

Eritrea assumed its neigh-



Ports in a storm: unloading grain in the Eritrean port of Massawa

Martin Ader, Panos

bour would go for the first option. Instead, after seven months of silence, Ethiopia chose the second.

"We said 'You're crazy, you're shooting yourselves in the foot. There are no banks at the border, trucks will spend hours waiting to be checked, it will destroy the small trader,'" recalls Tekle Beyene, Eritrea's central bank governor. "But they wouldn't budge."

Ethiopian officials argue that Eritrea's preferred option was too complicated to be workable, involving as it did shifting birr/nafta, birr/dollar and nafta/dollar exchange rates.

With both countries desperate for hard currency, the system was also open to abuse through manipulation of the currency exchange rates as books were balanced.

Eritrea assumed its neigh-

businessmen were accusing Eritrean traders of robbing the country of hard currency by systematically buying up Ethiopian coffee and re-exporting it.

"If you want to use both the nafta and birr - basically you first have to harmonise fiscal and monetary policies. You cannot have one without the other," says a government adviser.

The mutual recriminations go further. In the vaults of Asmara's central bank are birr notes redeemed when the nafta was launched. The governor accuses Ethiopia of trying to pull a fast one by failing to acknowledge the liability. Ethiopia's government denies this, saying that liabilities exist on both sides and details must be worked out.

For Eritreans, the series of squabbles indicate a broader credit system off-puttingly cumbersome. The few who tried it found the government intervening to fix commodity prices at levels far above the market level.

Rubbish, say Ethiopian officials. "As I understand it, the government simply did not allow Eritrean traders to open letters of credit with Ethiopian banks. It was done out of pique," insists one.

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With 86 per cent of foreign trade going to Ethiopia, compared to around 10 per cent of Ethiopian exports destined for Eritrea, Asmara is far more vulnerable to a trade freeze than Addis Ababa.

But Ethiopia is also hurting, with development of Tigray, the impoverished northern province from which the leadership hails, in jeopardy and an overloaded Djibouti port, the only route now for fuel imports, glutted to the point where shortages loom.

"If you look at our geography it's obvious both of us are destined to work together," says Mr Seife Berhe.

"The quicker we find a modus vivendi the better."

political agenda, borne out by the blockade Addis Ababa subsequently slapped on shipping and air links to Asmara and the order to Ethiopian importers to shift their business from Assab to Djibouti.

"The Ethiopians want to punish us for daring to go it alone," says Seife Berhe, head of a minerals company. "The mentality is 'If we can weaken Eritrea economically then we can destabilise the government and make it come to terms over Assab and access to the sea'."

Eritreans believe Eritrea's gripes are the spoilt behaviour of a country that loudly claims independence while rejecting its painful consequences. "They want to have their cake and eat it," says an economist. "They want to behave as an independent country while enjoying the same privileges as any other region of Ethiopia."

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Netanyahu defies Palestinians with plans for Greater Jerusalem

By Judy Dempsey in Jerusalem

Benjamin Netanyahu, Israeli prime minister, yesterday unveiled ambitious plans to strengthen Israel's hold on Jerusalem and tighten links between the city and Jewish settlements.

The move, condemned by Palestinians, signals increasing confidence by Mr Netan-

yahu and Ehud Olmert, mayor of Jerusalem, that the government can build anywhere in the city even though Israel's annexation of east Jerusalem is not recognised by the international community.

"We said we would work to strengthen, fortify and base our hold and sovereignty in Jerusalem," he

said. "I think this is a basic change in Jerusalem's status which will be remembered as a turning point."

Under the Oslo peace accord, the future status of Jerusalem is supposed to be left until final settlement talks.

"Once again, Israel wants to demonstrate it can defy the world," said Hanan Ash-rawi, Palestinian higher education minister.

The plan comes days after Jewish settlers moved into Jerusalem's Moslem quarter while police demolished Palestinian homes in the east.

A senior US official said Washington was exasperated and critical of such actions to persuade Mr Netanyahu

to implement a delayed second Israeli troop withdrawal from the West Bank.

Mr Netanyahu's plan maps out the future demographic and geographic size of the city, creating a "Greater Jerusalem".

A ring road around east Jerusalem and a tunnel road will be drilled to link Jerusalem with Maale Adumim, the

most populous Jewish settle-

ment in the West Bank.

Small local councils west of the city will also be brought under an enlarged Jerusalem municipality, although they intend to oppose such plans.

The government will also provide financial incentives to attract skilled and educated labour to the city. Mr Olmert said that some

140,000 homes would be built by 2020.

A report published earlier this year by the independent Foundation for Middle East Peace said Mr Netanyahu's plan, known as the E-1, is the first to tie a West Bank settlement directly to the municipality of Jerusalem. It

said it would disrupt the only prospective Palestinian

passage for linking Arab east Jerusalem to the Palestinian territories of the northern and southern West Bank.

The E-1 plan was originally discussed by the cabinet in March 1997. But Saeb Erekat, a Palestinian peace negotiator, said he received assurances from Mr Netanyahu it would not go ahead.

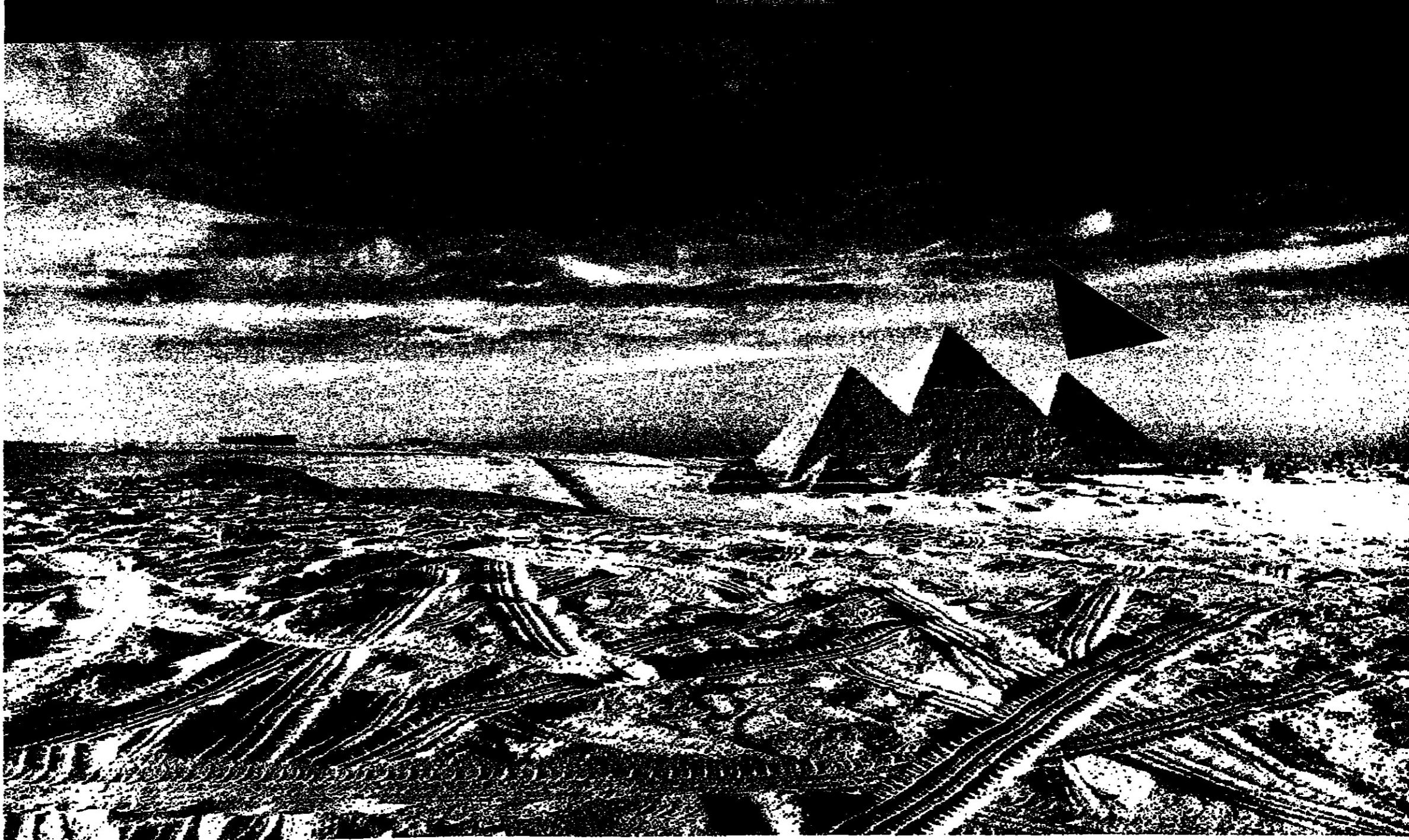
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BRITAIN

EMPLOYMENT RATE FOR YOUNG WORKERS LOWERED BECAUSE OF FEARS FOR JOBLESS TOTAL

I

By Robert Taylor,
Employment Editor and
David Wighton, Political
Correspondent

Proposals for a national minimum wage received muted approval yesterday as it emerged that a decision to lower the rate for young workers was taken because ministers feared a higher rate would increase unemployment.

The Low Pay Commission report recommended an

adult rate for the over 20 year olds of £3.60 (\$5.90) an hour from next April, rising to £3.70 an hour in June 2000. Young workers aged 16 to 17 are not to be covered by a minimum wage, while 18 to 20 year olds would receive £3.20 an hour next April and £3.30 an hour from June 2000.

Instead, the government has decided that the adult rate should be £3.60 an hour from next April but with no commitment to any uprating

to £3.70 in 2000. It also agreed the youth rate would be £3.00 an hour rising to £3.20 in June 2000.

Tony Blair, the prime minister, in a letter to George Bain, chairman of the commission, said the government had decided to "minimise the risk that the recommended £3.20 an hour development rate for younger workers could result in job losses at this critical point in the economic cycle".

Mr Blair says in his letter to Mr Bain it "would be pru-

dent to phase the youth rate in two stages with an initial transitional rate of £3.00 an hour introduced from April 1999 and an increase to £3.20 an hour in June 2000".

The Trades Union Congress gave a cautious welcome to the Low Pay Commission report but regretted the government's decision to dilute its key recommendations.

Alair Turner, the Confederation of British Industry's director-general, said that

while the £3.60 an hour figure was "at the top end of what is acceptable to business, overall it should not place too much pressure on inflation or less to major job losses".

But it will inevitably have a significant effect on some industries and some regions".

"The level allows for a reasonable and workable way forward," he added.

See Lex

A year of change for 'weird' opposition leader

William Hague today celebrates a year as head of the Conservative party. George Parker looks at his popularity and impact

William Hague celebrates his first anniversary as leader of the opposition Conservative party today, if "celebrate" is the right word. His party languishes at only 26 per cent in the polls and voters tend to think of him as an irrelevant young fogey.

Few in parliament, including those outside the party, expect the Conservatives to win the next general election. Recent headlines confirm that a number of malcontents would like to get rid of Mr Hague before then.

If any of this worries the former McKinsey management consultant, he does not show it. Even his harshest critics admit he is one of the most unflappable politicians they have encountered.

This used to be put down to his passion for transcendental meditation. But recently he has swapped quiet contemplation for judo - and according to his instructors he is rather good. He is starting to get tough.

The steady edge of the 27-year-old was illustrated this month, with a shadow cabinet reshuffle which began the process of clearing out the political dead wood of the former administration.

CONTRACTS & TENDERS

Invest in Romania!

STATE OWNERSHIP FUND

Advertising release for sale of shares by direct negotiation

The STATE OWNERSHIP FUND, a Romanian public institution based in Bucharest, 6 Stavropoleos Street, sector 3, is offering for sale by direct negotiation according to the Government Ordinance no. 88/1997 a 51% of the issued share capital of NAVCOM S.A., Constanta.

- Registered Office: Constanta, INCINTA PORT DANA 69, Jud. Constanta.
- Fiscal Code: R 7571195.
- Registration no. at Commercial Register Office: J 13/207/1995.
- Issued stock capital, according to the latest records at the Commercial Register Office: 9,269,250 thousand ROL.
- Turnover in 1997: 7,130,918 thousand ROL.
- Main scope of activity: maritime transports of bulk liquid oil products, disposal of waste waters, separation recycling of oil wastes, fuel oil and lub oil supply to ships.

Total number of shares at a nominal value of 25,000 ROL each: 376,770.

The share ownership structure is as follows:

State Ownership Fund	51
Financial Investment Company Transilvania	49

The price offer for the 51% issued share capital, i.e. 189,093 shares is 1,350,000 USD.

The Company PRESENTATION FILE required for subscription to the offer may be obtained at the State Ownership Fund, BUSINESS CENTRE OFFERS DIVISION of the International Relations Department, Bucharest, 6 Stavropoleos Street, sector 3 phone 04-01/310495; 3123130; 3124231 and fax 04-01/3121841, daily between 5.00 and 16.00 hrs., at a price of 4,000,000 ROL. Foreign citizens or legal entities may pay cash in USD at National Bank exchange rate applicable on the PRESENTATION FILE purchase date. This sum has to be transferred in advance to the State Ownership Fund accounts no. 251100000024/23900008 in USD at the Romanian Bank for Foreign Trade (BANCOREX) for foreign investors, or no. 251100000024/23900008 in ROL at the Romanian Bank for Development-Bucharest Branch (BIRD-SMB) for Romanian investors.

Further information about the company's privatization may be offered by S.O.F.R.'S INTERNET SITE, at the address www.sofro.ro.

The minimal environmental conditions accepted for NAVCOM S.A., Constanta are included in the company PRESENTATION FILE.

THE PRESENTATION FILE will be released on presentation of:

- a copy of the payment order for the presentation file;
- identity card (or passport for foreign citizens);
- certificate from the bidding company.

In order to participate in the negotiations, bidders are required to present evidence of putting at the Seller's disposal a guarantee of a participation of \$22,170 thousand USD or 40,490,000 ROL as follows: Romanian citizens or legal entities may pay cash to the State Ownership Fund accounts no. 251100000024/23900008 in USD at National Bank exchange rate applicable on the PRESENTATION FILE purchase date. This sum has to be transferred in advance to the State Ownership Fund account no. 251100000024/23900008 in USD at the Romanian Bank for Foreign Trade (BANCOREX); alternatively the bidders may instruct the bank where they hold their account to release an unconditional bank guarantee valid for 90 days.

Only bidders that prove they acquire the Presentation File may submit their PURCHASING OFFER.

Bidders should submit the PURCHASING OFFER and the documents stipulated by the Government Decision no. 55/1998, article 27, published in the Official Gazette no. 66/12.02.1998 to the State Ownership Fund, Offers Division at the above mentioned address, in a sealed envelope, prior to 14th of July, 1998, 16.00 hrs. local time (from deadline for submission).

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BRITAIN

NEWS DIGEST

THE ECONOMY

Fears for interest rates as retail spending surges

The pound rose briefly above DM3 in late trading yesterday, as an unexpectedly sharp jump in retail spending reinforced expectations that the Bank of England, the UK central bank, might soon raise interest rates again. Retail sales volumes rose by a seasonally-adjusted 1.7 per cent in May, more than twice the expected increase, according to the Office for National Statistics. The volume of sales was 4.6 per cent up on May last year. Statisticians said the jump was explained in large part by clothing and footwear sales, which rebounded as the weather improved. Clothing and footwear sales kept 8.7 per cent, more than reversing the declines recorded in the three preceding months. "The numbers are going to be interpreted quite badly in the short run," said David Coleman, at CIBC World Markets.

"It really does look as if the prospects for a rise in rates in July are now exceptionally good."

Short sterling futures contracts fell again, implying base rates of between 7.75 and 8 per cent at the end of the year. Earlier this month the Bank's monetary policy committee raised them from 7.25 to 7.5 per cent. The prospect of higher interest rates helped push sterling upwards. In formal London trading it closed at DM2.9955, but crept above DM3 shortly afterwards. Against a trade-weighted basket of currencies it rose from 105.8 per cent of its 1990 value to 106.7 per cent.

Giving evidence to the House of Commons Treasury committee, Eddie George, the Bank's governor, conceded its monetary policy committee might have been wrong to delay the base rate rise which was finally agreed this month. "I am not saying I think I have made a mistake or that the committee has made a mistake. I was acknowledging the possibility that we may have done because this is a very judgmental area," he said. Robert Chote, London

AIR TRAFFIC CONTROL

Safety inquiry launched

The government is to set up an inquiry into the safety of UK air traffic control, just days after announcing plans to privatise the system. Gavin Strang, transport minister, is sending in a team to investigate serious computer problems at the new £238m (£556m) control centre at Swanwick, in southern England, which was due to open last year but will not now open until 2000 at the earliest. He also wants to prove that the delayed opening of Swanwick will not place an excessive strain on the existing control centre on the outskirts of London with a possible risk to air safety. The safety review will cast a shadow over the government's plans to sell at least 51 per cent of its stake in National Air Traffic Services, announced last week by Gordon Brown, chancellor of the exchequer. Mr Strang announced the safety audit in a letter to the House of Commons transport committee, obtained by the Financial Times, and expected to be published next week. Michael Skapinker, London

DEFENCE

Number of warheads to be cut

Britain is expected to cut the number of nuclear warheads carried on Trident submarines as a unilateral arms control measure in the government's strategic defence review. Officials said yesterday no decision had been taken because the cabinet has not yet officially considered the Ministry of Defence's proposals for the review, expected to be published next month. But they said the MoD had been assessing the minimum number of warheads that the UK could hold while maintaining a credible independent nuclear deterrent. It is believed to have about 200. Alexander Nicoll, London

SCOTTISH NATIONAL PARTY

Blair offers access to briefings

Tony Blair, the prime minister, has agreed to give the Scottish National party access to civil service briefings in the run up to elections for the new Scottish parliament. The SNP yesterday welcomed the offer but complained that access would not be granted until the bill to establish the parliament became law. This is unlikely to happen before October. Alex Salmond, SNP leader, said his party should have immediate access. Labour had access to civil service briefings 16 months before last year's general election.

The SNP is nine points ahead of Labour in the battle for control of the Scottish parliament, according to the latest opinion poll. By convention the prime minister can authorise meetings between opposition parties and civil servants in the run up to a general election. Discussions, which are confidential, focus on translating policies into legislation. Andrew Parker, London

COURTS

Forex chief jailed

The managing director of the Pagoda Group, a London-based foreign exchange dealing company, was yesterday sentenced to six years in prison after being convicted of cheating investors out of almost £1.4m (\$2.29m). Dennis Cheung was found guilty last week of stealing money from clients, mainly ethnic Chinese living in the UK. Mr Cheung was convicted on one count of fraudulent trading and seven counts of theft involving £490,000. He was acquitted on one charge alleging he stole a further £180,000 from one client. Yesterday he also pleaded guilty to a further charge of obtaining £180,000 by deception by secretly cashing in a client's investment policies and keeping the proceeds.

Mr Cheung's lawyers said foreign exchange investment was a risky venture and Pagoda investors had known this. Mr Cheung was also disqualified from being a company director for 10 years. John Mason, London

LLOYD'S DEMANDS UNLIKELY TO BE MET AT ANNUAL MEETING

Names to seek assurances today

By Christopher Adams,
Insurance Correspondent

Lloyd's Names will today seek assurances from Max Taylor, chairman of the insurance market, that their future as sole traders is secure.

The Names - whose personal wealth has traditionally supported the insurance market - fear that Lloyd's shift towards corporate capital could spell the end for their participation in the market. The Association of Lloyd's Members and The High Premium Group, whose membership comprises several thousand Names, will make their demands at Lloyd's annual meeting in London.

But they will be disappointed. Mr Taylor will tell groups representing Names - who also want to see private capital recruited - that Lloyd's is not seeking to remove their freedom to trade at the market. He will also say there are no plans to bring an end to the "annual venture", the traditional system of capital provision by which many Names participate at Lloyd's.

But Mr Taylor is unlikely to deliver many of the promises Names are seeking.

He is likely to adopt a conciliatory tone. A storm of protest greeted controversial comments from Ron Sandler, chief executive of Lloyd's, that the annual venture was costly and should be replaced by permanent capital. Mr Taylor will emphasise that Lloyd's is changing and will look very different in a few years.

Lloyd's will have to cut costs and diversify if it is to compete effectively in increasingly difficult global insurance markets. Mr Taylor will say.

He will not renege on commitments given last year to safeguard Names' interests but his comments will imply the demise of traditional Names, brought about by market forces.

New-style corporate capital has been replacing Names and formed strong links with insurance underwriters. As more underwritten

names gain control of capital backing syndicates they manage, the ability of Names to participate will probably diminish.

The Association of Lloyd's Members wants the market to say it will welcome new Names.

It is pressing Lloyd's to begin recruitment of private capital and to alleviate certain entry requirements.

John Young, chairman of Lloyd's regulatory board, will say that the board will try to ensure that Names are treated fairly and are not disadvantaged by the actions of professionals in the market. Mr Taylor is likely to resist pressure to actively welcome and recruit new Names.

JAY VICE 1500

MANAGEMENT & TECHNOLOGY

PROFILE BEATE UHSE

Granny who sells sex without shame

Frederick Stüdemann
talks to the German septuagenarian behind a lucrative chain of sex shops and cinemas

Successful German female entrepreneurs are unusual enough. But there can be few rarer than Beate Uhse, the 77-year-old founder of Germany's best-known sex business. Ms Uhse is hard to miss. Walk around any large German town and you will probably pass one of her 84 shops or six cinemas. In Berlin there is even Beate Uhse's Erotic Museum.

Her strategy is simple: to sell sex without shame. In Germany, a country noted for its no-nonsense approach to sex, more than 80 per cent of adults know the Beate Uhse name and the company enjoys a solid reputation - one Ms Uhse hopes will spread to the rest of Europe. A total of 26 shops have already been opened outside Germany and more are planned.

Given the reputation of the sex industry, Ms Uhse's background is far from typical. A lively grandmother, she is a trained pilot who, like so many of the entrepreneurs of West Germany's early post-war years, began her business on a kitchen table.

It started with a pamphlet on natural birth control methods. The idea came from discussions with young women in Flensburg, a town in northern Germany to which Ms Uhse, then a newly widowed mother, fled from eastern Germany.

Horrified by the women's ignorance of contraceptives - a legacy of the Nazi era when procreation was encouraged - Ms Uhse collated information passed on by her mother, one of Germany's first female doctors. Produced in post-1945 Germany - the first printing bill was paid with 5lb of butter - the pamphlet was an instant success.

Further editions followed, as did inquiries from people seeking access to contraceptives. A deal

with a condom manufacturer launched the mail-order business.

"In Germany after the war it was no great feat to sell goods. The art was in getting hold of the goods to sell," she says. She soon ran into the first of many legal battles. Ms Uhse could not guarantee that the condoms were being sent to married couples and was accused of breaking sex offence laws.

A turning point was a visit in 1961 to the Mail Order Association of America. "I returned with three key insights: that it is not shameful to earn money; that they were already using full colour in their brochures; and that even small and medium-sized mail-order houses had opened shops."

She quickly introduced these elements to Germany, where running shops alongside mail-order was seen as contradictory. But for Ms Uhse, shops not only offered new sales channels but also a way round laws banning the sending of pornographic material by post.

The first Beate Uhse shop, opened in Flensburg in 1962, is thought to be the world's first official sex shop. Others quickly followed, though not without some opposition from the authorities. Today the shops are a mix

Ms Uhse was quick to tap one of the many desires that communism failed to satisfy

of directly owned businesses and franchise operations.

The arrival of the contraceptive pill and the relaxation of sexual mores in the 1960s provided a further boost to business. The other milestone was the introduction of the first battery-driven vibrators - which Ms Uhse says marked the first significant innovation in sex toys in two millennia.

Founded more by chance than by design, it has prospered through the drive of one person with no formal business training



Beate Uhse at the Erotic Museum in Berlin

When the Berlin wall came down in 1989 Ms Uhse was quick to tap one of the many desires that communism failed to satisfy.

Barely 10 days after the wall fell the first lorries left Flensburg loaded with catalogues. East Germans are now among Ms Uhse's most loyal customers. Some 2m easterners are catalogue customers, compared with nearly 3m in the west.

The business has also benefited from the spread of AIDS. Ms Uhse says that with more couples staying monogamous, there is a greater demand than ever for her products, which range from blue movies and magazines to sex toys and "naughty" underwear. No sensible person has unprotected sex with someone they do not know, she says. "Instead they try and pep up their existing relationship."

But while her products may make for an unusual business, the evolution of her company is similar to other successful enterprises in Germany's Mittelstand sector.

Founded more by chance than by design, it has prospered through the drive of one person with no formal business training

or qualifications. From its home-spun origins, Beate Uhse now employs more than 600 people and has annual sales of DM150m (£73m).

Like nearly all Mittelstand companies, Beate Uhse has faced the tricky issue of succession, while also confronting the challenges of more open European markets and the impact of technology.

Ms Uhse decided to split the company in 1981 between her three sons. Dirk and Klaus took the publishing business and mail-order company, which were renamed Orion, while the shops and cinemas were kept by Ms Uhse and her youngest son, Ulrich. Following an agreed five-year period of no competition, she returned to the mail-order business.

Looking to the future, Ms Uhse is excited by the possibilities offered by technology. CD-Roms and the internet are already used for sales and distribution. But technology has its limits. "I think cyber-sex will develop, though only for a small group," she says. "Walking along a moonlit beach and hugging will still be far more popular."



DAVID BOWEN
WEB SITE INSPECTION

Motor groups pick up speed on superhighway

This is the first in an occasional series of opinion columns aimed at helping companies and other organisations improve their web sites

When Daimler-Benz and Chrysler announced they were to merge, you can bet a lot of Americans leapt to the world wide web to find out more about the German giant. You can also be sure that far fewer Germans did the same to get the lowdown on Chrysler - but enough to make the internet critical for both companies.

That is exactly the sort of thing the web should be brilliant for. Not only can it inform, it can give a feel (good or bad) about a company, which may be critical to the ease with which a deal is accepted.

So, what do these two sites say about the companies? Daimler-Benz stumbled at the first fence by offering some unfortunate translations in its English version. "Informations to the Merger" was not a good start; it has corrected itself now, but I could hear the sniggers in Detroit from here. By contrast, Chrysler maintains an aura of slickness throughout. It is not superficial slickness either - there is an immense amount of information.

Delving deeper, it was the German site that impressed and surprised me most. Daimler-Benz used to have a reputation as a corporate brontosaurus - immensely solid, but without much flair. Yet here is one of the most imaginative big company sites I have seen. The newspaper format works well, with a mass of useful information and only a little gimmickry.

Also, the site serves investors wonderfully: live stock prices roll across the home page, and links take you to a mass of financial information. Perhaps most important, navigation throughout this huge site is excellent. I even liked Daimler's obligatory "fun" bit - a motoring history quiz with some fiendish questions. What does desmodromic mean?

If you hear a whistle emanating from a nearby computer, your colleague may well have Soccernet running in the background. Its Soccer Live gizmo marks out the main moves on a "pitch" and makes suitable noises when something exciting happens - or rather about two minutes later.

More discreet colleagues may prefer Sportsweb, Reuters'

upmarket site that gives live-ish match updates, or WC98, with its box that sits on a computer "desktop" and provides running scores.

But all these sites highlight the internet's inability to keep pace with television or radio when it comes to live action. Even Soccer Live's frantic animations are a bit, er, undramatic.

So what's the point? Well, some of the sites play to the internet's strengths, providing a mass of information and/or clever interactivity. Soccernet is a fountain of US-style statistics - you can analyse those footballers till you drop. The tabloid Teamtalk has online betting from William Hill, the bookmaker. Football365 is tabloid, too, and its interactive trick is to send a daily e-mail "newspaper" to anyone who signs up.

The official France 98 site, meanwhile, is a mass of well-organised information, though its real strength is in guiding you to the stadium, bouncing you from one interactive feature to the next. It will plan your route, calculate your motorway tolls, tell you the weather - then sell you a T-shirt.

These sites show how the web may segment an audience much as a newspaper does, and the several ways in which interactivity may be used. I found access surprisingly good, even during matches. All we need now is online ticket touts.

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RECRUITMENT



RICHARD DONKIN

The numbers game

Reports of large job losses may not have translated into smaller workforces

Like the boxer who takes on one bout too many or the gunlinger who has developed the blues, there was a certain inevitability about Al Dunlap's departure as chairman of the Sunbeam Corporation, the US domestic appliances company, last weekend.

Mr Dunlap whose reputation had been built on his ability to turn around flabby companies by a remorseless use of the knife, came to epitomise the lean and mean era of the late 1980s and early 1990s. The news that 'Chainsaw Al' had arrived was in itself sufficient to boost a company's stock.

This was an era when the announcement of job cuts was greeted with enthusiasm by shareholders anxious to enjoy the benefits of an immediate bottom-line impact. But how often did those jolts turn out to be as severe as they sounded at the time?

The question was posed this week by Henry Farber, an economist at Princeton University in the US. Mr

Farber has been puzzled for some time about the dearth of evidence to back up the reports of large-scale downsizing programmes in the US. His studies of job loss rates up to 1992 threw up no evidence that companies were getting rid of people to any greater degree than they had always done. This is not to say that downsizing is a myth, but it

When I was young lay-offs were treated as bad news. Now it's good news'

does suggest that its impact may have been overblown.

"Two years ago I would have said there was no evidence at all for it happening, but now I'm beginning to see some evidence. The rates of job loss between 1983 and 1995 are higher than I would have expected given the strength of the labour market," he says.

He wonders whether companies did in fact lay-off all those they announced would be leaving, suspecting that some announcements may have been deliberately designed to court stock market approval. "There appears to be some anecdotal evidence that the stock market reacts favourably to news of lay-offs. When I was a youngster, such lay-offs were treated as bad news. Now it's good news," he says.

Mr Dunlap's demise may signal that the wind has changed again if the initial euphoria induced by the bottom-line "fix" has begun to fade. Instead of looking for lay-offs, analysts may begin to look for signs that a company has lost the ability to attract recruits, damaging its growth prospects.

On the other hand it may still take time for job cuts to work their way through the system amid the wave of mergers sweeping the US. Challenger, Gray & Christmas, a US outplacement company that tracks job cuts on a monthly basis, notes that the 215,529 US job cuts to the end of May are 26 per cent ahead of the 170,475 registered in the

same period last year. The number of job cuts related to mergers, says the company, has been rising, suggesting that recently merged businesses that chose initially to hold on to their workers in the face of labour shortages are now beginning to trim their workforces. This may be caused in part by the impact of the Asian financial crisis filtering through and partly because of the need to reduce the financial burden arising out of the merger.

CEO pay

The idea that chief executives of public companies are paid the market rate for their job is something of a fallacy, according to Charles O'Reilly, professor of human resource management at Stanford Business School. Chief executive pay has less to do with market forces and far more to do with how chummy they are with the compensation committee, says Prof O'Reilly.

The professor has made such observations in the face of a contention among economists, including one within his own faculty, that chief executives get the rewards they deserve.

Whether they continue to be motivated by such rewards after reaching the top is another matter.

Edward Lazear, the school's professor of human resource management and economics, compares the way that executives compete for the top job to the way

golfers or tennis players approach tournaments. He quotes evidence from the Professional Golfers' Association, which found that raising total prize money by \$100,000 lowered players' scores on average by 1.2 strokes over 72 holes.

Whatever the arguments about motivation, Prof O'Reilly says that once the top job has been attained, pay levels tend to be governed by the chairman of the compensation committee, often a chief executive of another company.

There is a strong temptation, says the professor, for the committee chairman to gauge the chief executive's salary against his own.

Prof O'Reilly found that the more the committee chairman was paid, the more the chief executive could expect to make. He says that appointing a chairman of a compensation committee who made \$100,000 more in salary could net a chief executive a pay increase equivalent to that which he might expect from doubling the company's return on equity from 15 to 30 per cent.

Other emotions are also in play, he says. Members of the compensation committee feel indebted to the chief executive, who will more often than not have been involved in their appointment.

In support of this theory he found that in those cases where the chairman of a compensation committee was appointed prior to the arrival of the chief

executive, salary increases were about 12 per cent smaller than those enjoyed by the other bosses.

The findings suggest that the first thing incumbent chief executives should do, if they are mercenary enough about their income, is to replace their remuneration committee and make sure that the new appointees are earning relatively high salaries in their own companies.

Jobs on the net

The headhunting industry appears to be undergoing something of an overhaul, with at least one and possibly two of the biggest operators planning to become publicly quoted companies.

Heidrick & Struggles has already announced its intention to make an initial public offering. The same route is now being considered by Korn/Ferry International, which could use a cash injection after entering into a deal with the Wall Street Journal to launch a combined search and advertising driven recruitment site on the internet called Futurestep.

The site asks for extensive personal details from those who sign on, which it can then hold confidentially and marry to job vacancies. It marks a radical departure for the search industry that has hitherto tended to be contemptuous of the internet.

richard.donkin@FT.com



WORKING BRIEFS

ECA launches guide to help expats adjust to life back home

and Craighead Publications. The service, launched to meet an estimated 60 per cent rise in expatriate assignments worldwide in 1998, provides tax, social, political and cultural information on 84 countries. It is available through an annual subscription fee geared to the likely number of users.

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IT is dull

It's official: information technology is dull work, so dull in fact that IT graduates are more likely than any other to switch careers, according to a survey in the US.

The research, carried out by George Mason University, Fairfax, Virginia, found that IT workers were almost twice as likely as other workers with college backgrounds to switch careers. Some 40 per cent of the IT employees wished they had studied something different at college.

Three-quarters of those felt they would have had much more fun studying liberal arts.

"The results suggest that employees are more restless than in the past and that companies, especially in the critically short-staffed high-tech industries, may want to take a hard look at their retention efforts," said Alan Merten, university president. Dan Walsh +1 703 993 8785

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Both posts will be offered on the basis of a fixed-term contract of three years with the possibility of renewal. The Secretariat is an equal opportunity employer. Candidates must be a national of a signatory country and aged between 35 and 55.

Applications for both posts should be submitted in writing with full CV and supporting documentation and sent by ordinary post with copy by fax to Head of Administration and Finance, The Energy Charter Secretariat, 36 Boulevard de la Wolwe, B-1200 Brussels, Belgium fax: +32 2 775 9801. Applications to arrive no later than 6 July 1998. Only short-listed candidates will receive a written response.

The Energy Charter Treaty provides a legal framework to promote energy co-operation, investment, trade and transit. The Treaty's 51 participants comprise all states of Western, Central and Eastern Europe, the countries of the former Soviet Union, Japan and Australia. For further information on the Treaty and the Secretariat, see website: www.encharter.org or e-mail: encharter@encharter.org

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- Perform appropriate stress testing, reporting and collateral monitoring on the portfolio.
- Develop and manage a database for asset backed transactions, and develop an early warning system.

The Candidate:

- Strong analytical skills, with a knowledge of quantitative methodologies.
- Extensive knowledge of financial institutions and corporates.
- Good understanding of securities clearing and settlements systems, transaction services products, including asset backed securities transactions.
- 3-6 years of risk management and financial analysis.
- Strong written and oral skills, together with the credibility to represent the bank on customer calls.

This is an outstanding opportunity to develop a career within an ambitious and forward thinking bank. For the successful candidate a highly competitive salary and banking benefits package will be offered. Interested candidates should contact Tim Smith or Hugh Nightingale on 0171 269 1870. Alternatively write to them, enclosing a full CV, at Michael Page City, 50 Cannon Street, London EC4N 6JJ. Fax: 0171 329 2986 or e-mail: city.corp.bank@michaelpage.com Please quote reference 429632. All applications will be treated in the strictest confidence.

Michael Page

CITY



European Bank
for Reconstruction and Development

The European Bank for Reconstruction and Development has a unique challenge to assist the countries of Central and Eastern Europe and the CIS in their transition to market economies.

Risk Control's mission encompasses the measurement, mitigation and monitoring of market, credit and operational risks borne by the Bank in its Treasury activities, which cover a wide range of capital markets instruments.

Risk Control focuses mainly on identifying, measuring and substantiating limits financial risks borne by the Bank, evaluating and implementing risk mitigation techniques, and monitoring risks on a daily basis and reporting to senior management.

Risk Control interacts regularly with various departments within the Bank, including Treasury, Accounting, General Control, Capitalisation and Information Technology. In addition, the unit maintains relationships with its market counterparties, other international financial institutions, professional organisations and regulatory bodies.

Beside a competitive compensation and relocation package, we offer action and achievement in a truly innovative enterprise.

Risk Control Officer - Analytics & Modelling

(Ref. EBRD/100)

Key responsibilities: □ to develop and upgrade risk measurement methodologies and analytical models; □ to write prototype software and interface into the Bank's main risk management system; □ to analyse new products, trading or hedging strategies.

• To review the development of a portfolio-based credit risk management application; □ to help test and validate pricing models.

This position requires: □ an MSc or PhD preferably in sciences; □ five years experience in capital markets and finance; □ a wide range of financial instruments would be an advantage; □ demonstrated expertise in financial modelling and writing software to implement statistical and numerical models; □ strong quantitative background e.g. option pricing theory and Monte Carlo simulation; □ good computer skills including familiarity in Excel and Matlab and programming experience in C, C++.

The position requires a self-motivated, adaptive individual with good communication skills, able to function well in a small team.

Your CV must be suitable for scanning. In order to ensure your CV is scanned correctly, please use white paper, standard font size and clear, sharp quality print. Please avoid the use of bold, italic, underline, boxes and graphics.

To apply, please send your detailed CV in English, quoting reference number EBRD/100, European Bank for Reconstruction and Development, One Exchange Square, London EC2A 2EH.

Fax: 0171 358 6097. Email: EBRD.com

All applications will be acknowledged.

Please help by not reapplying.

Assistant Investment Manager

West London

£ Competitive Package

Our client is a portfolio manager for a AAA rated finance company, investing in a globally diversified multi-billion US\$ portfolio of fixed income securities.

Due to the company's sustained growth and outstanding performance, there now exists a further opportunity for talented individuals to join the rapidly expanding investment management team.

Key responsibilities will include:

- Analysis and presentation of investment opportunities which will involve investigation of the latest market/product developments.
- Detailed credit/financial analysis of both plain vanilla and more complex products (bonds, swaps, options, ABS etc).
- Building and managing counterparty relationships.
- Ideal candidates will:
- Have gained 2-3 years experience in financial markets through a sales, research, credit or

This truly demanding role will only suit exceptional individuals who are innovative, lateral thinkers with strong communication and presentation skills and able to work in a small team environment.

Applicants should write to Sarah Jesse-Hunter, enclosing a full CV, at Michael Page City, 50 Cannon Street, London EC4N 6JJ. Tel: 0171 269 1883. Fax: 0171 329 2986. Please quote ref 429475. e-mail: sarahjessehunter@michaelpage.com

Michael Page

CITY

London · New York · Paris · Amsterdam · Frankfurt · Milan · Madrid · Hong Kong · Singapore · Sydney

Aer Lingus

Group Chief Executive

DUBLIN EXCELLENT PACKAGE REFLECTING EXPERIENCE

Company Profile

The Aer Lingus Group operates Ireland's national airline and has emerged from a period of rapid change in the industry as a quality, customer focused and innovative airline with a significant presence internationally.

Turnover is in excess of \$850m; over 8,000 employees.

Undergoing a substantial change programme which has created a sound commercial and profitable basis for future development.

Role

To lead the company into the next century.

To provide the creative leadership and direction necessary to spearhead the activities of the Group in meeting its future challenges and opportunities.



SEARCH AND SELECTION

A TMP WORLDWIDE COMPANY

We are currently undertaking an important pan-European IT project. For our Finance and control department, we are looking for (m/f)

• Assistant-Manager (s) • Planning and Control Assistant (s)

You will be preparing and producing monthly and quarterly financial reports and analyses on performance and budget variances. Plus, you will be compiling balance sheet and P&L simulations as well as giving support to daily operational activities. Assistant-Manager will participate in the team planning activities and conduct pan-European projects. To fill in positions in the PC production area, experience in the financial operation of a design and engineering and/or manufacturing manufacturing sectors for the coming PC business.

Successful candidates should possess excellent qualifications in Business or Economics, a strong commercial awareness and a first experience of 2 years for the job of Control and Planning Assistant. International audit firm experience will be a plus.

Fluent English is required. You need the flexibility, confidence and team spirit essential in a multinationals fast moving organization. Excellent knowledge of Excel is a must.

If you think you meet these requirements, please send your details to Mrs. De Leebeck, Sony Information Technology Europe NV, Rue de la Fusée 100 - 1130 Brussels (Belgium). E-mail address: patricia.de.leebeck@ccmail.eu.sony.co.jp - Fax: +32 2 705 4320

SONY



for interest rates
fall spending surges

London

With assets exceeding £180 billion, 56,000 employees and an active presence in over 40 countries, Merrill Lynch is a market leader in Global Investment Banking. Committed to constant product evolution and development to maintain a cutting edge investor service, they are leading the field in Bond research and analysis.

Due to expansion in the European market, an opportunity has arisen to join Europe's top ranked High Yield Research team.

Responsible for debt market analysis across a portfolio of industrial sectors, this position will report directly to the Head of European Credit Research. You will be developing rigorous valuation models to provide analysis and advice internally, and presenting investment recommendations to potential clients.



Merrill Lynch

High Yield Debt Analyst

To \$80,000 + Bonus + Benefits

Suitable candidates will be highly numerate graduates with 3-5 years' experience of company and industry analysis, possibly as an Equity Analyst, Management Consultant or Investment Banker. Pivotal to the role is the capacity to present investment proposals in a dynamic and professional manner. Successful applicants must be able to demonstrate technical ability combined with business acumen and excellent written and oral communication skills. The position will require extensive travel to Europe and the US.

This role represents an exceptional opportunity to develop a high profile career within a prestigious organisation. Interested candidates should contact Jason Borrie or Christopher Ledbury on 0171 629 4463, or write enclosing a full curriculum vitae to Harrison Willis, Cardinal House, 39-40 Albemarle Street, London W1X 4ND or fax 0171 393 9004. Email: jason.borrie@hwgroup.com Internet: www.hwgroup.com

HARRISON WILLIS
INTERNATIONAL

FINANCIAL ENGINEERS FUSION FINANCE

HONG KONG BASED/ASIAN FOCUS

This company is the leader in the fusion of capital markets and insurance markets. A provider of innovative risk management solutions to corporates, financial institutions and public sector bodies around the world, they are truly on the cutting edge of finance today. A strong balance sheet and excellent credit rating enable the organisation to assume its clients' risks, not just broker them to others.

The company is establishing a Hong Kong office to service the region and has opportunities for a few exceptional individuals to learn from its seasoned professionals.

The roles will require:

- marketing these services to CEOs, Finance Directors, Entrepreneurs and Risk Managers in the Asia Pacific region

- performing analytical reviews of financial risk related issues
- creating and packaging innovative and often unconventional solutions to these complex problems

The successful candidates will have gained at least 4-5 years experience and have demonstrated a clear track record of success in an analytical role, probably within a leading investment bank.

Strong technical and commercial acumen, a first class degree in a quantitative or finance related field together with a willingness to take a 'hands-on' approach to problem-solving and learning are all key qualities for these pivotal roles.

These are outstanding opportunities for high calibre career-minded and creative

PACKAGES TO ATTRACT THE BEST

Individuals seeking to realise their full potential in an environment that offers unparalleled career prospects.

If you can make a significant contribution to this dynamic business which is poised for further growth, please write enclosing a current Curriculum Vitae to James Gundry at Robert Walters Associates, 21st Floor, Jardine House, One Connaught Place, Central, Hong Kong. Tel: (852) 2525 7808. Fax: (852) 2525 7768. Email: james.gundry@robertwalters.com Web: <http://www.robertwalters.com> You may also apply via http://tags.com/Robert_Walters quoting reference RWHK10.

ROBERT WALTERS ASSOCIATES



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BRITISH AEROSPACE

Attractive package

London SW1

Fund Manager – UK Equities

Excellent opportunity for an experienced UK Fund Manager to join the small, autonomous in-house pension fund team of British Aerospace who manage assets totalling £4 billion. The UK Equities portfolio is approximately £2.2 billion. Working conditions are excellent.

THE ROLE

- Take full responsibility for the UK equity portfolio, maintaining strong performance, ensuring that it bears the WM peer group. Work closely with a qualified assistant.
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Leeds 0113 230 7774
London 0171 298 3333
Manchester 0161 499 1700

Selector Europe
Spencer Stuart

THE QUALIFICATIONS

- Proven UK fund manager with a minimum of 5 years' experience in a blue chip investment institution and a sound performance record. Probably aged between 30 and 40. IT skills are considered an advantage.
- Confident of own convictions, capable of making important investment decisions without supervision.
- Mature and collegiate approach. Highly motivated with a deep interest in the market and an understanding of the factors that affect the performance of stocks.

Please reply with full details to:
Selector Europe, Ref. NW/E/2003/1/58,
16 Connaught Place, London WC2R 2ED

Aon

Aon Capital Markets

STRUCTURED FINANCE PROFESSIONAL

£50,000 - £75,000

Aon Capital Markets is a niche division within Aon Group, one of the world's leading global insurance and risk management providers with operating revenues of nearly 4 billion and an international network of more than 550 offices in over 100 countries. The capital market team operates out of offices located in London, Chicago, New York and Los Angeles and specialises in structured solutions for financial and insurance risk utilising both the capital and insurance markets.

As a part of Aon Capital Markets, the structured finance unit, Special Risk Services, focuses on structuring capital market transactions using insurance guarantees, and is regarded as a leader in this niche market. As part of their strategic development, the team is seeking to recruit an individual to their London office with a strong understanding of structured and asset-backed products, whether gained from investment banking or insurance markets.

The successful candidate will be involved in all aspects of business development including product development, client

negotiation, transaction structuring, and risk placement within the insurance market. This represents an outstanding opportunity to join a highly professional results driven team that is an acknowledged leader in its field.

The ideal candidate will possess the following skills and experience:

• Excellent academic background with university level degree

• 3-5 years asset-backed, structured finance or financial

guarantee experience from investment banking or insurance underwriting background

• Experience in structuring and pricing transactions

• Good presentation and communication skills

• Initiative, determination and integrity

• Desire to join a small but highly successful and committed team

Interested candidates should forward a detailed

Curriculum Vitae to David Podd, Director,

Human Resources, Aon Group Limited,

8 Devonshire Square, London EC2M 4PL or by faxing

details for his attention on 0171 216 3327.

AN ASSOCIATION WITH QUALITY: INTERNATIONAL SPORTS MEDIA & MARKETING

Our client is a renowned, leading integrated group of sports marketing and service companies developing, marketing and servicing sports sponsorship properties throughout the world. In view of the continued growth of the business and its complexity we are looking to strengthen the group's finance department in Central Switzerland with a highly competent, convincing

Senior Corporate Controller

Your responsibilities will encompass all aspects of the performance measurement of the group, such as the production of yearly budgets, medium-term plans and rolling forecasts, the preparation of periodical consolidated financial reports and management accounts with proactive, in-depth business performance analysis, the assistance of local and senior management in initiating action programs and close cooperation with the treasury department. A key task will be your active participation in introducing a new management information system and the setting-up of procedures to ensure efficient, timely and accurate processing and reporting worldwide.

You should have a recognized business qualification (university degree in economics, CPA, qualified accountant with MBA or equivalent), several years experience in financial and operational controlling with knowledge of US-GAAP, a sound understanding of business performance analysis and ideally exposure to front-line accounting in a subsidiary. The person we seek is an open-minded, proactive financial coach with a diplomatic touch and excellent communication skills, who is able to work in different cultures and interface with local and senior management. A good knowledge of German is required, while any further languages would be an asset.

If you are interested in expanding your career in a dynamic, future-oriented company, have the flexibility and are willing to take over an assignment abroad in the medium term, please send us your application. Needless to say, you can be assured of our complete discretion.

CORPORATE MANAGEMENT SELECTION C.M.S. AG

Bürostrasse 21 · CH - 8032 Zürich · Telefon 01 - 250 40 00 · general@cms-ag.ch

Die Berater der Finanz-, Bank- und Wirtschaftsfachleute · <http://www.cms-ag.ch>

Die Managementberatung der Engineering Management Selection E.M.S. AG und der Communication Executive C.E.A.G.

M Moody's Investors Service

COUNTRY RISK ANALYST/
VP SENIOR ANALYST

Moody's Investors Service is a leading financial services firm recognized for our commitment to integrity and excellence. Currently, we have an exceptional opportunity in our rapidly expanding Sovereign Risk Unit.

The Sovereign Risk Unit is seeking an experienced individual interested in doing country risk analysis with emphasis on the African Region. You will follow a diversified portfolio of countries, monitor regional conditions and make recommendations on sovereign ratings. An understanding of the role of credit risk in emerging capital markets is required. Must be able to analyze and interpret socio-economic and financial data from a global perspective. Qualifications include 10 years experience in country risk analysis. Masters degree/Ph.D. in economics required. Fluency in French required and Arabic desirable. Excellent consultative writing and communication skills a must.

We offer a competitive salary commensurate with experience, as well as comprehensive benefits. Please direct your resume and salary expectations in confidence to: Human Resources, Dept. LRDO, Moody's Investors Service, 99 Church Street, New York, NY 10007. Fax (212) 553-4063. We are an equal opportunity employer M/F/D/V.

Moody's Investors Service

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KPM SEARCH CONSULTANTS

■ PRIVATE BANKING / WEALTH MANAGEMENT
■ STRUCTURED TRADE FINANCE
■ CREDIT ANALYSIS

If you are a leading practitioner in the above fields, you probably know us and we will definitely know of you.

BUT if you are still on the ladder, aspiring, unrecognised, under-rewarded and ambitious then you should contact us. Leading International Banks have asked us to find:

PRIVATE BANKERS / CLIENT MANAGERS to cover Spain, Portugal, Middle Europe and the Indian sub-continent;

Accomplished TRADE FINANCERS and:

CREDIT ANALYSTS specializing in Corporate or Financial Institutions.

Please fax your CV to:
K.J. Miller on 0171 629 8171
or Renate Reinhard on 0171 629 3866
or write to KPM Search Consultants at 3-4 Randolph Alley, London EC2R 8DR

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Scandinavian brokerage firm with exceptionally strong research and trading seeks hard-working and passionate salespersons with proven records of institutional business generation. Opportunities available in New York, London, Stockholm and Oslo.

Interested candidates should send their resume to:

Douglas Miller
ABG Securities, Inc.
645 Fifth Avenue, 11th Floor
New York, NY 10022



BOND/CREDIT MARKET ANALYST

Applicants required for analyst for leading London-based financial research consultancy. Fluency in the English language is a pre-requisite, a literate and clear writing style will also be sought. The candidate will combine this with a knowledge of the bond and money markets, ideally including some experience of fixed income or credit spread analysis gained in a securities/banking or credit environment. Salary will be competitive.

Correspondents should reply, in confidence, enclosing a Curriculum Vitae to:

Mike Gallagher
IDEA Ltd
296 High Holborn
London WC1V 7JH
Fax to 0171 439 2777
E-mail: mike@idea.co.uk

EGYPTIAN EXPATRIATE

residing abroad intending to return to Egypt.
We wish to employ Egyptian citizen, university graduate with financial background and intending to reside in Cairo as

DEPUTY MANAGING DIRECTOR

Interested persons send CV in confidence and details of salary and fringe benefits expected to

L.W.W. Graham
P.O. Box 214
London NW3 7DN

Prudential-Bache International

Dubai, United Arab Emirates

PRIVATE CLIENT STOCKBROKERS/PRIVATE BANKERS

Prudential-Bache International is expanding into the Middle East by opening an office in Dubai. Marketed products and services are designed to help wealthy international investors preserve and increase their wealth. Products include, but are not limited to, multi-currency deposits and loans; state-of-the-art global asset management products; and individual equities and fixed income instruments. Private Bank accounts, Trust services and specialised asset accounts are also available.

The firm is looking to hire several candidates. One will be selected as manager to lead the team. Candidates will be required to demonstrate an established track record of attracting and retaining high net-worth individuals as customers. The firm is seeking professionals already serving a well diversified private client asset base. Fluency in English is necessary. Ability to speak Arabic is desirable but not essential. The compensation package we offer is unlikely to be a limiting factor for the right candidates.

Please send your curriculum vitae in strictest confidence to:

Mark Lester
Prudential-Bache Securities (UK) Inc.
1-3 Strand
London, WC2N 5HE, UK
FAX (0034) 171-414-6941

Prudential Securities is an Equal Opportunity/Affirmative Action Employer and is committed to diversity in our work force. Member SIPC. Prudential-Bache International is a subsidiary of Prudential Securities Incorporated, New York, New York.

Portfolio Manager Global Emerging Markets, Fixed Income, specialising in Latin America

HSBC Asset Management is the global investment subsidiary and fund management arm of the HSBC Group one of the world's largest banking and financial services organisations. HSBC Asset Management offers institutional clients in many major western countries and to other needs, with active portfolio management on a global scale, and passive management on a specific basis. Smaller institutions, private clients and individual investors can benefit from a range of mutual funds and other pooled investment vehicles as well as direct access to individual stocks. Our US operation, HSBC Asset Management Americas, Inc., is based in New York City. Our Global Emerging Markets, Fixed Income, specialist in Latin America, based in New York, is in the newly created role, based in New York, you will be responsible for developing and managing Latin American fixed income securities and portfolios, managing the credit analysis process and staff, and contributing to new business and product development. The ideal candidate will have the following profile:

- 3+ years emerging market fixed income experience in fund management, research, sales/trading
- Strong knowledge of Latin American economics in order to forecast interest rates, inflation, interest rates, currency values and sovereign bond yield spreads
- Exceptional communication analytical and computer skills, Word and Excel
- Ability to communicate well in Spanish and preferably a working knowledge of Portuguese
- Enrollment or completion of the Chartered Financial Analyst (CFA) program or the equivalent

We offer a competitive salary and an excellent benefits package! Interested applicants should write in confidence to: Human Resources, HSBC Asset Management Americas, Inc., 140 Broadway, Suite 1000, New York, NY 10005 USA. Email: carolyn.hall@hsbc.com (No phone calls please!) EQUITY

HSBC Asset Management

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WORLD CLASS PERFORMERS

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Financial Times

ACCOUNTANCY APPOINTMENTS

Opportunities for World Class Players

nmc&kay international

Group Controller London salary £80,000 plus bonus

A £400 million international engineering business, a division of a multi billion international manufacturing company is looking to recruit a Group Financial Director (effectively the Group Finance Director). Candidates must show strong management and financial skills, have worked in a multi national environment, and have the desire to get involved in the drive for profits and cash generation. Expertise in the integration of new acquisitions would be useful. Ref: 28.002

Management Accountant Central London salary £36,000

A young qualified accountant is required to act as Deputy Finance Director for a successful insurance broking and underwriting business. Good technical accounting and IT skills are essential, but most important is the character to integrate into close knit management team. Ref: 47.001.

David Binney
nmc&kay international
7 Old Park Lane
London W1Y 3LJ

Finance Director northern France FF700,000 plus bonus

A strong financial manager with international experience in manufacturing or automotive components is required for a £75 million business, part of a major international automotive components company. This role requires somebody with excellent communication and proven team leadership skills, and the vision and energy to introduce a substantial programme of change. Candidates must be totally fluent in French and English. Ref: 27.011

Financial Controller northern France/Paris salary FF500,000 plus bonus

A strong Controller with experience in an international manufacturing environment is required for a £50 million manufacturing business. Candidates must be technically sound, have a forceful personality, and be willing to take a lead role in the management team. Candidates must be totally fluent in French and English. Ref: 27.015.

Financial Controller Frankfurt to DM 150,000

A young controller with good audit experience is required for a £100 million manufacturing business based south of Frankfurt. Candidates must be technically sound, ambitious, have an outgoing personality, and be willing to undertake extensive European travel. Career development opportunities within the parent group are considerable. Candidates must be totally fluent in German and English. Ref: 27.009.

Group Financial Controller Amsterdam salary NFL 200,000 plus bonus

A Group Financial Controller is required for a £90 million manufacturing business, a division of a £500 million UK based company. This global role demands a hard nosed financial manager, interested both in broad strategic vision and in nailing detail. Language skills would be an advantage, but are not essential. Ref: 48.003.

Software Sales

Thames Valley Salary negotiable A young qualified or part qualified accountant is required for the UK office of a substantial US software business. The role will be primarily to provide pre-sales support for a sales team for Windows NT based financial management systems. Candidates must be technically sound with natural sales skills. They must have considerable energy and ambition, and longer term there are enormous career development opportunities. Ref: 55.007

FINANCIAL CONTROLLER

KEY MARKET LEADER IN SECTOR

HAMPSHIRE

c. £55,000 + BENEFITS

- Exciting opportunity to head the finance function in a UK multi-site subsidiary of a listed French owned plc regarded as market leader in the growing protective equipment and services sector.
- Reporting to the European Managing Director and functionally to the Finance Director based in Sweden. The main purpose of this important role is to provide comprehensive financial accounting services to the UK business, covering strategy and legislative practices; planning, directing and consolidating all financial activities in the UK and the implementation of a financial reporting structure to support corporate business objectives.
- Key challenges in this role are to evaluate performance, develop and control the finance function to successfully deliver company financial strategy in a dynamic and customer service oriented environment.

Please apply in writing quoting reference 1654 with full career and salary details to:
Tels: Liverpool, Morris, Walsall, Solihull
4 The Courtyard, 707 Warwick Road, Solihull B91 3DA
Tel: 0121 709 0909, Fax: 0121 709 0479
www.whiteheadselection.co.uk

**Whitehead
SELECTION**

A division of Whitehead Man Group PLC company

Commercial Director

South West

£60,000 + package

Our client is a publicly quoted group and leading European supplier to major food manufacturers and retailers. It offers a range of innovative and technologically advanced products to an expanding and demanding customer base. A Commercial Director is now required for its fastest growing business to contribute towards ambitious growth plans in Europe and beyond.

- Provide business support for Managing Director, with full responsibility for financial and commercial matters including financial reporting, budgeting and pricing.
- Strong commercial acumen and creative flair with intellectual ability to manage multiple issues and teams. Must have maturity and credibility to create effective relationships throughout the business in the UK and overseas and act as an ambassador for corporate goals and values in a multi-cultural business.
- This role is key to sustaining the company's successful development and broader, long term opportunities exist for the right individual.
- Motivated by challenge and opportunity, with the ability to influence and manage change within a customer focused, international environment.

Please write in confidence, giving full career and current salary details, quoting reference SJW/2762.

Tel: 0171 499 8811
e-mail: oco@odgers.com

ODGERS EXECUTIVE SELECTION

7 Curzon Street,
London W1Y 7FL

A DIVISION OF ODGERS INTERNATIONAL

ABU DHABI INVESTMENT AUTHORITY

Assistant Controller - Treasury and Commodities

The Abu Dhabi Investment Authority, a state super-annuation fund located in the United Arab Emirates is seeking an Assistant Controller TREASURY & COMMODITIES to work in Abu Dhabi.

Working within the Accounting Department, the position will report to the Executive Director of Accounting and the Senior Financial Controller. The incumbent will be responsible for all aspects of Treasury and Commodity fund Management AIMR standards, bench mark attribution, and risk measurement.

Applicants should:

- be ACA, CPA, ACCA, or CIMA qualified,
 - have 3 or more years in a similar role as described,
 - possess a detailed understanding of complex derivatives and valuation thereof,
 - be familiar with concepts of performance/attrition, risk/tracking error,
 - have 5 or more years experience with a corporate treasury/commodity fund manager
 - CFA an advantage
- The position based in Abu Dhabi, offers an excellent tax free family status expatriate package on a two year renewable contract basis including:
- Annual Basic salary net of tax commensurate with experience
 - Fully Provided Housing
 - Relocation allowances
 - Education allowances for accompanying children
 - Furniture grant
 - Generous annual leave including business class tickets to country of origin for employee and family members
 - Automobile allowance
 - Medical and dental benefits
 - End of service benefit

Please send CVs with salary history to:

Executive Director,
Accounts Department,
Abu Dhabi Investment Authority
Fax: 00971-2-274351
P.O. Box 3600
Abu Dhabi
United Arab Emirates

FINANCIAL DIRECTOR

UK MARKET LEADER - DISTRIBUTION SECTOR

WEST MIDLANDS

c. £80,000 + BONUS + BENEFITS

- Exciting opportunity for a commercial oriented financial professional to join an autonomous £700 million subsidiary of highly regarded £6 billion plc, to lead the finance function of c. 85, as the business moves to the next stage of its development.
- Market leading distributor, with extensive range of added value processing facilities supplying a large demanding customer base, through a regional network across the UK and Ireland.
- Reporting to and working closely with the Managing Director, key initial challenge will be to implement a step change in the quality of management information. This will enable the function to proactively provide effective and commercial focused advice with which to drive the strategic development and operational management of the business.

Please apply in writing quoting reference 1661 with full career and salary details to:
James Thorne
Whitehead Selection
4 The Courtyard, 707 Warwick Road, Solihull B91 3DA
Tel: 0121 709 0909, Fax: 0121 709 0479
www.whiteheadselection.co.uk

**Whitehead
SELECTION**

A division of Whitehead Man Group PLC company

JULY 1998

for interest rates
oil spending surges

Blue-chip Entertainment Industry

Our client is a leading force in the entertainment industry with revenues exceeding £3 billion and a presence in over 70 countries. Due to a recent change in their global strategy, having been involved in a number of acquisitions and divestments, they are now focused on their core business activity. As a result of this restructuring process, they have identified the need for two key personnel within their corporate finance function.

Group Reporting Manager

London

- Preparation, analysis and interpretation of consolidated financial data and reports for external statutory reporting purposes.
- Consolidation of Group data and production of monthly management reports.
- Liaison with Group companies and head office departments on reporting and technical accounting issues.
- Involvement in development of financial reporting systems to aid the statutory and management reporting processes.
- Staff development within the department.

As a prospective candidate, you will be an ambitious ACA qualified accountant with 3-5 years post qualified experience. You will be technically strong and up-to-date, multi-currency consolidation experience is essential. Experience within the head office of a large multinational organisation will be an advantage. Able to work on your own initiative, you will have good communications skills, organisational ability and a hands-on approach. You will be seeking a step up into a more challenging role with staff management responsibility and exposure to key management. Reference 433400.

Interested applicants should forward an up-to-date curriculum vitae including current remuneration and daytime contact number to Keith MacKenzie at Michael Page Finance, Europa House, Church Street, Old Isleworth, Middlesex TW7 6DA, or fax on 0181 847 5703 or e-mail: keith.mackenzie@michaelpage.com Please quote the relevant ref number.

Management Accountant

£35,000 + Car + Benefits

London

- Assistance with preparation of management and financial information, including monthly reports, forecasts and budgets.
- Key supporting role in the analysis of group and regional trading performance, competitor analysis and trends including cash flows.
- Involvement with systems development to enhance data collection.
- Substantial involvement in the development of the detail and presentation of current reporting.

The successful candidate will be an ambitious, enthusiastic, qualified accountant with up to three years post qualified experience. Strong communication skills and commercial experience are needed, entertainment industry experience will be an advantage. This role would suit candidates looking for a fast moving, blue-chip environment where the use of their flair and initiative is pre-requisite. Reference 433403.

Michael Page

FINANCE

Australia - China - France - Germany - Hong Kong - Italy - Netherlands - New Zealand - Singapore - Spain - UK - USA

Financial Controller

East London



to £50,000 Package

With an enviable reputation for quality and a blue-chip retail customer base, Fulton is the UK's leading umbrella manufacturer and distributor. The company's niche status and its focus on product design and technical innovation, has led to a 30% share of the UK market. Plans for the future include further international expansion and possible flotation.

As number one in finance, heading up a small team, your specific responsibilities will include:

- Working in partnership with the Managing Director to establish and achieve strategic objectives.
- Providing comprehensive financial and commercial support to senior management.
- Developing forecasting and budgetary control.
- Producing management and statutory accounts.
- Treasury and cash flow management.
- Developing financial systems and processes.

Michael Page

FINANCE

Australia - China - France - Germany - Hong Kong - Italy - Netherlands - New Zealand - Singapore - Spain - UK - USA

Group Tax Manager

Harlow/Royal Docks

NORTON Healthcare

£ Competitive

- Personal tax relating to remuneration, P11Ds, expatriate and payroll issues.
- International planning and advisory work.

Candidates for consideration will be part or fully qualified ATII/ACA/ACCA with up to five years general practice experience in either industry/commerce or practice. You will have excellent communication and team work skills as well as the ability to manage projects to deadlines and work confidently under pressure.

This is a unique opportunity for an ambitious tax specialist to develop all round skills in a truly stand alone position.

If you are interested in discussing this opportunity, please send your CV to Jenny Long at Michael Page Taxation, Page House, 39-41 Parker Street, London WC2B 5LN, telephone on 0171 269 2483 or e-mail: jenny.long@michaelpage.com

Michael Page

TAXATION

Australia - China - France - Germany - Hong Kong - Italy - Netherlands - New Zealand - Singapore - Spain - UK - USA

Head of Internal Audit

Somerset to £50,000 Package including Bonus + Car

Wincanton logistics

Our client, Wincanton Logistics, is part of Unigate Plc and one of the largest third party logistics contractors in the UK with a turnover of over £500 million. Wincanton provides complete logistics solutions to a wide range of blue-chip clients in the retail and manufacturing sectors. In the last few years, Wincanton has significantly expanded its operations through acquisition and major organic investment.

Due to a recent internal line promotion, the business now requires a Head of Internal Audit. Reporting to the Finance Director, your role will not only encompass the management of the internal audit function but also significant financial and commercial projects, including acquisitions. Key relationships will be built across the business with divisional finance directors, operational

management and Unigate Group.

With a minimum of four years post qualification experience, you are likely to be already a manager or senior manager in a 'Big 6'/medium practice or alternatively be within a progressive audit function in industry. Exposure to due diligence or general corporate finance assignments will be highly desirable.

A confident, assertive individual with excellent written and verbal communication skills, you will be at ease in a commercial environment.

Interested candidates should send a CV to Andrew Satchwell, Michael Page Finance, 29 St Augustine's Parade, Bristol BS1 4UL or fax 0117 9264223 quoting reference NTAL.

Michael Page

FINANCE

Australia - China - France - Germany - Hong Kong - Italy - Netherlands - New Zealand - Singapore - Spain - UK - USA

ACCOUNTANTS - WITH VISION AND DRIVE

Major developments in the finance function to keep pace with their growth means that our client now seeks the following:

DIVISIONAL FINANCIAL CONTROLLER

Reporting to, and working closely with the Group Financial Director and Managing Director of this £70m+ business, you will oversee the entire financial and management accounting for the prime UK and European division, heading a team of accountants operating in diverse, fast-moving service sectors. You will be a qualified accountant, with at least 5 years' PQE international experience and have strong commercial, technical and leadership skills. Initial salary negotiable £40,000 - £50,000 + 20% bonus. Ref: DFC747/FT

GROUP ACCOUNTANT - EUROPE

You will report to and support the Group Financial Director, with responsibility for all European financial reporting, including consolidations, UK & US GAAP plus M&A. You will be an ACA with at least two years' PQE and ready to be a business director. This is a key position calls for an analytical and flexible self-starter with initiative and an eye for detail. Initial salary negotiable £30,000 - £40,000 + 20% bonus. Ref: GAE747/FT

MANAGEMENT ACCOUNTANTS

Reporting to the Divisional Financial Controller, there are posts for young qualified Accountants. You will support the Divisional Directors of the rapidly expanding business sectors with responsibility for variance analysis, budgeting & forecasting, tender/contract costing appraisals and in-depth review of the businesses, eg. Key Performance Indicators, trends and business opportunities. Important will be the ability to liaise closely with line management and assist in achieving their objectives and solving problems. Initial salary negotiable £28,000 - £40,000 + 10% bonus. Ref: MA747/FT

Applications in strict confidence, quoting appropriate reference to the Managing Director, Accountancy & Legal Professions Selection Ltd, 2 London Wall Buildings, London Wall, London EC2M 5PP. Telephone 0171 588 3114, Fax 0171 638 9216

£35,000-
£60,000
PACKAGES

WEST OF LONDON M4/M3

Our client, a global organisation, headquartered and quoted in the US, is one of the foremost providers of high quality, cost effective labour intensive services in its field. They deliver cost effective service solutions by state-of-the-art systems and have a genuine customer focus in their core business. The strategic diversification thrust is aimed at higher margin activities through acquisition, as well as natural growth.

International Financial Management

Global Market Leader - North East Base

Newly privatised, fast growing, £70 million world class company and global market leader providing critical high technology services to oil and gas majors through regional profit centres in North and South America, Europe, CIS and Asia/Pacific. Committed to grow the business organically, providing strong customer focus, extending scope of existing services and driving core competencies into new markets. Further expansion accomplished through strategic alliances, acquisitions and investment in new concepts and technologies.

Group Management Accountant

£35,000, bonus, car

The Position

- Report to Group Financial Controller as part of international finance management network. Global involvement with Regional Managing Directors and Financial Controllers across all operational and commercial regions to improve business performance. Particular focus in European region, international travel necessary.
- Analyse group and regional trading performance and trends, interpret for management and guide operations management as to cost drivers, sources of profitability and profit growth opportunities.
- Implement common management accounting and cost estimating policies, develop key performance measures, drive transfer pricing system, manage high level project reviews and establish project accounting methodology.

The Requirements

- Graduate calibre CIMA. Minimum three years' PQE in management accounting and financial planning in a multinational engineering/contracting company engaged in international projects. Knowledge of project control methodology.
- Ongoing, resilient, flexible, sharp mind, commercially astute. Skilled in managing procedural change.
- Excellent communication skills, ability to influence and persuade. Attention to detail, committed to quality. Potential and enthusiasm to progress.

Ref: 11610/FT

These are rare opportunities to join a young, exciting company, poised for substantial growth and further international development. The rewards for those who can share in the delivery of its vision will be high.

The Position

- Key central role accountable to Group Financial Director for devising and delivering tax and treasury strategy worldwide.
- Advises on corporate structure, monitors and manages exposure to overseas taxes, provide planning analysis and advice on complex issues to group and geographic regions.
- Manage compliance and multiple projects. Provide tax appraisal on contracts.
- Devise and deliver Group Treasury policies. Control bank relationship, bonds and guarantees. Manage cash, foreign exchange exposure and interest rate exposure.

£35,000, bonus, car

The Requirements

- Graduate ACA/ATII. Minimum three years' PQE exposure to sophisticated international corporate taxation management gained in or advising UK centre of multinational business. Prior treasury exposure particularly beneficial.
- Demonstrate experience of improving commercial, financial and tax management. Technically excellent and commercially astute. Proactive and innovative approach. Proven leadership experience.
- Confident and mature. Internationally aware. Strong communicator. Intellectually able with high level interpersonal skills. Potential to make significant contribution and to progress.

Ref: 11606/FT

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Executive Search • Management Selection • Corporate Psychology

Varley Walker
282 Portland Road
Newcastle upon Tyne NE2 1DJ
Tel: 0191 221 0101 Fax: 0191 221 0942

Do you have what it takes? If so, look no further...

An opportunity has arisen for ambitious, high potential professionals to join the retail investment business of one of the largest asset management organisations; part of an established and prominent group. With over £100 billion of assets under management, the organisation is now set to further develop its investment proposition to the retail market and requires two specialists to drive the continued development of an effective business infrastructure.

Management Accountant

City £ Attractive + Finance Sector Benefits

Reporting to the Head of Finance, you will lead and operate the provision of high quality financial information to the management team. Building the annual operating plans, you will have a clear accountability to develop an effective management information system to meet the needs of the business and its synergy with the wider group structure.

An ACA or equivalent with at least three years experience in a demanding commercial environment, ideally with experience in the financial services sector, you will have the drive and tenacity to operate within a climate of change.

Successful candidates will join a young performance driven team that is aiming to build a culture of effective collaboration and open communication right across the business. Both roles demand first class communication skills, strong action orientation and the commitment to collaborative working. In return, the organisation offers unrivalled opportunities for personal growth and career development in the long term.

Interested parties should in the first instance forward a CV and details of their reward expectations to Joanna Adolph (Management Accountant) e-mail: joanneadolph@michaelpage.com or Jim Richardson (Senior Compliance Analyst) e-mail: jimrichardson@michaelpage.com at Michael Page City, 50 Cannon Street, London EC4N 6JJ. Fax 0171 329 3426. Telephone 0171 269 1840. Please quote reference 429805.

Michael Page

CITY

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Senior Compliance Analyst

Ilford £ Attractive + Finance Sector Benefits

Operating as a clear deputy to the Head of Compliance, you and your team will support the provision of high quality regulatory guidance, risk monitoring and operational compliance activities to the business.

The ideal candidate should have a detailed knowledge of IMRO with an understanding of the collective system regulations and PIA regulations. First line supervisory skills are desirable. Above all you will have the confidence to apply your considerable technical and interpersonal skills in a complex environment with minimal supervision.

Successful candidates will join a young performance driven team that is aiming to build a culture of effective collaboration and open communication right across the business. Both roles demand first class communication skills, strong action orientation and the commitment to collaborative working. In return, the organisation offers unrivalled opportunities for personal growth and career development in the long term.

Interested parties should in the first instance forward a CV and details of their reward expectations to Joanna Adolph (Management Accountant) e-mail: joanneadolph@michaelpage.com or Jim Richardson (Senior Compliance Analyst) e-mail: jimrichardson@michaelpage.com at Michael Page City, 50 Cannon Street, London EC4N 6JJ. Fax 0171 329 3426. Telephone 0171 269 1840. Please quote reference 429805.

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the answer is crystal clear

Finance Director Information Systems & Services

Managing expansion and growing the brand!

Executive based - circa £50k package plus shareholders

Delta Business possesses all the key ingredients of success - a market leading product, well known customer base and a management team good enough to join the next stage of growth.

While a product arrives, the company is going to revolutionise the way we live. Crystal for Windows is such a product. It now requires a fast computer to manage the tasks of the day. It is designed to increase our productivity.

An excellent opportunity exists for the right individual who can deliver practical solutions in the form of commercial leadership in the marketplace and strategic vision for the long term.

Organisational, technical competence required for programme implementation and delivery.

Successful applicants must have a minimum of 5 years experience in the financial services industry, a "can-do" attitude, enthusiasm, the ability to drive, adaptability and a desire to succeed.

To apply please attach a full CV to:

Alpha Executive Search, 10-12 Langley Mews, London NW1 8AF



Delta Business
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225 Saxon Road,
Langley Mews,
Nottingham
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Senior Project Managers

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Excellent packages

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The power in energy in Europe

Eastern Generation, part of Eastern Group plc, is one of the leading integrated energy businesses in the UK. Now owned by Texas Utilities, a global organisation with interests in the United States, Australia, Asia and Europe, Eastern Generation is extremely well placed to further develop business overseas. Building upon its strength in the UK, Eastern Group is now channelling investment into developing power generation projects overseas, primarily in Europe. Significant investment has already been made and the Group now seeks to strengthen its team and establish two new offices in Spain and Germany - to maximise business opportunities in these regions.

These roles offer enormous scope for challenge and variety and the emphasis will vary depending on the nature of each project, but typically will include:

- Investigating new business opportunities
- Assessment of proposed business ventures
- Investment appraisal
- Project management and contract negotiation
- Financial modelling

Immediate opportunities exist within Frankfurt and Madrid, where you will work as part of the local management team, whilst maintaining close contact with the Eastern Generation Board in the UK. Further opportunities may become available throughout the network of European offices.

Eastern Generation is keen to meet highly focused, commercial individuals capable of building the generation business in Europe profitably. Experience sought includes:

- Professionally qualified applicants of graduate calibre, your background could be either in project management, project finance, contract negotiation or investment appraisal
- You should be fluent in a local European language.

Ideally, you will have experience of the energy sector, or alternatively you may have experience of living and working overseas.

Undoubtedly you will have broad commercial experience where you can demonstrate a high degree of credibility in working with senior management; a high degree of self-motivation and initiative will be essential.

This is your opportunity to be part of a highly successful worldwide group. The opportunity to build and influence the business within this intensely competitive and highly exciting industry is unparalleled. In return, Eastern Generation can offer you variety, autonomy, continued career advancement and a highly competitive remuneration package.

To learn more about these opportunities, please apply your CV to Lynn Williams or, Michael Bridges at Hays Executive, James House, 45 St Andrews Street, Cambridge, CB2 2AE. Tel: 01223 222222. Alternatively, if you would like to be considered for future opportunities in the UK, Spain and Germany, Eastern Generation is an equal opportunity employer.

Hays Executive
STRATEGIC SEARCH & SELECTION

The Marylebone Cricket Club

HEAD OF FINANCE



COMPETITIVE PACKAGE INCLUDING CAR & BENEFITS/BASED AT LORD'S

Our client is the leading private cricket club in the world. The MCC owns Lord's Cricket Ground, stages international, first-class and other matches, organises a large programme of domestic games and has high level input into cricket nationally and internationally.

THE POSITION

- Reports to the Secretary and administers the Finance and Estates Committees. Responsible for the club's financial affairs, including developments relating to the club's property and substantial building projects. Provides commercial leadership on all operational activities.

SAINTY, HIRD
&
PARTNERS



Please send a full cv and current salary details with a covering letter explaining your suitability for the role and quoting reference 980510, to Fiona Johnson, SHP Associates, Aldermanbury House, 10-15 Queen Street, London EC4N 1TX. Tel: 0171 815 8888. Fax: 0171 815 8800. E-mail: shpa@shpa.co.uk

Outstanding Opportunity in Global Financial Services Firm

EQUITY COMPLIANCE MANAGER

EXCELLENT PACKAGE/LONDON

Our client is a market leader in each of its three primary businesses - securities, asset management and credit services. The integrated Law and Compliance team is seeking an exceptional candidate to join its department in London.

THE POSITION

- High-profile role responsible for advising on issues and activities with compliance implications arising in the Equity Division.
- Specific focus on cash and derivative products in the domestic and international markets.
- Opportunity to work within a challenging, team-driven environment at the very forefront of new product development with team management responsibilities.

SAINTY, HIRD
&
PARTNERS



Please send a full cv and current salary details, quoting ref. 980509, to SHP Associates, Aldermanbury House, 10-15 Queen Street, London EC4N 1TX. Tel: 0171 815 8888. Fax: 0171 815 8800. E-mail: shpa@shpa.co.uk

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AIWA is known throughout the world for high quality audio visual products. The global nature of the organisation has meant that international markets are continually being developed, with 86% of sales and 90% of production outside of Japan. Turnover within the European market is planned to more than double by the year 2000. European operations are based in the UK, Germany, France and The Netherlands, with distributorships throughout both Western and Eastern Europe.

The drive for greater synergy between these operations has led to the creation of a UK based shared services function, which will offer value-added support to the group on a pan European basis. Key to the success of this team are the appointments of a Financial Controller and a European Treasurer.

European Financial Controller c. £50,000 + Car + Benefits

Reporting to the Director and General Manager your responsibilities will encompass:

- Motivating and developing a professional finance team.
- Implementing systems and controls on a pan European basis.
- Overseeing the management reporting and budgeting process.
- Building relationships with Senior Management both at Head Office and regionally.
- Requirements:
- Graduate calibre, qualified accountant with at least 3 years PQE, gained in a commercial environment.
- Strong commercial awareness with the ability to liaise, influence and initiate change at all levels.
- Systems implementation and/or project management experience, with exposure to distribution and executive information systems being an advantage. (Ref: 62041)

In both roles the experience of working in a multi-cultural environment and/or the ability to speak a second language would prove to be an advantage, but not essential. Interested candidates should send their curriculum vitae to Lucia Do Rosario at Martin Ward Anderson, 7 Savoy Court, Strand, London WC2R 0EL or by fax on 0171 240 2233, quoting the relevant reference. (E-mail: info@mwa.co.uk). Alternatively, telephone her on 0171 240 2233.

European Treasurer c. £40,000 + Car + Benefits

Reporting to the Financial Controller your main responsibilities will involve:

- The negotiation of capital increases and borrowing facilities.
- Cash management to include the arrangement of transfers, placing surpluses and arranging short term borrowing.
- Monitoring and evaluation of exchange rate movement and entering foreign contracts for purposes of hedging.
- Ad hoc duties to include budgeting and business analysis.
- Requirements:
- Detailed knowledge of the money markets.
- Well developed negotiation and decision making skills.
- A flexible and team orientated approach (Ref: 62043)

مكتبة من الأصل

IT Appointments

QUANTITATIVE ANALYST EQUITY RESEARCH To £60,000+Bonus

We are the quantitative research team supporting the equity derivatives desk for the capital markets segment of a prominent European Investment Bank. Due to expansion of the team we now require quantitative analysts with 1-3 years' experience of the trading markets. Candidates will have a second degree (ideally an MSc or PhD) in a mathematical science. Currently you will be working in the Banking / Trading Markets, Engineering or a Scientific Research environment where your experience of stochastic calculus, probabilities, PDE, Monte Carlo and numerical integration will have been used extensively. Experienced Senior Analysts will have proven derivatives pricing knowledge using Black-Scholes, Martingale, Arrow-Debreu and Binomial Trees. You will have solid C/C++ programming. Excel and VBA. You will need to be self motivated and have the ability to work both independently and with a small dedicated team of research specialists. LC25

SENIOR WEB CO-ORDINATOR To £90,000+++

Our client is a leading international investment and merchant banking and asset management group employing over 6,000 people world-wide. They now require a senior web co-ordinator to manage the provision of the Internet/Intranet resources for the Group IT division. This is a high profile role involving extensive liaison on a international scale covering all business areas. Your remit will include co-ordination, design, development and implementation of the group web facility. You will be a highly analytical individual with first class interpersonal skills and the ability to present creative ideas and issues at divisional and board level. Ideally you will already have experienced the successful delivery of a complex web based facility. LC23

For further information on these and other positions please contact Lesley Cartwright or Rod Macdonald at Zarak Group Technology on 0171-523 3720. Fax on 0171 523 3721 (0129 725683 evenings and weekends) or write to:



DERIVATIVES Analyst Developer

CITY

£35-80,000 Basic + Benefits

Due to rapid business expansion, our client a major European Investment Bank is seeking to recruit key personnel to assist with the development of systems for its FX Exotics Derivatives Business.

FX Options is one of the most profitable business units within its Global Markets division. Development strategies encompass the creation of new Global Trading and Risk Management systems from offices in London, New York and the Far East.

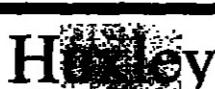
Working closely with the trading floor community based in London, responsibilities will include:

1. *The provision of solutions to support the Risk Management Functionality of FX Exotics Derivatives trading systems.*
2. *Business Problems Analysis and process flow streamlining.*
3. *Rapid application development and enhancements, including the addition of new Exotics products to the system.*

Candidates will be considered from within and outside of the banking arena, with a subset of the following skillset:

1. *Programming knowledge to include C++, NT, UNIX, Visual Basic or relational database experience.*
2. *1st Degree in either Science, Engineering, Mathematics or Computer Science.*
3. *Front office derivatives knowledge.*
4. *Trading and risk management systems experience.*

For more details contact
Jonathan Leigh or Alex Blair



Telephone: 0171 335 5890
Fax: 0171 335 0008
Email: jobs@luxley.co.uk

Quote Job Ref: JL/001.

INVESTMENT BANKING
17 St Helen's Place, London EC3A 6DE

FIN'OBJECTS

BANKING SOLUTIONS THAT MAKE SENSE FIN'OBJECTS is a young company with its head office in Zurich and branches in London, Frankfurt, Paris, Brussels and Madrid. We provide and implement state-of-the-art, market-proven and ready-to-run front and middle office banking solutions in the areas of trading, sales, asset and liability management and risk management. Our products are developed by renowned software houses, which are specialized in the development of real-time solutions for the financial industry. Our innovative solutions support the business process fields of foreign exchange/money market and fixed income for the largest international banks. These competitive advantages are already being realized today by reference clients across Europe, USA and Canada.

We are growing rapidly and are looking for highly motivated people who can thrive in our entrepreneurial environment and who are able to develop in an international environment. We are a multi-cultural company and our official language is English. Therefore, we seek people with good business knowledge of English. Every additional language spoken is an advantage. We seek individuals who work well in teams and who are good communicators. We offer remuneration packages that include an attractive profit participation model for those who want to grow with us in this challenging business.

Product Manager

We are looking for 2 individuals with a minimum of 3 years experience in banking and IT, who will lead our products into international sales channels and will actively support the sales thereof. Project management skills are essential in such a role, where activities will range from carrying out product presentations and putting together proposals for a sale, to managing product implementation at client sites. As the company grows, this role will quickly grow to include account management for clients throughout Europe. This will involve travel mostly within Europe. Some technical application knowledge is essential, and an understanding of the following would be an advantage: C/S, RDB, OO.

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Tel. 0041 1 870 22 44, Fax 0041 1 884 21 61 / Homepage: www.oprandi.ch E-Mail: info@oprandi.ch

IT MANAGER

Northern Italy

US\$70,000 + Car + Benefits & Relocation

Our client is a well established, environmentally aware, international industrial leader who is pursuing opportunities world-wide in advanced cooling technologies in various, markets and Telecomm in particular. Committed to expansion, they are highly respected for quality and technical expertise.

Looking to strengthen their International Head Office management team, an opportunity exists for an IT Manager with significant experience of IT management and systems delivery.

The chosen candidate will take responsibility for managing a team of 10, including European subsidiaries and will be expected to progress existing systems and deliver major ongoing development projects, whilst at the same time recommending longer term IT strategy. The need to communicate with and educate users is critical, in order to secure full benefit from investment.

To be considered, candidates must be ambitious, possess professional engineering or IT/IS qualifications, be able to demonstrate technical ability that encompasses ERP - possibly JDE, WAN/LAN, Internet/Intranet and will have had responsibility for project management, integration of foreign subsidiary systems and managed external consultants and software houses.

If you can match this brief, have English and basic Italian language skills and want an opportunity to contribute to our clients growth as an empowered member of an international management team, please submit your CV quoting reference EUP16896 to:

The Director, FR Europe, Parmenter House, Tower Road, Winchester, Hampshire, SO23 8TD, United Kingdom.
E-Mail: frewin@fr.dipex.com

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Financial Times

FIXED INCOME ANALYST DEVELOPER

£65,000+Bonus

We are a leading US investment bank operating in the specialist derivatives, risk management and financial products markets. We require an experienced analyst developer for our global fixed income research team. Located the fixed income trading floor you will be responsible for the development and support of front office analytic applications for trading worldwide.

Current projects include implementation of cutting edge proprietary pricing models in production trading systems and the development distributed computer module infrastructure.

You will be a graduate with a numerate degree and a minimum of 2 years' financial markets experience. Experience C++ programming skills are essential. Experience of X-Motif, Corba, Sybase, SQL is highly desirable. Excellent communication skills are essential, as is the ability to work in a pressurised team environment. LC21

FIXED INCOME DEVELOPER

To £55,000+Bonus

Our client is a truly global investment banking group known for its strength in the derivatives and risk management areas. They now require an analyst developer for their fixed income research and analytics department. Based on the trading floor the successful candidate will have a numerate degree (2:1 or better) with at least 18 months' solid C++ experience. Knowledge of C, Excel and Unix/NT gained in a financial services environment is highly desirable. You will have excellent interpersonal skills as you will be dealing with all levels of the trading floor, IT department and senior management. LC21

Project Managers & Business Analysts

City

£35-70,000 + Banking Benefits

Michael Page Technology specialises in recruiting for leading investment banks in the City. A number of our clients are currently seeking bright Business Analysts and Project Managers with a proven track record in the financial services or management consultancy areas.

Project Manager £40-50,000 + Bonus
A leading global investment bank seeks a Project Manager to join their Programme Management Office which leads technology projects across the bank. At least three years experience in project planning including structural methodologies and budgetary control is essential.

Business Analyst £35-55,000 + Bonus
One of our European investment banking clients require a Business Analyst to work within Global Financial Systems. The individual will review requests with users and agree development priorities for the Equities business. They will oversee four developers and one junior business analyst in their development work. Investment banking background is essential as is business analysis and full systems life-cycle exposure. RDBMS experience would be desirable.

Michael Page Technology are preferred suppliers to the top financial institutions. This is a selection of current opportunities. If you are interested in hearing more about the above opportunities or current vacancies, please write enclosing a detailed curriculum vitae to Fiona Robertson or Michelle Field at Michael Page Technology, Page House, 39-41 Parker Street, London WC2B 5LN. Fax: 0171 831 7182. E-mail: michellefield@michaelpage.com

Michael Page

TECHNOLOGY

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with us,
be valued.

Consulting opportunities in Financial Sector IT

KPMG is one of the world's leading consultants to the financial sector. Our international blue-chip client base extends from retail and commercial banks, through insurance, trading and capital market institutions, to investment management firms.

Dramatic and continuing change in our clients' marketplace continues to cause an ever-growing demand for our consultancy services. We now need additional, graduate-calibre experienced Information Technology Consultants to help us grow our business further. We seek candidates who have a minimum of 5 years' experience within a major financial sector organisation or a major supplier of IT or consultancy services to this sector. You must have sound knowledge of how such organisations operate. You will have developed your IT knowledge through an IT, finance or operations related role, having had experience of running or working on major IT projects.

Within this overall context your experience might be in any of the following:

- programme/project management
- IT strategy and implementation
- trading and risk systems
- data warehousing
- electronic commerce
- retail distribution channels

We offer excellent opportunities to broaden and develop your career through working in multi-disciplinary teams. Our consultants are UK based, but opportunities for international travel arise frequently through our work for global clients.

Please apply in writing with full career and salary details, quoting ref: TK4A to: David Jones or Carole Weston, The DP Group, Nightingale House, 1-7 Fugate High Street, London SW6 3JH. Telephone: 0171 460 7900. Fax: 0171 460 8330. E-mail: thedpgroup@aol.com

KPMG
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SENIOR QUANTITATIVE ANALYST

C++ QUANTITATIVE DEVELOPERS

GLOBAL INVESTMENT BANK

FIXED INCOME AND CONVERTIBLE BONDS

£22 SUPERB PACKAGES

This is one of Europe's and the world's most successful banking institutions with a powerful global presence and a strong reputation for leadership in financial product development and technical innovation. They are now seeking to recruit a talented quantitative analyst and a number of quantitative developers to further strengthen both their London trading activities and various new risk management initiatives. Both quantitative analysts and developers work together to develop, enhance and integrate trading and market risk models, libraries and strategies.

You should boast an excellent science/mathematics academic background including a 1st/2.1 honours degree from a top-tier university and preferably a higher

degree. You should have a minimum of one year's financial experience. For the developer positions a strong software engineering background is required. Successful candidates will have excellent C/C++ and some of the following: VisualC++, Visual Basic, Excel, Numerical Methods etc. Enthusiasm will be a distinct advantage.

Remuneration packages are superb and include substantial bonuses and benefits and a review in six months.

In the strictest confidence, please send a full CV to Craig Miller or Shelley Ashton at Millar Associates, 6 Sloane Street, Knightsbridge, London SW1X 9LE.

Please quote reference FT0308. Tel: 0171 823 2222. Fax: 0171 823 2204. Email: millarassociates@sw1.telme.com

Millar Associates
INTERNATIONAL SEARCH & SELECTION

Appointments

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appears in the UK edition every Wednesday & Thursday and in the International edition every Friday.

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Financial Times

Head of Technology Audit

Excellent Package

Birmingham

"Our vision is to provide our customers with the most useful and ethical financial services in the world."

Charles Schwab

- EUROPE -

This is where you can do the best work of your life.

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From lowly

Arts
Guide

THE ARTS

From lowly inn to shrine

Mahler's humble birthplace is being lovingly restored as a state-of-the-art recital hall, writes Judith Hendershot

Gustav Mahler once said: "I am three times homeless - as a native of Bohemia in Austria; as an Austrian among Germans, and as a Jew throughout the world. I am everywhere an intruder, never welcomed."

Mahler was in fact born on July 7 1860 in the tiny village of Kalista, in what is now the Czech Republic, a place unchanged for centuries, where cows graze near the village square and the only sounds to be heard are birdsong and barking dogs.

Two years ago Mahler's Czech countrymen launched an appeal to restore his birthplace, a humble coaching inn located in this sleepy corner of the Bohemian-Moravian uplands, 90 kilometres south-east of Prague. After raising half the funds needed for the project, building works began in April. The first stage of the renovation will be completed in August: a state-of-the-art recital hall and a restaurant-cum-pub decorated in 1860s Austro-Hungarian Empire style.

On September 19 the American baritone Thomas Hampson will open the 200-seat chamber hall with a

benefit recital of Mahler's *Des Knaben Wunderhorn*, a song cycle based on Bohemian folk songs.

Mahler is one of several international artist celebrities supporting the restoration of the Mahler birth house. Czech soprano Gabriela Benackova is a leading artistic donor, along with Hampson, American

free to bring to fruition Stilec's vision of "A Tanglewood in the Czech Republic". Stilec said: "We will have things connected with Mahler in Bohemia, but this will not be a museum. We want to bring life into this place the year round."

In addition to the chamber recital hall and restaurant which open in September,

The Mahler project has been an object lesson in careful planning and frugal management, with all those involved donating their services

conductor Gilbert Kaplan, Czech violinist Vratislav Hudacek, and British musicologist Donald Mitchell, via the Benjamin Britten Estate.

The success of the project has been a testimonial to the dedication of the Mahler foundation organisers, a trio of former Supraphon record company executives: managing director Jiri Stilec, producer Jana Cerna, and public relations director Vladan Drvota.

For the past three years they have donated their time

the Mahler foundation (patrons Benackova and Hudacek) intends to build a small hotel annexed to the coaching inn, which will provide overnight accommodation for pilgrims to the Mahler birthplace, due to open in July 1999. Building works on the infrastructure of the whole complex have already begun.

The Mahler project has been an object lesson in careful planning and frugal management. There have been no paid employees, all

those involved donating their services in their spare time. No building works began until the funds to cover the costs were in place. All expenses are being met through business sponsorship and private donations.

Government support was sought in the beginning, but turned down, so that the project is not subject to political changes and bureaucratic whims as was the case in the recent Handel House debacle, where Heritage Lottery Fund dithering resulted in the downgrading of ambitious plans to establish a Handel House Museum.

The Mahler foundation has

been fortunate in having for

three years the support of

Opel C & S, the Czech-based

branch of the German car

manufacturer, itself a sub-

sidiary of the US company

General Motors. Now that

the first stage of the renova-

tion is nearly complete Opel

is set to become the project's

"general sponsor", along

with Panasonic Technics of

the Czech Republic.

Opel's Czech director,

Josef Blecha, who has

worked in Toronto and New

York, said: "I passionately

believe in the mission of

industry to improve society.

For an understanding of



Mahler's house in the sleepy village of Kalista: the 200-seat chamber will open in September

Mahler's music one must come here: Mahler's melodies follow the lines of the landscape, with its ponds, forests, rolling hills, marshes, fields and meadows."

A queue of other compa-

nies based in Prague, Brno,

Jihlava (where Mahler lived

from the age of three months

to 15), Cesky Krumlov,

and Humpolec is vying for

"principal" sponsorship of

the second stage of the renova-

tion project; their share-

holders seem more eager to

be associated with this prestigious project than the shareholders of the Manchester-based Cooperative Insurance Society, which withdrew its offer to sell its Brook Street property, where Handel lived the last 36 years of his life, to the Han-

del House Trust, "because of obligations to its sharehold-

ers".

Relations between the local villagers and the Mahler foundation are at a sensitive stage because of possi-

ble problems over the

environment and delicate ecology of the area. Stilec said: "We must preserve the character of this traditional Czech village. Kalista's young mayor, Jan Rod, has been very helpful."

The foundation (called Musica Nostri Amor - "Music, Our Love") intends to make the recital hall available as a ceremonial

venue and for community work of the local people. A studio for composers' work-shops, featuring both Czech and non-Czech composers, is

planned, as well as a music school for vocal master classes. It is hoped a large concert hall will eventually be built on the site of Mahler's father, Bernhard's, now-dilapidated brandy distillery.

"We want to establish a connection between the world and the Czech Republic, as Mahler was a cosmopolitan international person, and music is an international force," said Stilec. It is a fitting tribute to a man who saw himself as a wanderer.

OPERA IN MUNICH

Shakespeare heard with different ears

Andrew Clark on the premiere of Manfred Trojahn's operatic version of *Twelfth Night*

The Germans love their Shakespeare - with the emphasis on "their". The Bard speaks to all men, but they hear with different ears. And the latest Shakespeare to reach German ears is *Was Ihr Wollt*, Manfred Trojahn's operatic version of *Twelfth Night*. Commissioned by Peter Jonas for the Bavarian State Opera in Munich, it has just been premiered to a generally warm response from public and critics.

Trojahn, born in 1949, represents the acceptable face of modern German music. He is not overly cerebral, nor does he go out of his way to make his music accessible. As his *Pirandello*, illustrated, he knows how to entice the ear and characterise a dramatic situation. He also has the ability rare among living composers, to write fast music - and orchestras enjoy playing it. In short, he knows how to entertain.

The fact that I was disappointed by *Was Ihr Wollt* does not mean I think the piece is intrinsically flawed. The *Munich* production - directed and designed by Peter Mussbach, with costumes by Andrea Schmidt-Futterer and lighting by Konrad Lindenberg - was so unfunny, so androgynous and clever-clever that the work barely stood a chance. It was only after shutting

my mind to the inanities of the staging that I had a chance to appreciate the telescopic qualities of Claus Henneberg's libretto and Trojahn's quick-cut musicking of each scene. The piece lasts barely 100 minutes, but the core of Shakespeare's text is preserved and treated to music which is never less than buoyant or nuanced.

Henneberg, who died earlier this year, was the most sought-after librettist of his generation - his previous

adaptation of *Twelfth Night*, commissioned by Peter Jonas for the Bavarian State Opera in Munich, it has just been premiered to a generally warm response from public and critics.

At least the music made sense, thanks to a cast capable of responding to its flights of fancy

Shakespeare's adaptations include Reimann's *Lear* - and his experience shows in *Was Ihr Wollt*. He and Trojahn have fastened on to the bitter taste of the comedy, bringing out the *Schadenfreude* the irony, the sense of uncontrollable metamorphosis. Instead of mirth and self-fulfilment, we find a tale of hateful misunderstandings and unfulfilled desires.

There is no tying of loose ends before the Clown's epilogue, no circle of reconciliation, no idealised love and happiness. That leaves the audience in a state of open-eyed wonder, as if it was *Was Ihr Wollt* - the German translation of Shakespeare's subtitle "What You Will" - has been taken at face value. The audience is left to decide

whether the characters are capable of accepting their own and others' real identities, or whether they end up isolated, as Mussbach's staging implied. Trojahn's starting-point is Olivia's appeal to fate - "show thy force". Before a word is sung, a storm rages through the orchestra and returns at strategic intervals, reinforcing the idea of puppet-like characters in the control of a stronger power. But Falstaffian overtones are equally present - not just in the size of Trojahn's orchestra, with only a few extra percussion to distinguish it from Verdi's, but in the brio he brings to scenes involving Sir Toby and Sir Andrew.

Viola becomes a brightly-coloured, Malvolio a Beckmesserish pedant. Orsino gets the best music of all: "If music be the food of love", transposed to the third scene, is a dreamy tenor nocturne with piccolo and cor anglais, and his introspective Act 2 soliloquy about "the heating of a strong a passion" has the character of an Elizabethan lament, intensely beautiful and sad. Trojahn is equally alert to the subtleties of Viola's dialogue with Orsino and Olivia, and there is a fantastical quality to the score which would equally suit *A Midsummer Night's Dream*.

I can only hope another theatre will give *Was Ihr Wollt* the staging it deserves. Mussbach, one of the lesser canons on the German operatic scene, placed the action on a giant concrète moonrock. Bathed in constantly changing colours, it supposes an "idea" - a sense



Directed by designer moonrock: Iris Martinez (left) and Jeanne Piland as Viola and Olivia

of inter-personal dislocation, perhaps? - and hijacks the drama. With many of the exchanges stranded upstairs and characters struggling to pick their way around the surface, the dialogue inevitably suffered. Sir Andrew and Sir Toby were foppish clowns, lending the comic ensemble an improvisatory air more appropriate to Zerbinieta's strolling players. Olivia and Malvolio looked

like dolls in stylised oriental costumes - we've seen this once too often - and the only characters of definable sexuality were a decrepit Antonio and a Clown in top hat and tails.

At least the music made

sense, thanks to Michael Böder's easy command of its mercurial idiom and a cast capable of responding to its flights of fancy. Rainer Trost was the noble Orsino, Iris

Martinez the nightingale-like Viola. Against the odds, Dale Duesing managed to convey some of Sir Toby's rich personality, while Jeanne Piland's Olivia, Jan Zinkler's Malvolio and Julie Kaufmann's Maria, among others, contributed a strong sense of ensemble. In a less artificial staging, they might have emerged more sympathetically than the brutal misfits they resembled here.

Martinez the nightingale-like Viola. Against the odds, Dale Duesing managed to convey some of Sir Toby's rich personality, while Jeanne Piland's Olivia, Jan Zinkler's Malvolio and Julie Kaufmann's Maria, among others, contributed a strong sense of ensemble. In a less artificial staging, they might have emerged more sympathetically than the brutal misfits they resembled here.

Brahms and Liszt; Jun 22

● London Symphony Orchestra: conducted by Bernard Haitink in works by Mozart and Strauss; Jun 21

● Munich Philharmonic Orchestra:

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Bouchard direct a revival of

Jonathan Miller's production,

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title role is sung by Sally Burgess; Jun 19, 23

● Doctor Ox's Experiment: world

premiere of a new opera by Gavin

Bryars, with a libretto by Blake

Momson, after Jules Verne. The

production is directed by Atom

Epoxy, with sets by Michael

Lewin and costumes by Sandy

Powell. Cast includes Bonaventura

Bottone; Jun 20, 24

New York

EXHIBITION

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Wilhelm Harnisch (1864-1916):

Danish Painter of Solitude and

Light. Retrospective seen in

Copenhagen and Paris last year,

comprising 60 works by this

relatively unknown contemporary

COMMENT & ANALYSIS



PHILIP STEPHENS

A European script

The EU has lost it way since the fall of the Berlin Wall. Its future should be as a pillar of stability in a dangerous world

The European Union needs a new script. This much we know. At best the Union is viewed as remote, at worst as an insidious plot to dissolve the identity of the nation state. Its leaders are navigating without a compass. They have been lost since the fall of the Berlin Wall.

The era of big European government is over. So the prime ministers and presidents of the 15 told us at this week's Cardiff summit. The prerogatives of the nation state are to be reassured. Subsidiarity, a leitmotif as ineluctable as it is ill-defined, will henceforth reinforce, if not redraw, the boundaries between Brussels and national capitals.

Watching from the sidelines, some of us felt rather sorry for John Major. The former British prime minister, it seems, had had the misfortune to be ahead of his time when he first wrote the concept of subsidiarity into the Maastricht treaty.

Yet now, as then, a public beating of breasts revealed more confusion than conviction. Sure enough, Helmut Kohl donned Margaret Thatcher's mantle to demand his money back from Brussels. But you could see his heart was not in it. The wounded lion of European politics will not easily surrender his belief that Germany's destiny lies in ever closer union with its neighbours. Defeat in the election in September will come with honour.

Called to answer what has gone wrong with the project of integration, Jacques Chirac was less convincing still.

Brussels, decimated in ever-so-solem tones, must never again seek to interfere in the allocation of tickets for the World Cup final.

Thus will France recreate *L'Europe des états*.

I am being unfair. But not too much so. Last month 11 of these 15 governments launched the euro. Economic and monetary union was hailed as the biggest leap in the direction of integration since the common market's *founding conference* at Messina. Here at last was the fulfilment of Jean Monnet's distant dream.

Thus not so long ago Mr Kohl proclaimed the single currency as the springboard for political union. Even now, France speaks of the Euro-11 council of finance ministers as an embryonic economic government, the essential counterweight to EMU's new cadre of unaccountable central bankers.

I cannot be alone in detecting a certain paradox between a one-size-fits-all economic policy and the dispersal of authority to nations and regions.

The purpose here, though, is not to ridicule the notion of subsidiarity. Shorn of the cheap populism that sees the Brussels Commission as an easy scapegoat, there is a serious purpose behind closer delineation of the respective roles of the Union and national governments.

It confronts a problem that is real as well as perceived. Europe, as each leader at the summit warned, is now a serious vote loser.

Extremists of left and right in France have profited handsomely from their strident euroscepticism. The challenge to Mr Kohl from Gerhard Schröder's SPD is none-too-subtly framed around a promise to put Germany first. Ireland's vote on the Amsterdam treaty showed a distinct cooling even in that country's ardour for Brussels.

Subsidiarity is a battle of

champagne goes to the reader who can think of a better word) offers reassurance that Europe is about more than an avalanche of vexatious regulations. Devolution of power responds also to a deeper popular disenchantment with the process of politics.

Here, though, we are talking about the style as well as the scope of decision-making. Those who take the trouble to read the Cardiff communiqué will discover that the leaders actually strengthened their mutual commitments.

Detailed surveillance arrangements for national economic policies and employment programmes take them three-quarters of the way to economic union.

What is different, of course, is that the co-ordination rests on peer pressure rather than European statute. Nations may be admonished by their partners (and punished by the markets) for breaking the rules of the club but edict from the centre has been displaced by recognition of mutual interest. Britain's Tony Blair markets this as common sense Europeanism.

Doubtless some of the Union's hamfisted regulations can be repealed in the name of subsidiarity. And the Commission could pay closer attention to Jacques Santer's admonition to do less better. Governments should inject greater transparency into the Union's labyrinthine process of decision-making - though that, of course, would make it harder for national politicians to visit their own sins on the Brussels bureaucrats.

It is at this point, though, that the Union's leaders risk deluding themselves. Subsidiarity, devotion, call

it what you will, is useful in disarming nationalism. It will not provide a script to replace the one lost in the rubble of communism. That demands positive vision rather than a disorderly retreat.

European integration was founded on the reality that the pooling of national sovereignty delivered something tangible. It hardened Nato's guarantee of peace and offered a route map to prosperity. The collapse of communism has fed the rising perception that Europe's institutions have lost their purpose - they inflict themselves on the peoples of the continent instead of serving them.

It need not be so. The end of the cold war has simply confronted the Union with a different set of perils. Bosnia and Kosovo are chilling reminders of the dangers to the east. Algeria is an ever-present warning of instability in the Mediterranean.

Beyond such particular examples lies the daily evidence that economic migration, crime, drugs trafficking and environmental pollution have no respect for national sovereignty. Nor, of course, do the unforgiving capital markets that dominate the global marketplace.

It is around these issues that there is a vision to be framed of the Union as a pillar (not a fortress) of stability in a dangerous world. And, curiously, it is Mr Blair who has grasped this. The sullen resentment that permeates British attitudes has taught him that what Europe might do more of counts for as much as what it might do less of.

Those who listened carefully in Cardiff heard Mr Blair pressing the case for tighter co-ordination of foreign policy and for joint action against the menaces of drugs and crime. Had he been asked, he would have made the case too for a radical restructuring of Europe's defence industry and for closer collaboration in science and research.

For all the love affair with Bill Clinton, we are beginning to see the European in Mr Blair. How ironic it would be if he emerged as principal author of its new political narrative.

Losing ideal structure

From Mr Ian Stern

Sir, Martin Wolf ("Ins and outs of capital flows", June 16), in his synthesis of the various explanations for the Asian crisis, is hardly the first to draw the conclusion that "countries must never combine ill-regulated financial systems with capital liberalisation". Leaving aside similar recent comments from numerous armchair economists of Asian economies, an identical warning on the dangers of uncontrolled financial globalisation was made by George Soros some 13 years ago in his *Alchemists of Finance*.

In this difficult to read, but highly intelligent and prescient book, Mr Soros - the world's most notorious currency speculator and at the same time one of its greatest philanthropists - identified the factors that made currencies most attractive to speculators (such as artificial currency bands) while proposing ways for

The lesson according to Soros on capital flows

From Mr Mark de Speville

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UN failing at prevention

From Mr Peter Sellens

Sir, in his article "Beyond Nuremberg" (June 16), Kofi Annan, the United Nations secretary general, does not exactly inspire confidence. Instead of advocating what he calls a properly constituted international criminal court as the "best way of dealing with genocide", Mr Annan might do better to make sure that the UN does what is necessary to prevent genocide and other crimes against humanity being committed in the first place.

Such opportunities have presented themselves with deadly regularity in recent years and the UN's record in preventing massacres is shameful. At the time of Mr Annan's writing, a new opportunity to prevent ethnic cleansing has arisen in Kosovo. It will be interesting to observe what Mr Annan intends to do about it.

Advocating international tribunals is no substitute for crime prevention and will only succeed in soothing the consciences of those who failed to prevent the crimes.

Peter Sellens,
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6-6 Sackville Street,
London W1X 1DD, UK

Hardly correct in any way

From Ms Theresa Hamacher

Sir, "IBT" has finally lifted the skirt on its European operations and revealed a shapely pair of legs" (Lex column, June 12-14).

Americans have been accused of being too "politically correct", but how is this metaphor appropriate to business?

Theresa Hamacher,
Jacques, Rue Fontenette,
Geneva, Switzerland

Dayton agreement must be undone

From Mr Michael Crowe

Sir, Neither the wooden moralising of Carl Bildt (Persian View: "Déjà vu à Kosovó", June 9), nor the anti-Serb diatribe of Philip Stephens ("Europe's dark side", June 12) mentions the fundamental error in European policy that led to the present

state, and NATO's insistence that they be forced to, rather than staying with rump Yugoslavia to form a demised "greater Serbia".

The Dayton agreement was the consecration of the immutability of absurd borders and the denial of the right of self-determination.

This was the insistence by the European Union and NATO that the internal boundaries of the collapsing Yugoslav federation be transformed into hard and fast international borders without any adjustment to ethnic realities or right of self-determination for minorities. This is what the Bosnian civil war was about: the refusal of the ethnic Serb region of Bosnia to join the new Moslem-dominated

This was the insistence by the European Union and NATO that the internal boundaries of the collapsing Yugoslav federation be transformed into hard and fast international borders without any adjustment to ethnic realities or right of self-determination for minorities. This is what the Bosnian civil war was about: the refusal of the ethnic Serb region of Bosnia to join the new Moslem-dominated

state, and NATO's insistence that they be forced to, rather than staying with rump Yugoslavia to form a demised "greater Serbia".

The Dayton agreement was the consecration of the immutability of absurd borders and the denial of the right of self-determination.

Having refused self-determination to ethnic Serbs, NATO

based on self-determination. That will mean granting the Serbs of Bosnia and Croatia (those that have not been expelled) the right to reattach their regions to rump Yugoslavia and create the Serb nation they have a legitimate right to. Only on these conditions will the Serbs be persuaded to part with Kosovo. If you try to deprive the Serbs on both counts - both of ethnic Serb regions outside their borders, and also of non-Serb regions inside their borders - then there will be an explosion of Serb nationalism that even the cynical Slobodan Milosevic will be unable to control.

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Ma deleine Albright, US secretary of state, this week urged Iran and the US to draw up a "road map" leading to normal relations. But is the Iran of today open to such overtures? The answer to this question is a qualified yes.

In the year since Mohammad Khatami's election victory over the candidate groomed by the conservative leaders of the Islamic revolution, the president has transformed the atmosphere of Iran. Just as noticeably, he has changed the country's image in the eyes of its hitherto hostile Arab neighbours in the Gulf and the Middle East - breaking almost free from Washington's previous strategy of isolating Tehran as a "rogue" regime.

The scale of Mr Khatami's victory - he won 70 per cent of the vote on a turnout of 90 per cent - was a huge blow to the legitimacy of Iran's ruling theocrats. They had consolidated their position after the 1979 revolution, in the shadow of the 1980-88 war to repel Iraq's Arab and western-backed invasion, to the point where they assumed they could "preside" the president.

But Mr Khatami's overwhelming win, one prominent supporter says, "was not unexpected by us", however much surprise it caused internationally. "It was abundantly clear where popular sympathy lay. The element of surprise for the hardliners was that they assumed they could fix it (the result), and this showed their complete misreading of the ambition and determination of Iranian society."

More than 20m votes, predominantly from the under-25s, who make up two-thirds of Iran's population, and from women, could not be denied. And one year on, popular enthusiasm for the 55-year-old cleric - a former culture and Islamic guidance minister forced out of office in 1992 for "permissiveness" - borders on adulation.

Last month, tens of thousands thronged into Tehran university to celebrate the first anniversary of his victory. Only after a 15-minute ovation could Mr Khatami promise them he would not be deflected from creating a free society with a government accountable to the people. "If religion comes into conflict with freedom, then it will be religion that suffers," he warned his opponents.



A new road map for Iran

David Gardner looks inside the country being remade by President Mohammad Khatami

Speaking earlier that week, at an international book fair overrun by Iranians keen to test the regime's Islamic correctness, the president said Iran must have "a politics free from coercion, based on human rights, popular sovereignty, the rule of law and tolerance, with respect and reverence for freedom [as a value] in itself".

Such beguiling calls have changed the political debate in Iran, drawing out the passion of the large majority reformist front - but at the same time provoking fear and resentment among the vested interests and competing power centres of the revolutionary regime.

In two presidential terms from 1989, attempts by Hashemi Rafsanjani, Mr Khatami's predecessor, to steer Iran towards modernisation were systematically blown off course by dogmatists in the revolution's complex power structure. As a Rafsanjani aide puts it, they "have material as well as spiritual interests to defend".

The public trial under way of Gholamhosseini Karbaschi, the popular mayor of Tehran, is the current front line of that defence. Mr Karbaschi is a hard-bitten reformist, a Rafsanjani protege and the main strategist of Mr Khatami's landslide. His trial, on what are widely seen as trumped-up charges

of embezzlement, is designed to demonstrate to the government that, although it is in office, it is not in power. A popular opposition cartoon encapsulates the message by picturing Mr Karbaschi with a prison number comprising the date of the Khatami election triumph.

Conventional analysis of Iran's power structure tends to portray an Islamist force irreconcilable to change.

All real power, in this view, emanates from Ayatollah Ali Khamenei, successor to the late Imam Ayatollah Ruhollah Khomeini, inspirer and leader of the revolution that replaced monarchs with theocracy. While there may be an elected *mujlis* (parliament) and a directly elected president, it is in reality controlled by the theocrats. Ansar-e-Hizbullah (supporters of the Party of God), are now far outnumbered by Khatami supporters in the streets. For visitors (and there are now tourists and academics as well as reporters) it is normal to be accosted by Iranians anxious

to know what "the world" thinks about Khatami's Iran.

"The level of political debate here is incomparably higher than in the rest of the Middle East," says Ghohar Mohajerani, the popular culture minister trying to make Iran more habitable for its young, its women and intellectuals, makes firmly pragmatic statements like: "There is going to be elbow room in this country for

those who write and research."

The *hijab* (veil) is receding, and a greater ease in public is palpable. It is, for instance, not a small matter in Iran for a couple to hold hands in the street, as many now do. The thuggish enforcers of the theocrats, Ansar-e-Hizbullah (supporters of the Party of God), are now far outnumbered by Khatami supporters in the streets. For visitors (and there are now tourists and academics as well as reporters) it is normal to be accosted by Iranians anxious

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gaining - the "consensus manufacturer" as one of its members describes it - is the Expediency Council, whose full, and more revealing, title is the Assembly for Diagnosing the Interests of the Regime. Headed by the still-influential Mr Rafsanjani, the council includes, as well as Mr Khamenei and President Khatami, leading conservatives such as *mujlis* speaker Ali Akbar Nateq-Nouri - the candidate beaten by Mr Khatami - and Ayatollah Mohammad Yazdi, the head of the judiciary behind the Khatami trial.

In this key arena, Mr Rafsanjani the power-politician is a discreet but invaluable ally to the reformists, as well as a bridge to Mr Khamenei. The latter's position has been weakened by the election result and by senior Shia clerics questioning his theological credentials.

Within the council, as a leading Khatami supporter puts it, reform is being presented as "sustenance and synergy for the present system, not its subversion". So far, when factionalism has threatened serious disorder, as in the Karbaschi affair or the challenge to Mr Khamenei, the council has needed the reformists and acted to contain it.

Nor is Mr Khatami the political novice some sceptics assume. The admirer of de Tocqueville is also the translator of Machiavelli. As

one Expediency Council official puts it matter-of-factly: "One of his main objectives is to get a political structure that allows the winner of an election to take power." Thus, he moved quickly to replace all provincial governors (who control elections), some 200 political appointees in the civil service, the commander of the Revolutionary Guard, and the head of the prisons service.

The president himself prefers to fuel the public debate with ideas. He avoids openly taking sides in factional strife. There is a price for this approach: the threat of impeachment by the *mujlis* hangs over the president's close associates.

Meanwhile, the first in what the reformists expect to be a stream of legal parties was approved last month. It is headed by Mr Karbaschi who, whether he is eventually convicted or not, has already emerged greatly strengthened from his trial. Pressure for constitutional reform is building, there will be municipal polls in the autumn, and new parliamentary elections - bound on current trends to favour Mr Khatami - loom in 2000. With his legitimacy beyond doubt, Mr Khatami's task now is to maintain the momentum for change.

That this could become more difficult is already emerging from the debates inside the Expediency Council on economic reform. The state, along with the *bazaar*, controls more than 80 per cent of the economy, producing some 5,000 goods and services

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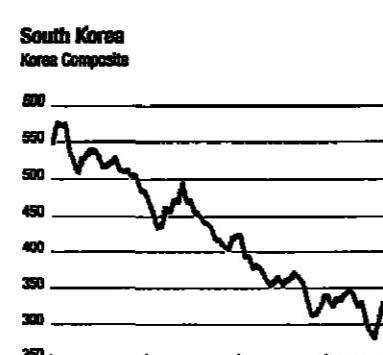
THE LEX COLUMN

Summers sunshine

Larry Summers might care to swing through Moscow on his way back from troubled Tokyo. Certainly the first formal calls from the Russian government for \$10bn-\$15bn of external funds to stabilise its finances should prompt hard thinking. True, the international community's interests in Russia's transition to a market economy rule out massive acquisitions in any descent to Indonesian-style turmoil.

But if it rides to the rescue, the International Monetary Fund, and perhaps the US too, must be satisfied that the keen appetite for reform would not be sated by solving immediate liquidity problems. Without capitalising on this financial crisis to accelerate structural reforms - such as improving tax collection and eliminating non-payment - the same problems will return with interest next time. Ensuring the IMF is not trapped by investing its own political capital in the success of any programme will also be essential.

Equity investors face a tough decision over returning to a market that has fallen 70 per cent since October. The IMF could help them out by insisting that company accounts become believable and standards of corporate governance improve. Share prices certainly appear tantalisingly cheap on most criteria. However, corporate earnings face a treble whammy of high interest rates, short-term revenue-raising measures and a decline in economic activity. Only for long-term hold-



such deal between three *chaebol* was apparently close to delivery recently before one party got cold feet. Most of the scenarios assume an allocation of core industries between the different *chaebol*, thereby removing overlaps.

In a better world, the state would not be involved in this process. But given the urgent need for corporate restructuring to galvanise economic growth, some governmental bungling together of heads is justified. This rationalisation would not address the excess capacity that still bedevils most sectors. But for investors it would at least be a sign that strong companies, such as Samsung Electronics, can face a future without having to subsidise underperforming *chaebol* siblings.

Chaebol restructuring

For South Korea's leading *chaebol*, the "death list" of companies targeted by the government for liquidation was a distinctly non-fatal event. Most of the 55 companies named belong to medium-sized *chaebol* already on life support. The 20 subsidiaries of the top five that do appear are small beer.

But it would be premature to dismiss corporate restructuring as a lost cause. That the *chaebol* would fight their corner was always a given. At least there are signs the government has an appetite for the struggle. The corporate restructuring review will continue, aided by the threat that the government will force banks to cut lending to *chaebol* that resist state-sponsored asset swap agreements. One

Welcome to the utility of the space-age. SES leases satellite capacity to broadcasters across Europe. But it has avoided the commodity tag, because it occupies the right place in space - known as orbital slot - and because it was quick to spot the potential of pay-TV. It cemented relationships with broadcasters such as British Sky Broadcasting early on, and now dishes on millions of homes point towards its seven satellites. Margins are high, at 50 per cent for pre-tax profits.

Analysts' valuations for the company of \$5.5bn put it on 13 times 1998 earnings before interest, tax and depreciation. This valuation should be underpinned by strong growth for the next few years as the company launches a further four sat-

ellites needed for new digital services. But what if the 200-odd digital channels offered by the likes of BSkyB are a consumer turn-off, and the digital revolution takes place on a terrestrial rather than satellite platform? SES is largely protected because it "pre-bocks" much of the space on its satellites before launching them.

The main risk for SES is launch failure. But as long as it can offer broadcasters "back-up" satellite space, revenues should only be delayed rather than lost. Over a 10-year view growth may slow because broadcasters will not need to lease both analogue and digital capacity from SES. A link-up with another satellite operator could mitigate this.

UK minimum wage

The timing could not be worse. Rapid earnings growth had already goaded the Bank of England into a further interest rate rise. This week's news of 6 per cent plus private sector pay increases, on top of disappointing inflation figures, had prompted the market to price in yet another rise in rates, propelling the pound back towards DM3. Now there is confirmation that the minimum wage will mean pay rises averaging 30 per cent for 2m low paid workers. Amid such pressure on company costs, something will have to give. Assuming the economy slows next year, when the minimum wage takes effect, profits and employment are more likely to be hit than prices pushed up. Indeed profits are already under pressure among manufacturers because of the high pound and Asian contraction.

But the minimum wage and other new measures protecting workers should have one useful effect on sluggish management, particularly in the service sector: they will have to rethink their approach to productivity. So long as they could hire cheaply and fire easily, that was a quick route to increasing output. But if labour is more expensive and less tractable, the incentives to invest in better equipment and more efficient processes should increase, with a beneficial effect on the UK's lagging productivity. But, as the French and German experience has shown, when managers really apply their brains to productivity, it is bad news for unskilled workers.

SES

Welcome to the utility of the space-age. SES leases satellite capacity to broadcasters across Europe. But it has avoided the commodity tag, because it occupies the right place in space - known as orbital slot - and because it was quick to spot the potential of pay-TV. It cemented relationships with broadcasters such as British Sky Broadcasting early on, and now dishes on millions of homes point towards its seven satellites. Margins are high, at 50 per cent for pre-tax profits.

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Kohl issues warning against over-centralisation of EU

Change of tone as chancellor prepares for September election

By Ralph Atkins in Bonn

Helmut Kohl, the German chancellor, warned against excessive centralisation of the European Union yesterday in a speech apparently designed to boost his image before the September general election as a defender of German interests.

Reporting to parliament after this week's summit of EU leaders in Cardiff, Wales, Mr Kohl said the devolution of decision-making, or subsidiarity, had crucial importance after the "historic" decisions to launch the euro and expand the EU to include former communist countries.

He highlighted his change of tone, first indicated in a joint letter last week with Jacques Chirac, president of France, by mocking "absurd" European rules on the size of traffic signs and guidelines on tourism statistics. "The process of European unification must be accepted by the people. They must feel that the united Europe will be built for them," Mr Kohl said. The speech

represented a clear shift of emphasis at the end of a parliament dominated by Mr Kohl's efforts to drive through European economic and monetary union. It also foreshadowed Germany's likely strategy when it takes over the EU's rotating presidency in January.

The German presidency, he said, would seek a clear definition of the powers of community, regional and national governments. Cities such as Düsseldorf, in north-west Germany, and Munich, in the south, should decide what was best for their local regions and an enhanced role should be given to local municipalities.

For the SPD, Rudolf Schäping, parliamentary leader, described Mr Kohl's performance as having "the character of a swan song".

• Mr Schröder, the Social Democratic candidate for chancellor in the September 27 election, has emphasised the need to address voters' worries about an expanding EU. As if in response, Mr Kohl backed his challenger's call for temporary rules to control the free movement of labour after the expansion.

On reform of EU structural funds, Mr Kohl feared Germany's federal system would be undermined. "Some 370m people live in the EU today, which is due next year."

Tension over Cyprus rises as Turkey sends in F-16 warplanes

By John Barber in Ankara and Kevin Hope in Athens

Tension between Turkey and Greece over Cyprus increased yesterday after Mesut Yilmaz, Turkey's prime minister, ordered six Turkish F-16 warplanes to fly to Turkish northern Cyprus.

He said Turkey was responding to the visit earlier this week of four Greek F-16s and two transport aircraft to the new Paphos air base in the Greek Cypriot-controlled southern section of the divided island.

Mr Yilmaz warned that Turkey might take further action against Greece and the Greek Cypriot government. "Turkey does not want a war in Cyprus, but the possibility mainly depends on the attitude of the Greek Cypriots," he said.

The presence of Greek aircraft at Paphos and the planned installation later this year of Russian-made S-300 anti-air defence missiles, were evidence of "a desire to attack Turkey", he added.

A Greek government spokesman said the visit to Cyprus by military aircraft was part of a plan to deepen defence co-operation between Greece and Cyprus. A bilateral defence pact signed five years ago provides for joint military exercises and for the Greek air force to extend operations to southern Cyprus.

A Greek defence official said there were no plans for Greek military aircraft to be stationed at Paphos, but the base would be used during joint military exercises with Greek Cypriot forces.

Mr Yilmaz said Turkey would now increase its use of air bases in Northern Cyprus, where it has stationed 30,000 troops since its invasion in 1974. The Turkish navy has also sent nine warships to the north-east port of Kyrenia.

Mr Yilmaz said he would maintain contacts with Britain, the former colonial ruler which, together with Turkey and Greece, is a guarantor of the island's independence. Ismail Cem, foreign minister, said: "Turkey is carefully evaluating any initiative which would break the strategic balances in the eastern Mediterranean and Cyprus by Greece and the southern Cyprus administration."

A European diplomat in Ankara said Turkey had "hugely over-reacted" and was contributing to the risk of confrontation by sending more weapons to what was already one of the world's most militarised regions. Turkey claims the missiles would impair its air superiority over the island.

Analysts say the Turkish government is lashing out at Greece because at this week's Cardiff summit European Union leaders again refused to consider it a candidate for EU membership.

Ankara blamed Greece, already an EU member, for blocking its EU candidacy. Mr Yilmaz does not want to appear weak as the country begins preparing for elections next year. He broke off political contacts with the Union last December after European leaders excluded Turkey from a list of candidate countries.

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INSIDE

Richemont profits up 27% at \$633m
Richemont, the Swiss-based conglomerate controlled by South Africa's Rupert family, shrugged off worries about the health of its tobacco and luxury goods businesses by reporting a 27 per cent increase in 1997-98 profits to £360m (\$633m). A 9.5 per cent rise in operating profits was held back by the strength of sterling. Page 24

Mexico facing end-of-term curse

For a quarter of a century Mexico has suffered the *sexcioso curse* – a financial meltdown at the end of each six-year presidential term. With elections looming in 2000, the good news is that President Ernesto Zedillo (left) is trying to break the curse. The bad news is that cracks are appearing two years ahead of schedule. The Asian crisis, and its knock-on effects in Russia and Japan, have soured investors towards Latin America. Page 42

Logging halted in British Columbia
Pressure from Greenpeace has led to MacMillan Bloedel, the Canadian forest products group, ending clear-cut logging in British Columbia, Canada's westernmost province. For the past decade, environmentalists in the province have fought to stop logging in the last substantial region of temperate old-growth forest in the world. Page 32

Norwegian groups in \$28bn alliance
Unicor Bank of Norway has announced an alliance with Glensidic Group, Norway's second biggest insurer, to create a financial services group with assets of NK214bn (\$28bn). Page 25

French exchange to undercut Liffe
Mett, the French derivatives exchange, has added to the European attack on the London International Financial Futures Exchange by announcing that it will undercut Liffe's fees on two new UK government bond futures contracts. Page 30

Tokyo sets pace in Asian rally
Asian equities staged another strong rally yesterday, with Tokyo setting the pace in the wake of Wednesday's joint US and Japanese intervention in support of the yen. Hong Kong also raced ahead as lower interbank rates and a round of short-covering added fuel to the rally. Page 42

State Bank of India nets \$429m
State Bank of India, the country's largest bank, yesterday reported a 40 per cent increase in net profit to Rs18.61bn (\$429m) for the year to March 31, beating analysts' expectations. Page 27

Moody's downgrades LTCB debt
Moody's, the US credit rating agency, is to downgrade the subordinated debt of Long-Term Credit Bank of Japan. The move was triggered by concerns about LTCB's weak capital base and its ability to absorb a credit squeeze. Page 27

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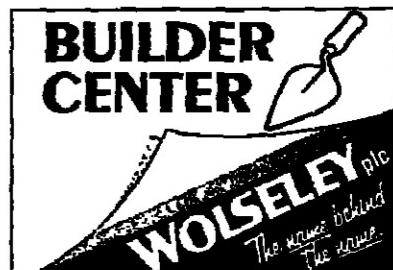
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COMPANIES & MARKETS

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Week 25



PDFM gives ultimatum to UBS

Pension manager and bank in clash over autonomy

By Jane Martinson, Investment Correspondent

PDFM, the UK's third largest pension fund manager, has told Union Bank of Switzerland, its Swiss parent group, it would rather be sold than lose its autonomous status.

UBS last night acknowledged it was reviewing the role of PDFM as part of its merger preparations with Swiss Bank Corporation, although no decision had been taken. Gertrude Erismann, a spokeswoman for UBS, said: "In the context of reviewing the whole activities of the bank we are also talking about PDFM."

PDFM's desire to leave its parent group comes after months of turmoil following last year's announcement of

the UBS-SBC merger, which will create a new bank to be called United Bank of Switzerland. The merger is due to be completed on June 29.

UBS first said PDFM would operate as an autonomous unit within the merged bank's global institutional asset management division led by Gary Brinson, the head of SBC's fund management business.

Other options available to the new UBS include fully integrating PDFM into the Brinson group.

However, PDFM is resisting such a move. Executives have made their views known in a series of memos to UBS. They would rather see PDFM sold

than fully integrated. While both sides have denied any culture clash there have been some muted disagreements about how to run the company. A person close to PDFM said last night: "Brinson is very centralised, very structured. Can you run a segregated pension fund business from Chicago?"

Although the final decision will be taken by the new board of directors of the new UBS, PDFM management were led to believe by recent statements that their views would be taken into account.

When speculation about PDFM's future surfaced last month UBS issued a release

which said: "No decision has been made by UBS which will affect the future status of PDFM as an autonomous business within the group. Moreover, no decision will be taken without the full co-operation of agreement of PDFM."

When UBS agreed to merge with SBC, most PDFM executives were not told until two days before the announcement. Fund management takeovers are usually made with the agreement of the target.

PDFM executives are understood to be considering the appointment of independent investment bankers to value the business in the event of a sale. There are expected to be many large US and continental European groups interested in buying the company, which would offer a valuable link to the highly competitive UK institutional market.

A management buy-out is thought to be unlikely.

Using the takeover premium paid for Mercury Asset Management, the UK's largest pension fund manager, by Merrill Lynch, the US investment bank, PDFM, which has assets of \$92bn under management, could be sold for up to \$8bn. MAM was sold for 3 per cent of assets under management.

PDFM has underperformed in peer group for several years after it took a bearish view on global equity markets.

PDFM declined to comment last night.

Saudi prince in talks to buy stake in Ferré

By Alice Rawsthorn in London

The Saudi billionaire, Prince Alwaleed bin Talal, is in talks to buy a 49 per cent stake in Gianfranco Ferré, one of Italy's best known fashion houses, for up to £250m (\$429m).

The news of the prince's interest in Ferré, which announced last year that it intended either to go public or sell a sizeable holding to an external investor, comes at a turbulent time for Italy's fashion designers.

Prada, one of the hottest Italian labels of the 1990s, appears poised to wage a battle for control of arch-rival Gucci after spending \$240m buying the latter's shares. Earlier this week, Prada disclosed it had raised its Gucci stake from 5 per cent to 9.5 per cent.

Other Italian fashion houses, including Giorgio Armani and Gianni Versace, have been mulling plans for share issues, or to raise capital by bringing in investors. Valentino was sold earlier this year to HdP, the Italian industrial group which has reportedly also held discussions with Ferré. Armani is still reviewing its options. Versace plans to go public next spring, having delayed its original schedule for a year after the murder of its founder last summer.

The restructuring in the Italian fashion industry coincides with a slowdown in the global luxury goods market. After a buoyant period in the mid-1990s the world's fashion designers have hit by a sharp decline in demand from Asia, until recently one of their fastest-growing markets.

However, the chief reason for the Italian restructuring is that the older generation of designers and their backers want to raise capital. Prince Alwaleed is negotiating to buy the shares in Ferré held by Franco Mattioli, the designer's business partner.

Mr Ferré, 53, founded his company with Mr Mattioli 20 years ago. It is now one of the world's largest fashion houses with estimated retail sales of \$730m last year.

Prince Alwaleed has become one of the world's most successful investors by buying stakes in high profile brands such as Citicorp, Apple Computer and Donna Karan, the New York fashion house.

Gates buys into UK hotel

Microsoft chief takes holding in historic house valued at £43m

By David Blackwell in London

Bill Gates, boss of US computer company Microsoft, yesterday bought a stake in Cliveden, the luxury hotel and country club run at one of the UK's finest houses.

Since 1665 Cliveden, in southern England, has been home to three dukes, Frederick Prince of Wales, and three generations of the Astor family. It is also home to the swimming pool where Christine Keeler met John Profumo. The pair began an affair that rocked the Conservative government in the early 1960s.

John Tham, the hotelier married to actress Jenny Agutter, spotted the potential of the house as a luxury hotel in 1986. The National Trust, which was given the house by the Astors in 1942, agreed a lease that still has 90 years to run – thought to be the only one of its kind on one of its top properties. Mr Tham floated the company at 75p a share in 1986, but the small group did not catch the imagination of investors.

Yesterday the board recommended acceptance of an offer at 50p a share from Destination Europe, a US company formed to make the deal.

Bill Gates holds 10 per cent of Destination Europe through Cascade, his personal investment vehicle. The other investors are Lowe Enterprises with

25 per cent and LF Strategic Real Estate Investors.

The deal, which values Cliveden at £42.8m (\$70m), marks another incursion by US property interests into the UK hotel sector. But Brian Prim of Lowe Enterprises stressed that Destination Europe is not a real estate investment trust. Lowe, which has 24 luxury hotels across the US, was making its first move outside the US. "We could not have found a company with more of the right characteristics," said Mr Prim, pointing to the high-quality, independent operation and well-regarded management.

The price paid, which represents about £465,000 a room, was a premium of 19.5 per cent to the market on May 1 when Cliveden said it was in talks. However, it represents a discount to net asset value per share of 112p.

Mr Tham will stay on as managing director.

Russia launches 30-year issue to raise \$2.5bn

By Vincent Boland in London

Russia stormed into the international capital markets yesterday for the second time this month, launching its biggest and longest-dated bond as it sought to signal its financial clout.

The \$2.5bn, 30-year bond – two weeks after a \$1.25bn bond issued in the teeth of the rubble crisis – was raised from an initial \$1.5bn after what its arrangers said was "heavy US interest and very big buying from European investors".

A banker at Deutsche Bank, which jointly led the issue with J.P. Morgan, said the transaction was "multiply oversubscribed". Analysts said it showed Russia was returning to favour among investors after rough turbulence. The issue would give officials in Moscow a boost for negotiations next week with the International Monetary Fund on a \$10bn loan agreement.

Russia had been expected to return to the market soon after the \$1.25bn bond on June 3 – launched at almost double what Russia had to pay for its previous issues. The bond was priced at 28 basis points above the bid price late yesterday of Russia's existing 2007 bond, the equivalent of 753 basis points over 10-year US Treasury bonds.

Infoseek's shares opened yesterday at \$42, up 22 per cent from Wednesday's close. However, the stock retreated in mid-session to trade at \$37 1/4 as details of the deal were revealed.

Information how much new money is involved here, one syndicate banker said. "It is an expensive transaction; more expensive than it need have been."

Foreign borrowing is still cheaper for the Russian government than borrowing on its own bond market, where yields are about 60 per cent. However, those yields fell sharply yesterday after the bond's launch was confirmed. On Wednesday the finance ministry cancelled two auctions of Treasury bills because investors would not pay the prices it was seeking.

The launch of the bond yesterday appeared to restore market confidence. At one point, yields on Treasury bills fell 12 percentage points before rising slightly. Russian share prices fell, however, closing 2.6 per cent lower after a gain of up to 5 per cent in morning trading. "This bond is a strong signal in terms of access to the voluntary capital markets at a time when Russia's domestic capital market is still quite difficult," a banker at J.P. Morgan said. Technically, the bond is for 10 years because investors have the opportunity to redeem it at that time.

Market observers said yesterday was opportune for Russia to come back to the markets. It followed the appointment on Wednesday of Anatoly Chubais – highly regarded by foreign investors – to lead negotiations with the IMF, and the easing of Russia's foreign exchange crisis.

COMPANIES & FINANCE: EUROPE

SWISS CONGLOMERATE TOBACCO PROFITS EDGE AHEAD AS EARNINGS FROM LUXURY GOODS SLIP

Richemont posts 27% advance for year

By William Hall in Zurich

Richemont, the Switzerland-based conglomerate controlled by South Africa's Rupert family, shrugged off worries about the long-term health of its tobacco and luxury goods businesses by reporting a 27 per cent increase in 1997-98 net profits to \$286m (£160m).

The 9.5 per cent rise in operating profits, to £104m for the year to March 1998, was held back by the strength of sterling, which

reduced profits by £132.2m.

However, a \$55m reduction in the losses at its pay-TV operation, which has been merged into Canal Plus, Europe's largest pay-TV operator, helped offset the impact of marginally lower operating profits of \$240.6m in the luxury goods sector.

Tobacco profits were marginally higher at \$220.9m.

Richemont indicated that, allowing for the strength of sterling, the underlying performance of the two businesses was much stronger.

Sales of \$4.65bn were 10.8 per cent higher at constant exchange rates, and the operating profit of the tobacco operations grew 15.9 per cent after adjusting for currency factors.

Vendôme, the group's luxury goods business which reports in Swiss francs, increased operating profits by 15.2 per cent to SF1577.5m (\$387m). Richemont increased its dividend by 22.3 per cent to £11.50, which was marginally less than the 27.4 per cent increase in

earnings per share to £57.22. Johann Rupert, chief executive, said that in spite of the problems in Asia, Richemont's luxury goods business, whose brands include Cartier watches and Montblanc pens, had held up well.

Sales of "hard" luxury goods had done particularly well, while "soft" goods, such as leather products had been more affected. Dunhill had had a "bad" year but Richemont, which paid £1bn to buy out the minority shareholder in Vendôme ear-

lier this year, has taken steps to strengthen Dunhill's management.

Richemont, which celebrates its 10th anniversary this year, has lifted its earnings in sterling terms at a compound rate of 18 per cent a year since the company was formed, said Mr Rupert. The group's shares rose SF155 to SF179 yesterday.

Richemont owns 67 per cent of Rothmans International, the fourth largest international tobacco company, which employs 20,000 people in 38 factories. The remaining shares are owned by Rembrandt, the other quoted arm of South Africa's Anthon Rupert family.

In spite of the litigation clouds overhanging the industry, Mr Rupert retains his faith in tobacco's cash-generating potential.

Rothmans' sales volume increased 3 per cent last year. In France cigarette volume rose 40 per cent. But volumes declined in several established markets, notably

South Africa and Germany.

NEWS DIGEST

BIOTECHNOLOGY

Pharming seeks up to Fl 120m via Easdaq

Pharming, the Dutch biotechnology company known for cloning animals and equipping them with human genes, is to raise Fl 100m-Fl 120m (350m-380m) through a share flotation on the Brussels-based Easdaq electronic exchange. MeesPierson, the Amsterdam merchant bank, is leading an issue of 4.1m new shares to be offered in Belgium and the Netherlands and through a private placing with US institutions.

The nine-year-old company expects in the future to list on the Amsterdam stock exchange, where rules have not yet been relaxed to allow a main board quotation for groups lacking a profit record. Pharming made a net loss of Fl 6.2m last year, on revenues of Fl 5.8m.

Its income has depended on patents and research grants, but by the end of next year it intends to market its first medical treatment.

The Leiden-based company is to use the proceeds for the development of its pharmaceutical products as well as building production facilities. The new issue represents some 35 per cent of its expanded ordinary capital. Trading is due to begin on July 2. Gordon Crabb, Amsterdam

BANKING

Goldman buys Hapoalim stake

Goldman Sachs, the US investment bank, yesterday paid \$130m for a 3.8 per cent stake in Bank Hapoalim, Israel's largest, stepping up its presence in the local market. The Arison Group, the consortium that bought 43 per cent of Hapoalim's shares from the government last year, sold Goldman Sachs half the stake. The remainder was sold by the government. Each of the sales was part of a "tag along" clause in the agreement when the government sold Hapoalim to Arison. Judy Dempsey, Jerusalem

COPPER

German group in DM700m issue

Norddeutsche Affinerie, a German company which is one of the world's leading copper producers, plans a share issue which analysts estimated could raise about DM700m (\$391m). The shares will be offered to the public in Germany as well as through a private placement abroad.

The bookbuilding price range for the 22.4m shares - representing 70 per cent of the share capital - will be decided next Tuesday. Analysts said this was expected to be between DM25 and DM30. A further 3.2m shares will be available as a greenshoe in case of over-subscription. The shares will come from the current shareholders, including Degussa, the German industrial company, with 30 per cent, Inmet Mining of Canada with 35 per cent, and MIM Holdings of Australia, also with 35 per cent. These companies will hold stakes of a maximum of 10 per cent each after the issue.

Norddeutsche Affinerie, which has annual sales of DM2.7bn and last year earned net income of DM61m, produces about 500,000 tonnes of copper a year. Deutsche Bank will act as global co-ordinator for the share issue, which is being handled by a consortium of German, Dutch and Swiss banks. The subscription period will run to July 3. Andrew Fisher, Frankfurt

NORWAY

Norsk Hydro sells Saga shares

Norsk Hydro, Norway's largest industrial group, yesterday sold a 10.7 per cent stake in Saga Petroleum for NKr1.84bn (\$242.5m). The group said proceeds from the share sale, placed with Norwegian brokers Elcon Securities, would support an annual investment programme of NKr12bn.

Norsk Hydro sold 14.4m shares at NKr127.50 a share. The disposal leaves Statoil, Norway state-owned oil group, as Saga's largest shareholder with 15.1 per cent of the share capital. Tim Burt, Stockholm

SWEDEN

Volvo cuts Eslöv jobs

Volvo, the Swedish automotive group, said yesterday it was cutting more than 20 per cent of the workforce at its Eslöv excavator plant in southern Sweden. The move follows its decision to shift responsibility for the excavator business to South Korea, where it is acquiring the construction equipment arm of Samsung Heavy Industries for \$572m. Volvo said it would lay off 165 of the 750 workers at the Eslöv plant.

"Another reason for the cutback is that the profitability of Volvo Excavators is unsatisfactory and that competition in the industry has increased in recent years," the company said. Tim Burt

FRANCE POOR HEDGING AGAINST US DOLLAR HITS DRINKS GROUP

Rémy blames FFr621m loss on bad management

By Andrew Jack in Paris

Poor currency hedging against the strengthening US dollar and the crisis in Asia helped drag Rémy Cointreau, the French drinks group, into annual losses of FFr621m (\$103.5m), compared with a FFr36m profit the year before.

For the year to March 31, the wine, spirits, champagne and cognac business reported a loss of FFr383m, compared with FFr461m in the previous 12 months. That included FFr121m on currency losses.

Separately, it reported exceptional losses of FFr63m, compared with FFr101m last time, including FFr38m written off in dollar options, as well as FFr16m for restructuring of its production and distribution activities completed last month.

The group's results were in line with a profits warning announced at the start of this year, and were a result of what the group described as "bad management" which had led to the departure of some of the employees in its treasury division during 1997.

Rémy Cointreau said it was confident that its restructuring programme, the sale of non-core activities and continued sales increases, would result in a positive cash flow and operating profit in 1998-99.

The Asian crisis reduced the sales of cognac by 9.3 per cent to FFr2.1bn during the 1997-98 year, while all the group's other products reported increases. Total sales were up 5.8 per cent to FFr7.8m.

Sales of its landmark Cointreau liqueur rose 9 per cent, and Piépér-Heidsieck and Krug champagnes saw double-digit growth.

Sales of the Famous Grouse and Macallan scotch whiskies through Rémy Associés, its distribution subsidiary, had grown faster than the market.

The group said it was close to announcing the first of several distribution joint ventures and that last minute delays had prevented it unveiling the first contract in Europe yesterday.

It said the partners were likely to take stakes in Rémy Associés but said they would not invest in the quoted parent company, which is 70 per cent controlled by family shareholders.

The sale of non-strategic assets should reduce its debt and add more than FFr1bn in cash.

The sale onto the French second marché of 20 per cent of its Tonnellerie Seguin Moreau division on Wednesday gave it a further FFr150m.

Bosch predicts big sales rise

By Haig Simonian in Germany

Robert Bosch, the world's biggest independent car parts group, expects to lift sales of its innovative Electronic Stability Programme (ESP) for avoiding car crashes by a factor of 10 this year.

ESP gained fame last October after Mercedes-Benz decided to fit the antiskid system as standard equipment to improve the stability of its new A Class small car.

Robert Oswald, a board member, said the company expected to increase sales of ESP equipment from 40,000-50,000 last year to "around 500,000" units in 1998. "Within a few years, sales will be in the range of millions of units a year from Bosch alone," he predicted.

The rise in interest, which stems from the much publicised tendency of the unmodified A Class to overturn in certain extreme manoeuvres, has led some car makers to offer ESP technology much sooner than expected. According to Bosch's original plan, installation would be restricted largely to luxury models, with demand only gradually trickling down to the volume sector, as happened with anti-lock brakes 10 years ago.

"The market is developing much faster than we earlier expected. The decision by Mercedes-Benz accelerated that sharply. We have reassessed our market growth forecasts, and now expect a much faster expansion."

Mr Oswald said Bosch also planned to expand in the market for brakes in the heavy commercial vehicles sector. Talks had reached an advanced stage to join the international joint venture between Knorr-Bremse, the privately owned German brake specialist, and Allied Signal of the US, he said.

While Knorr and Allied Signal had a strong presence in hydraulic braking systems for trucks, Bosch has specialised in electronic technology. Mr. Oswald would not predict when the talks would be finalised, but said Bosch would contribute assets and technology as its entry ticket into the joint venture.

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Gold Fields of South Africa Limited

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(Registration number 05/04181/00)

("Gold Fields")

GOLD FIELDS

Gold Fields Limited

(Incorporated in the Republic of South Africa)

(Registration number 97/14880/00)

("Gold Fields")

Driefontein Consolidated Limited

(Incorporated in the Republic of South Africa)

(Registration number 98/04880/00)

("Driefontein")

Further cautionary announcement concerning proposed Driefontein joint venture

Further to the cautionary announcement dated 15 May 1998, shareholders are advised that negotiations between the parties concerning the proposed Driefontein joint venture are continuing. Shareholders are advised to continue to exercise caution in dealing with their shares. A further announcement will be made in due course.

Johannesburg

19 June 1998

Financial adviser to Gold Fields

Deutsche Morgan Grenfell
Deutsche Morgan Grenfell SA
(Registration No. 85/17382/01)

Member of the London Stock Exchange

Merchant bank to GFSA

RMB RESOURCES

Sponsoring broker to Gold Fields

Deutsche Morgan Grenfell

Deutsche Morgan Grenfell
(Registration No. 72000001)

Member of the London Stock Exchange

Sponsoring broker to GFSA and Driefontein

Standard Equities

(Registration number 72000001)

Member of the London Stock Exchange

Legal adviser to GFSA

Bowman

Gilligan

Hayman

Godfrey

ATTORNEYS

INTER-CDP INC

Member of the London Stock Exchange

Legal adviser to Gold Fields

EDWARD NATHAN &

FRIEDLAND INC

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AAC

Anglo American Corporation of South Africa Limited

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COMPANIES & FINANCE: EUROPE

Tarming seeks up to 120m via Easdaq

Goldman buys Hapoalim

German group in DM700m

Opel chairman makes the move to Moscow

David Herman's favourable comments on former Soviet Union can now be seen in a different light, writes Graham Bowley

Last month, two weeks before he was moved on, David Herman, chairman of Opel, the German subsidiary of General Motors, claimed no knowledge of his fate. However, his thoughts were already straying from Germany.

"Because of the Asian crisis an interesting thing is about to happen. The whole world is about to reorientate itself towards the former Soviet Union," he had said.

Within a fortnight it became clear that the man who had steered GM's international operations through some of its most troubled times – including the acrimonious court battle over Jose Ignacio Lopez, the GM executive who went to work for VW – was about to be moved.

After more than six years at the Opel helm, the 52-year-old New Yorker was transferred to Moscow to oversee GM's expansion in the former Soviet Union. GM immediately proposed Gary Cowger, who had been head of the group's Brazilian operations, as his successor.

In spite of his claim that no change was afoot, it seemed inevitable that Mr Herman would be moved. For months rumours had swirled around Opel's Russelsheim headquarters about an impending change of dynasty. There was friction between Mr Herman and GM's top brass in Zurich and Detroit about declining profits. Opel lost DM228m (\$127m) last year and lost

ground to arch rival Volkswagen in western Europe. Its western European market share, including the UK, slipped from 12.6 per cent in 1993 to 11.7 per cent last year, according to Standard & Poor's DRL.

In his final address as chairman, Mr Herman yesterday cautiously forecast a return to profit this year.

However, he warned that Opel's return to the black would depend on how quickly the Astra, one of

GM's most important models, could be brought into full production.

There has for some time been doubts about the quality of Opel cars, about delays in new models and about the company's role as the linchpin for GM's expansion outside the US. The launch of the Astra was delayed and as a result the new VW Golf beat it to the market.

Louis Hughes, president of GM's international operations, was said to have clashed with Mr Herman. Mr Cowger, who had moved from Brazil to GM's production manager in Europe, was lined up as the possible successor. Only Opel's supervisory board, which was unsettled by Mr Cowger's reputation for ruthless cost-cutting, appeared to be delaying the inevitable.

One of the biggest criticisms of Mr Herman was that he had been distracted by GM's long-running battle with Volkswagen over alleged industrial espionage. Opel lost DM228m (\$127m) last year and lost

for investment of at least DM800m to make the Russelsheim plant one of the most modern and efficient in Europe. This, in spite of Opel's short-term difficulties, demonstrates GM's long-term commitment to Germany.

"It is expensive to produce in Germany. But we are going to do it," he says. "We will be the most competitive manufacturer in Germany. That is our objective."



David Herman Rumours swirled around Opel's Russelsheim headquarters about change

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"It is expensive to produce in Germany. But we are going to do it," he says. "We will be the most competitive manufacturer in Germany. That is our objective."

For Mr Herman, it is important to leave a legacy in Germany. He has been keenly involved in public debate about tackling the country's problems, such as high costs and inflexible working practices. He has been a stout defender of Standort Deutschland – Germany.

But the former Soviet Union might well prove a tougher challenge than Germany.

"I have tried hard to do that [engage himself in Germany]. My wife is German. Additional reporting by Andrew Fisher.

Moreover, Ludwigsfeld, which currently builds the Vario heavy van range, will need a new product once the vehicle reaches the end of its product life: Mercedes-Benz is expected to meet demand for high payload vans such as the Vario through a heavier derivative of its medium-weight Sprinter van and a lighter variant of its new Atego truck range.

However, the company also raised the possibility that the new van might be built in Poland, where it already assembles vans and trucks.

Although Mercedes-Benz is unlikely to locate production in Poland, in spite of the country's low manufacturing costs, the threat of a second location could be used to secure concessions from the Ludwigsfelde workforce.

Maintaining two options might also enable the company to play off inward investment agencies in Poland and in Ludwigsfelde's home state of Brandenburg.

Rolf Bartke, the head of Mercedes-Benz's European vans unit, said: "We are in the middle of the decision-making phase and are involved in intensive negotiations with all those involved, including employee representatives as well as politicians. We intend to make a decision as to the final location within the course of the year."

UBN signs far-reaching alliance with Gjensidige

By Tim Burt in Stockholm

Union Bank of Norway, the country's largest savings bank, yesterday announced a far-reaching alliance with Gjensidige Group, Norway's second biggest insurer, to create a financial services group with combined assets of Nkr214bn (\$22.2bn).

The deal, which falls short of a merger, follows six weeks of talks between the two institutions and could trigger further consolidation in the Norwegian banking and insurance sector, which has been slower than its Scandinavian neighbours to structure.

In recent weeks, Fokus Bank, one of the country's leading lenders, has signalled that it might be interested in a link-up with UBN and Gjensidige, and Kristiania Bank has courted Storebrand, although the insurance group has so far rebuffed it.

Current financial services regulations in Norway prevent a full-scale merger of UBN and Gjensidige, but the

funds business and a stockbroking operation combining Karl Johan Fonds and Elion Securities, the brokering arms of UBN and Gjensidige respectively.

UBN has "agreed" to an asset swap in which it will acquire Gjensidige's banking operations for Nkr2.17bn, while the insurer will pay Nkr885m for the bank's insurance arm – known as NOR Forsikring.

The bank is funding the acquisition through a Nkr2bn private placement, which is likely to take place in the second half of this year.

Advisers acting for UBN said the government was expected to approve the transaction, even though it has signalled its readiness to block deals – notably the attempted takeover of Bolig-og Næringsbank by Den norske Bank – which threatened a "concentration" of the financial services industry in Oslo.

Merrill Lynch advised UBN; Morgan Stanley Dean Witter acted for Gjensidige.

TELECOM ITALIA SpA

Registered Office at 15 Via San Dalmazzo, Turin
Corporate Headquarters and Secondary Office at 41 Corso d'Italia, Rome
Capital Stock L. 7,421,251,725,000, fully paid-in
Entered under No. 284/33 in the Ordinary Section of the Company - Register of Turin
Tax I.D. No. 00471850016

ORDINARY STOCKHOLDERS' MEETING OF JUNE 16, 1998

The Ordinary Stockholders' Meeting, convened on the second call, met in Turin on June 16, 1998, under the chairmanship of Giovanni Rossignolo. The Meeting approved the report on operations submitted by the Board of Directors together with the financial statements at December 31, 1997, as certified by the independent auditors Arthur Andersen S.p.A. The statement of income shows net income of 2,310,685,434,438 lire, from which, after allocating 115,534,271,722 lire to the statutory reserve, the following dividends will be distributed:

- 180 lire (1%) on each of the ordinary shares, all with a par value of 1,000 lire each;
- 210 lire (21%) on each of the savings shares, all with a par value of 1,000 lire.

The balance of 741,790,882,677 lire was allocated to the reserve for accelerated depreciation. The Stockholders' Meeting also approved the consolidated financial statements of the Telecom Italia Group at December 31, 1997. The Stockholders' Meeting then filled the vacancies on the Board of Directors with the appointment of Messrs. Giovanni Rossignolo, who shall also serve as Chairman, Alessandro Ovi, who had been designated by the Minister of Communications, Luca Paveri Fontana, Cristiano Antonelli and Piergastano Marchetti. The Stockholders' Meeting also determined the new fees payable to the Directors and Statutory Auditors, as well as those payable to each Director who serves on the Strategy Committee and the Audit and Corporate Governance Committee. Lastly, the Stockholders' Meeting approved the assumption by Telecom Italia S.p.A. of any charges for administrative fiscal sanctions which may arise from violations committed by Directors, employees or other representatives of the Company in the performance of their duties.

DIVIDEND PAYMENT FOR FISCAL 1997

In accordance with the resolutions approved by the Stockholders' Meeting, the dividend for the 1997 fiscal year, in the amount indicated above, before tax withholdings, will be payable as of June 22, 1998 at the corporate offices at 4 Via A. Meucci, Turin (in lieu of the Company's Registered Office, which is temporarily closed for renovation), at the Rome corporate offices at 189 Via Flaminia and 21/B Via Isorzo, at the usual authorized bank and at Monte Titoli S.p.A. for the securities which it manages, against presentation of Coupon No. 1.

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PETROCHEMICALS ATLANTIC RICHFIELD CONSIDERS \$5.6bn OFFER FROM LYONDELL

Arco Chemicals under offer

By Christopher Parkes
in Los Angeles

Atlantic Richfield's plan to sell its 82 per cent stake in Arco Chemical outright is back on track less than a month after the group said it had elected for a public offering to raise cash.

The Los Angeles-based group's board met yesterday to consider a tender offer, worth \$5.6bn according to press reports, from Lyondell Petrochemical, a mid-sized commodity chemicals maker based in Houston.

For Lyondell, which has annual sales of about \$15bn, a successful bid for Arco's \$4bn-a-year chemicals operations would mark one of the biggest steps in its series of deals to buy up

basic chemicals assets. Last year the company joined forces with Millennium Chemicals to form Equisar, which in March agreed to buy the unwanted chemicals operations of Occidental Petroleum.

A public offering was chosen, the company said, because although it had been approached by companies wanting to buy the whole stake, none had been ready to pay a high enough price and Arco's "strong preference" for cash over stock deterred them.

Arco, for example, recently sold its coal business and agreed to pay \$2.5bn for Union Texas Petroleum, a mid-sized oil concern.

The proposed sale to Lyondell marks a return to the path preferred by Arco,

which recently announced plans for a secondary public offering of part of its stake in Arco Chemical to raise cash for the Union Texas acquisition.

A public offering was chosen, the company said, because although it had been approached by companies wanting to buy the whole stake, none had been ready to pay a high enough price and Arco's "strong preference" for cash over stock deterred them.

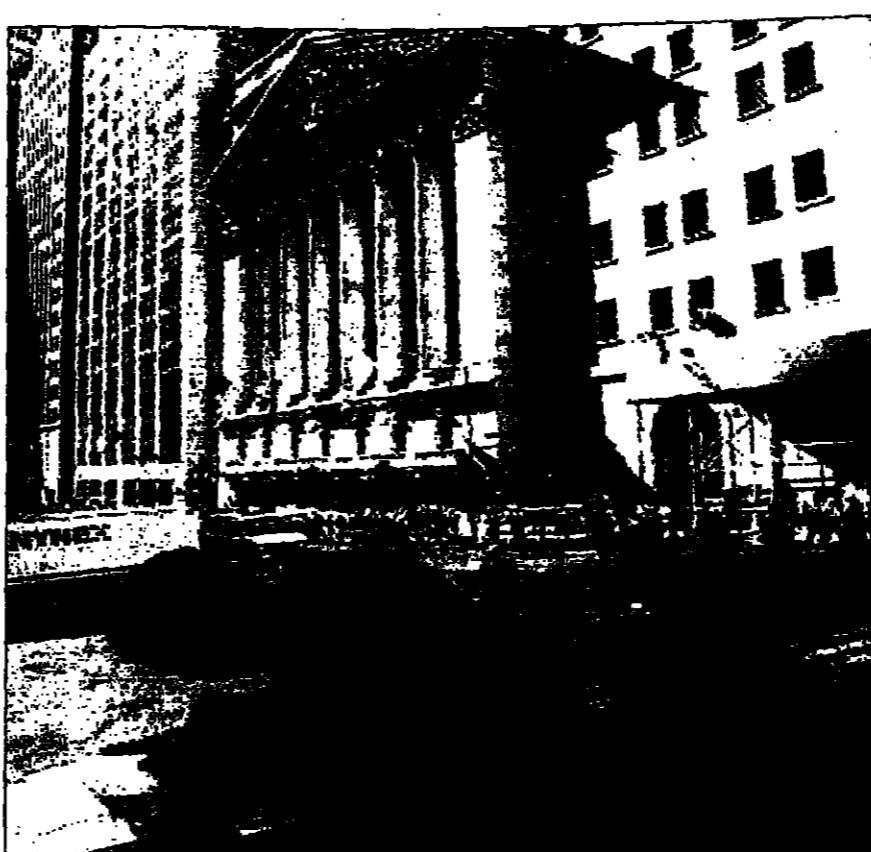
Arco, for example, recently sold its coal business and agreed to pay \$2.5bn for Union Texas Petroleum, a mid-sized oil concern.

The proposed sale to Lyondell marks a return to the path preferred by Arco,

Lyondell is a former subsidiary of Arco, which sold its remaining stake last year after an initial public offering of a majority of the shares almost 10 years ago.

The company's current line of products includes ethylene and propylene which are raw materials for a wide range of consumer and industrial products. Arco Chemical would extend its range by giving it capacity and expertise in the manufacture of propylene oxide.

Arco is one of the world's leading makers of this product which is used as a basic building block in the manufacture of solvents, paints and coolants. The company also makes methyl tertiary butyl ether, a key motor fuel additive in clean-burn fuels.



Favourable market conditions on Wall Street lifted Lehman Brothers and Morgan Stanley Dean Witter

Cross-border ties urged on banks

By George Graham,
Banking Editor

Medium-sized banks will have to follow the example of the airline industry by forming cross-border alliances, according to a senior Canadian banker.

Peter Godsoe, chairman and chief executive of Bank of Nova Scotia, said that a bank of this size "can't be all things to all people" and must ally with others to provide a full range of services.

"I think the airline industry is teaching us that code exchanges can be extremely good for your shareholders and your customers," he said.

Scotia is the odd one out among Canada's five principal banks following Royal

Bank of Canada's agreement to merge with Bank of Montreal and Canadian Imperial Bank of Commerce's merger with Toronto-Dominion Bank.

Mr Godsoe argues that the Canadian government, which is considering both mergers, should not allow them to proceed.

"It would not be allowed in the UK and it would not be allowed in the US. We have pushed the public policy envelope to the very limit," he said.

But ground-breaking deals such as the merger between Daimler-Benz of Germany and Chrysler of the US showed that cross-border mergers, until now considered virtually unthinkable in retail and commercial banking,

could soon be a possibility. "It broke the way a lot of people thought. Nobody would have let Chrysler merge with GM or Ford - even if the government allowed it, the unions wouldn't."

Mr Godsoe said it was questionable whether there was any point in allowing dominant groups to merge in the home market with the theoretical aim of enabling them to compete internationally.

"Frankly, even the merged Canadian banks are not going to be the megabanks of the future. If we Canadians put all our banks, all our insurance companies and all our securities dealers together, we still would not match the size of the two

new US groups, Citigroup and Bank of America/NationsBank."

If the mergers were authorised - "an even-money bet," according to Mr Godsoe - Scotia could benefit in the short term from the inevitable disruptions to its competitors' business.

In the longer term, it would have to cut costs to remain competitive, but it already has programmes which should produce 10 per cent cost savings over the next two to three years.

Scotiа could be better placed to manage these cost reductions because the merged banks would have their hands tied by the commitments demanded in exchange for government approval.

TELECOMMUNICATIONS CANADIAN OPERATOR INCREASES ITS UNSOLICITED BID BY 10%

Call-Net raises Fonorola offer

By Scott Morrison in Toronto

Call-Net Enterprises, the Canadian long-distance operator, has increased by 10 per cent its offer for Fonorola, a rival carrier.

Call-Net, 25 per cent owned by Sprint, the US long-distance carrier, said it would pay C\$1.75bn (\$1.21bn) in cash and shares. It would also assume an estimated C\$100m in net debt. Fonorola said it would consider the

revised bid, but added that it would seek competing offers to improve shareholder value. It has said it was considering bids from three potential white knights, but no other offers have been made public two months after Call-Net's initial bid.

Fonorola has activated a poison pill to fend off Call-Net.

The latest bid, which expires on June 26, included a 3 per cent premium over

the closing price of Fonorola shares on Tuesday, but the stock had since risen above Call-Net's C\$67 a share offer and stood at C\$69 at midday yesterday.

Juri Koor, Call-Net chief executive, said his company was determined to complete the Fonorola acquisition as soon as possible. The deal would position Call-Net, through wholly-owned subsidiary Sprint Canada, as the country's largest long dis-

tance carrier in a market valued at an estimated C\$8.5bn.

As in the US, the Canadian long-distance industry is expected to consolidate over the next year as carriers adapt to changing market conditions. AT&T Canada, 75 per cent owned by three Canadian banks, was earlier this year involved in talks with Telus, the Alberta carrier, but the two companies failed to reach an agreement.

Goldman Sachs reported record earnings on Monday.

Lehman reported a dramatic 168 per cent jump in net income to \$23m in the second quarter, on revenues of \$1.47bn, easily beating its previous record of \$197m in the third quarter of 1997.

Return on equity, a key measure of profitability in the industry, rose to nearly 30 per cent, Lehman's highest ever, up from 12.8 per cent a year ago. (This is calculated before the

payment of a special dividend to American Express and Nippon Life, which is payable when Lehman's net income for the full year exceeds \$400m).

The recovery of Lehman's return on equity, which had been well below average for several years, is likely to be viewed as the latest sign of a return to form for the investment bank. It was now "at or above our peers," said John Cecil, chief administrative officer. He said that the improved performance was a result of the firm's strategy, implemented in 1994, of growing high-margin businesses while maintaining strict cost controls.

Compensation and benefits remained at 50.7 per cent of net revenues. Mr Cecil said that the firm planned to expand its European business, which has had a record year so far. He said the firm will be adding to the 2,000 staff currently employed in Europe in a number of areas, including high-yield finance.

Morgan Stanley reported net income of \$854m, up 45 per cent from the previous year, on revenues of \$4.6bn.

Return on equity in the quarter was 25 per cent.

While the securities business

had been particularly strong, Bob Scott, finance director, said the firm was "gratified by the balance" of earnings from securities, asset management and credit services.

The securities business posted net income of \$530m, up 70 per cent, while asset management made \$157m, up 5 per cent. Credit and transaction services reported net income of \$167m, up 29 per cent, primarily reflecting the sale of a credit card portfolio.

Morgan Stanley's online brokerage, Discover Brokerage Direct, continued to grow its account base and transaction volume, but is not yet profitable.

Morgan Stanley recently created a new unit, Morgan Stanley Dean Witter Direct Business. It appointed Tom Schneider, formerly finance director at Dean Witter, to oversee the company's push into online activities, initially in securities through Discover Brokerage Direct, but this "will likely expand to include banking and insurance", according to an internal memo.

Eric Roach, currently president of DBD, will join the direct business group and relocate to New York.

Welsh Carson Anderson & Stowe, a private investment company from New York, is the principal shareholder and will hold 29 per cent after the offering. SBC International of the US and Amdocs International, a private company controlled by founder Morris Kahn, will each hold 23 per cent after the offering.

Amdocs employs some 2,500 high-tech specialists, including 1,800 in Israel. The company has a marketing headquarters in St. Louis, Missouri, and is registered in Guernsey, Channel Islands.



NORMA COHEN
THE PROPERTY MARKET

A measure yielding little

Traditional methods of calculating the returns on property are misleading as they ignore too many of the costs involved and assume rents will rise

Scarcely a week passes without the publication of yet another UK property research circular forecasting falling vacancy rates, rising rents and best of all, falling property yields.

It is perhaps this forecast for property yields - capitalisation rates in the US - that is most interesting of all. At the core lie assumptions about the financial characteristics of property and their relative attractiveness to investors.

A recent circular from consultants Hillier Parker notes that the firm's bespoke All Property Yield shows the widest lead ever recorded over UK government gilts, 150 basis points. Property yields will fall, the argument goes, because they have almost always been lower than those on gilts and logic dictates that they will move back into proper alignment.

This raises two interesting questions. First, why should investors measure the value in property as though it had the qualities of a government bond? After all, government bond yields represent the risk-free cost of capital. Why should a property investor, buying a far riskier asset, be prepared to accept a

yield lower than, or even equal to, that on gilts? For the higher risk he ought to expect a higher return and the only question should be how much higher.

Michael Mallinson, former head of property investment at Prudential Portfolio Managers and head of a 1995 working group that recommended reforms in the valuation process, says that expectations of future rent increases are the justification for the sub-gilt yields that have prevailed historically.

"In the last boom, people would buy rental property at yields of 3½ per cent when gilt yields were 12 per cent," he says. "When property yields are above those on gilts the market is saying rents are not going to rise any more."

However, during the recession of the early 1990s, rents actually fell, in spite of the prevalence of long-term leases that allowed for upward-only rent reviews every five years. Should this not have caused a pause for thought about the yields investors were prepared to accept?

The argument about property yields is founded on a belief that rental growth expectations will more than cancel out the risk

premium (over gilts) that investors should demand," says Andrew Baum, chief investment officer at Henderson Real Estate Strategy and professor of land management at the University of Reading, near London.

"But with low inflation and depreciation expense, it may well be that yields should be higher," he says.

Christopher Jonas, who runs a property advisory boutique, notes that with inflation stripped out,

'It's useful if an investor wants a one-dimensional view of the price of a property'

real gilt and property yields over the last 20 years in the UK have been roughly equal.

Property yields are not better than those on risk-free investments might be justified if total returns are substantially higher. UK equities, for instance, currently offer dividend yields around 2½

per cent, well below both gilts and property.

But Mr Jonas points out that between 1978 and 1998 the FTSE index produced average annualised total returns of 18.3 per cent while UK 10-year gilts produced total returns of 12 per cent. Property had total returns of 14.5 per cent, arguably too small a margin over gilts to justify gilt-like yields.

Could these numbers suggest that people are paying too much for property?

The second, equally troubling question about the relevance of yield as measure of value in property arises on examination of how it is calculated.

Yield, as it is calculated, does not take into account all the costs associated with the ownership and management of a particular property. For instance, it makes standard assumptions about transaction costs, although these vary widely. Also, it generally assumes that in a single-let property all overhead costs are borne by the tenant, makes no allowance for organisational management charges and excludes the cost of finance.

Therefore a variety of operating costs that ought to be deducted from rental income are not. A more realistic picture of a

yield is arrived at by looking at what US analysts call cash-yield-on-cost says Mr Baum.

Thus, a company able to pare its operating overhead, lower its tax rate or cut its cost of borrowing in fact earns a higher yield on its properties.

To pretend that these costs do not exist is folly.

"Yields are extremely misleading pieces of information," Mr Baum says. "It's the emperor's new clothes syndrome. We all use these terms without really thinking about them."

Henderson's target yields are the current government bond yield, plus a premium for uncertainty and illiquidity, minus a discount for rental growth, plus a premium for depreciation, he says.

John Lutjens, analyst at Green Street Advisors, a California-based firm specialising in real estate securities, says that yield is useful mainly for general comparisons of property. "It's about as useful as a price/earnings ratio for equities," he says. "It's useful if an investor wants a one-dimensional view of the price of a property."

Net cash extracted from an investment, he argues, is much more meaningful. For instance, Boston Properties Inc, a US real estate investment trust, recently purchased the Embarcadero Centre in San Francisco for

\$1.22bn (\$740m), prompting suggestions that it had overpaid. Green Street's forecast for net operating income - which takes some management costs into account - produce a projected 1999 yield of 7.4 per cent. But on a cash basis, including debt finance and administrative expense, the yield is 6.2 per cent.

This compares with a current 10-year US Treasury note yield of 5.4 per cent.

Better measures of value, he argues, are discount of purchase price to replacement cost or internal rates of return.

Yield, he says, is something Green Street calculates "because our customers like it. But we just ignore it."

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LTCB's sub
Amdocs plans IPO 'to raise \$270m'

By Ari Machlis in Jerusalem
Amdocs, the Israeli manufacturer of information systems for telecommunications providers, was last night preparing to price an initial public offering of 9 per cent of its shares in an issue expected to raise about \$270m. If successful, analysts said it would be the biggest IPO of an Israeli company on Wall Street. The shares will be listed on the New York Stock Exchange.

According to the prospectus, 18m shares are expected to be priced at \$14-\$16 each. Some 30 per cent of the total will be offered outside the US. At mid-range, the entire company would be valued at nearly \$2bn.

Underwriters for the issue are Goldman Sachs, Morgan Stanley Dean Witter, BancAmerica Robertson Stephens, BT Alex Brown and Lehman Brothers.

Amdocs plans to use the proceeds to repay heavy debts. Financing costs have kept the company's profits down. In addition, the company recorded a shareholders' deficit of \$291m on March 31 1998, after recently paying shareholders \$478m in dividends. It had revenues of \$290m and a net loss of \$12

Amdocs
plans
IPO to
raise
\$270m

COMPANIES & FINANCE: ASIA-PACIFIC

BANKING MOODY'S MOVE TRIGGERS CONCERN OVER JAPANESE GROUP'S ABILITY TO ABSORB A CREDIT SQUEEZE

LTCB's subordinated debt downgraded

By Gillian Tett

Moody's, the US credit rating agency, yesterday announced that it would downgrade the subordinated debt of Long-Term Credit Bank of Japan from Ba1 to B1.

The move, which leaves the debt rated at junk bond status, was triggered by growing concerns about LTCB's financial health, in particular its weak capital base and its ability to absorb

a credit squeeze, Moody's said.

The move is a new blow for the credit bank, which has seen its share price fall sharply in recent weeks, touching a low of Y106 on Wednesday. The shares yesterday rebounded slightly, closing at Y126, up Y3 on the day.

Although the subordinated debt rating usually receives less attention than the senior debt rating, long-term credit banks such as LTCB

have traditionally relied heavily on subordinated debt for funding.

LTCB has recently tried to stem rumours it could face a liquidity squeeze in the coming weeks, and has asked the Securities Exchange Surveillance Commission to investigate them. It has also denied in two recent press conferences that its alliance with Swiss Bank Corporation was weakening.

LTCB concluded a ground-breaking alliance with SBC

last summer which involved three joint ventures covering investment banking, asset management and private banking.

SBC has indicated it was unwilling to rescue the core business of LTCB if it fell into serious financial difficulties, but it is strongly committed to the joint ventures and holds a 1 per cent stake in LTCB.

Moody's said the closely watched rating for senior debt and deposits had not

yet been downgraded, although both are on review.

If Moody's downgrades LTCB's senior debt, it will be placed in so-called "junk bond" status as well, as the debt is currently rated at Ba3 - or one notch above junk bond.

Separately, Standard & Poor's, the US credit rating agency, announced it was downgrading Mitsui Trust

This leaves the rating at one notch above junk bond level. It also said it would place the credit ratings of Mitsubishi Trust and Sumitomo Trust on review for a possible downgrade. The two banks are currently rated at A-.

Shares in Mitsui Trust yesterday closed up Y53 to Y338, while Sumitomo Trust rose Y94 to Y364 and Mitsubishi Trust gained Y190 to close at Y1,190.

NEWS DIGEST

ENTERTAINMENT

Golden Harvest falls as suitor blocks stake bid

Shares in Golden Harvest Entertainment, one of the world's biggest distributors of Chinese-language films, fell 5.77 per cent yesterday after an Australian suitor attempted to block the purchase of a stake by a group of media moguls including Rupert Murdoch.

Village Roadshow, the Australian entertainment company, told Golden Harvest it may launch a takeover bid at 70 Hong Kong cents a share if Golden Harvest dropped plans to sell a 16.68 per cent stake to Mr Murdoch, Li Ka-shing and Robert Kwok.

Golden Harvest had planned to place an aggregate 37.7m new shares at 50 cents each to a company owned by Mr Li, the Hong Kong tycoon, Kerry Holdings, controlled by Mr Kwok, and an affiliate of Mr Murdoch's Twentieth Century Fox Film Corporation.

The placement, agreed on June 15, remained conditional to regulatory approval. Golden Harvest said it would raise some HK\$56m (\$7.2m).

However Village Roadshow, which already owns 16.07 per cent of Golden Harvest, said the placement had prompted it to consider a possible voluntary conditional offer, which would also depend on it securing more than 50 per cent of the voting rights of the company.

Shares in Golden Harvest, which is responsible for launching the careers of Kung Fu stars Jackie Chan and Bruce Lee in the west, yesterday fell from 52 cents to 49 cents. Louise Lucas, Hong Kong

INDONESIA

Low costs lift paper groups

Indah Kiat Pulp & Paper and Tjiwi Kimia, paper companies of the Sinar Mas conglomerate of Indonesia, yesterday reported that first-quarter profits had almost doubled because of low production costs in Indonesia.

Indah Kiat reported net profits of \$113.7m, compared with \$61.54m in the first quarter of last year. Tjiwi Kimia said profits were \$46.7m, up from \$23.8m.

Indah Kiat's operating income nearly trebled to \$148.7m from \$49.85m, due in part to a sharp rise in net sales to \$281.8m from \$193.1m while cost of goods decreased because much of the production is in Indonesia, where the rupiah was heavily devalued. The company made a foreign exchange loss of \$49.42m and saved interest expenses almost double it paid off short-term liabilities by taking out long-term loans.

Sales at Tjiwi Kimia fell to \$110.8m from \$155.4m but the cost of goods sold dropped to \$60.28m from \$110.61m. Sander Thoenes, Jakarta

PHILIPPINES

PAL disposals to reduce debt

Philippine Airlines plans to dispose of 40 of its 54 aircraft in a downsizing operation amid hints that it was preparing to seek Securities and Exchange Commission permission to restructure its US\$1.96bn debt.

Avelino Zapanta, PAL senior vice-president for sales and marketing, said only 14 aircraft would be left to service four international routes and 14 domestic operations. The excess 40 aircraft will be either sold, leased out or returned to leasing companies.

Mr Zapanta said the airline had set a September deadline to see whether its downsized fleet and staff would allow it to operate at an optimum level. PAL last week fired 5,000 staff including 620 pilots who triggered a strike which the airline said drove it to near bankruptcy. It said it was in danger of defaulting on its loan payments. Abby Tan, Manila

Bank of America ends link

Bank of America sold its 39 per cent share in BA Savings Bank, ending a 30-year partnership with House of Investments (Hi), the local majority holder owned by Alfonso Yuengco, the Filipino-Chinese tycoon.

The sale gives Hi almost 100 per cent control of BA Savings Bank. Abby Tan

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State Bank of India advance beats forecasts

By Kunal Basu in Calcutta and Krishna Guha in Bombay

State Bank of India, the country's largest bank, yesterday reported a 40 per cent increase in net profit to Rs18.61bn (\$425m) for the year to March 31, well above analysts' expectations.

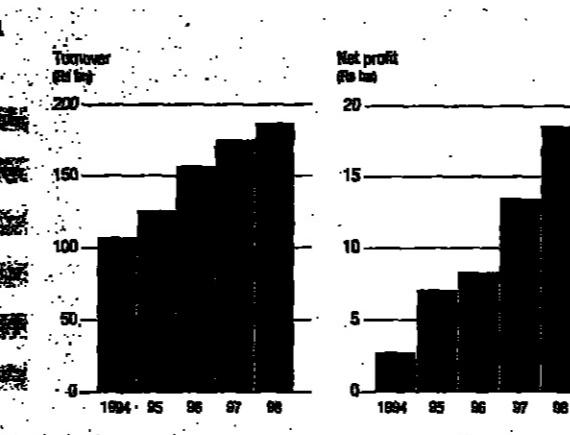
"It is to the credit of the bank that record profits could be earned even though advances did not grow fast enough in the first half and there was a slowdown at the end of the fiscal year - suggests companies are still reluctant to borrow to invest," said M. S. Verma, chairman.

The bank's results will provide a tonic to India's equity markets, which have

been battered recently by sanctions and a protectionist budget. The figures also suggest that India's economy, although slowing, is still far from the recession seen in many south-east Asian countries. There are few signs yet of a big increase in corporate default.

However, there is also little evidence of an imminent recovery. The restrained growth in credit - concentrated in a few big loans completed at the end of the fiscal year - suggests companies are still reluctant to borrow to invest.

The bank's total income was up 6.3 per cent at



Rs18.99bn, and the share of fee-based income to total net income advanced from 33.03 per cent to 34.28 per cent. Domestic deposits rose 19.1 per cent to Rs1,234.49bn, while overseas deposits rose 17.8 per cent to Rs138bn.

There were advances in all the bank's important businesses, with strong growth in personal and commercial

banking, investment banking, treasury operations and off-shore operations.

The bank made provisions for bad and doubtful debts from Rs8.33bn to Rs11.514bn.

Non-performing assets are down from 2.3 per cent in 1996-97 to 0.67 per cent, while the capital adequacy ratio rose from 12.17 per cent to

14.58 per cent. Return on equity improved from 18.67 per cent to 19.37 per cent and earnings per share were up from Rs28.56 to Rs33.36.

SBI will pay a dividend of Rs4 a share. The shares, however, lost Rs5 to Rs20.9.

Mr Verma said the bank was keen to be in both general and life insurance. "We are waiting for the sector to

be opened up and we hope the banks will be allowed to diversify into insurance, Banking, credit-card operation and insurance will be a major priority for us."

Analysts said it was too early to give SBI a clean bill of health. They wanted more information on provisions, depreciation and write-back of assets.

Telstra takes stake in WorldPartners alliance

By Alan Cane in London and Gwen Robinson in Sydney

Telstra joins AT&T, which holds 36 per cent, KDD of Japan, Unisource, a European group, and Singapore Telecom which each have 18 per cent in the company which is one of four global alliances seeking to secure the telecommunications business of large multinational companies.

All the alliances have encountered turbulence in recent months. Concert, led by British Telecommunications, is suffering from the likely loss of MCI, its US partner. Global One, the Deutsche Telekom/France

with a leading role in international telecommunications product development.

Frank Blount, Telstra chief executive, revealed earlier this week that Bill Gates, chairman of Microsoft, had proposed a joint venture on Telstra's broadband cable network. The two groups are set for "definitive discussions" on the proposal next month.

At home, however, Telstra came under increasing government pressure to maintain unprofitable rural operations ahead of the state's planned sell-off of its A\$40bn two-thirds stake.

Rural electorates have opposed the flotation, which could be valued at more than A\$60bn, fearing that a privatised telecommunications carrier would not maintain unprofitable services in Australia's isolated states.

No date has been set.

No date has been set.

Regent Pacific doubles despite volatile markets

By Louise Lucas in Hong Kong

Regent Pacific, the Hong Kong based fund manager with a focus on emerging eastern European markets, saw net profits more than double in its first year as a listed company.

Net profits rose to US\$73.72m in the year to March 31 from \$30.83m the previous year, despite volatile markets in many emerging economies.

Peter Everington, chairman of Regent Pacific Fund Management, said it had weathered the storm better than its competitors largely because it sold its Asian mutual fund business in 1996 and its hedge fund was up 41 per cent last year.

"The fund management business is facing very difficult times. The mere fact we are able to grow - [funds under management grew 9 per cent] - is a very sharp

difference from the industry as a whole," he said.

Regent Pacific expects growth over the next year to come largely from hedge funds and the new private equity business. The group is targeting \$4bn of funds under management by the end of next year - double the current figure.

It also plans further expansion in the Korean market, following its move to gain control of Daewoo Securities in March. Mr Everington said the group would like to set up a fund management operation in the country within the next two years.

Regent Pacific is also setting up a store by a private equity vehicle launched to buy distressed Asian debt. "We estimate one-third of Asian public companies today are in effect bankrupt. That's a tremendous opportunity for us," Mr Everington said.

The fund is aiming to pull

in about \$300m at first, and Regent Pacific is hoping to build it up to \$1bn over the next two years.

Regent Pacific's hedge fund activities have made it a target for criticism in Hong Kong during the recent speculative attacks on the Hong Kong dollar, but Mr Everington yesterday said that in the last few days the group had been covering its short positions.

"Donald Tsang, the financial secretary, should be grateful to us because we are a counter-influence on the currency at these times." However, he said that by selling the Hong Kong dollar forward, Regent Pacific had made "quite a nice amount of money".

Earnings per share for the year also more than doubled, from 3.3 cents to 7.6 cents in the year to March 1998. Total dividends rose by 76 per cent, to about 3.75 US cents.

The fund is aiming to pull

SEOUL TRUST

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Notice is hereby given to the Unitholders that DAEHAN INVESTMENT TRUST Co. Ltd. (the "Manager") has declared a distribution of Won 470,000 per IDR of 100 Units (Won 47,000 per IDR of 100 Units) payable on or after June 23, 1998 in the Republic of Korea as follows (or possibly, until August 20, 1998, if reinvesting in new IDRs of 100 Units all or part of the distribution to which holders are entitled).

1. DIVIDEND PAYMENT Payments of coupon no.13 of the International Depository Receipts will be made on or after June 23, 1998, in US dollars at the offices of Bank Brussels Lambert in Belgium.

The amount of dollars shall be the net proceeds of the sale of the Won amount to an exchange bank in the Republic of Korea on the day quoted by Kores Exchange Bank on the day of remittance by the Manager, and will be distributed to the Unitholders in proportion to their respective entitlements after deduction of all taxes and charges of the Depositary.

Holders residing in a country having a double taxation treaty with the Republic of Korea may obtain payment of their dividends at a lower rate of tax than the rate of tax in the Republic of Korea, provided that they furnish to either the Depositary or the Bank Brussels Lambert a certificate showing their residence together with a copy of the Certificate of Incorporation or a copy of the residence certificate for individuals. Those documents are required by the Korean National Tax Administration Office as evidence of residence and, without them, the full rate of 27.50 per cent Korean non-resident withholding tax will be retained.

For residents of the United Kingdom, the trust intends to apply for distributing status for the accounting period ended May 31, 1998. UK beneficiaries will, in most circumstances be liable to tax on the distribution whether reinvested or not.

If any holder shall fail to request the distribution by the end of October 1998, the unrequested amount of distribution will be sent to the Unitholder in deposit in the Republic of Korea on the day of remittance by the Manager.

For 5 years, the Depositary will keep an account for delayed distribution requests. The unclaimed money shall return to the trust on June 1, 2003.

2. PROCEDURE FOR REINVESTMENT OF THE DISTRIBUTION All reinvestment requests as a whole multiple of 100 Units are to be sent to Intertrust on or before August 18, 1998, together with the above-mentioned required documents to the Bank Brussels Lambert, Avenue Marais, 24, 1000 Brussels, Belgium, Capital Markets Support M2 5th floor - under advice to John Croon (Tel: +32 2 547 31 48 - Fax: 32 2 547 20 89).

The issue price for reinvestment will be the net asset value per Unit on August 25, 1998.

In cases where reinvested distributions are not a multiple of 100 Units, the Unitholder can request a partial reinvestment and a partial cash distribution. The reinvestment shall be made on August 25, 1998, and the issue and delivery of IDRs to the persons entitled to reinvestment on September 25, 1998.

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COMPANIES & FINANCE: UK

Micro Focus turns key to one-stop software and services

Arkady Ostrovsky analyses the reasons why the Anglo-American computer group decided to pay \$534m for Intersolv

Micro Focus, the similar customers and complementary products. "Micro Focus and Intersolv have been partners for the past 10 years," said Martin Waters, chief executive of Micro Focus, who will head the combined company. "What drove this [deal] was being responsive to our customers. Neither company could offer a total solution before."

"The all-share deal, valued at \$534m, creates one of the largest concerns exclusively focusing on developing software tools to make computers do what large companies need them to. Behind the deal lies the desire of IT departments in large corporations to have a single supplier providing both tools and services for their computer applications."

To assemble a computer package the manufacturers need special tools - computer equivalents of spanners and screwdrivers. They also need a technology that tells them how to put a package together and make sure it works. Micro Focus offers development tools for creating software applications, while Intersolv provides services for putting a final package together and testing it.

The two companies have



Martin Waters, president and chief executive of Micro Focus

company was too reliant on Cobol as the main computer language for the main-frame environment; its growth was confined to the Y2K problem; and the level of services was not sufficient."

By broadening the range of products and services, the deal gives Micro Focus a growth market beyond 2000.

Intersolv, which operates in different computer languages, will take Micro Focus into a service area

from which it has been absent. Service and maintenance will now provide 45 per cent of the combined group's revenues, which on a pro-forma basis would have totalled an estimated \$360m for the past year. Two thirds of this will come from North America.

Intersolv did not come cheap. Micro Focus paid almost three times its sales for the company, which will contribute 62 per cent to Micro Focus' shares.

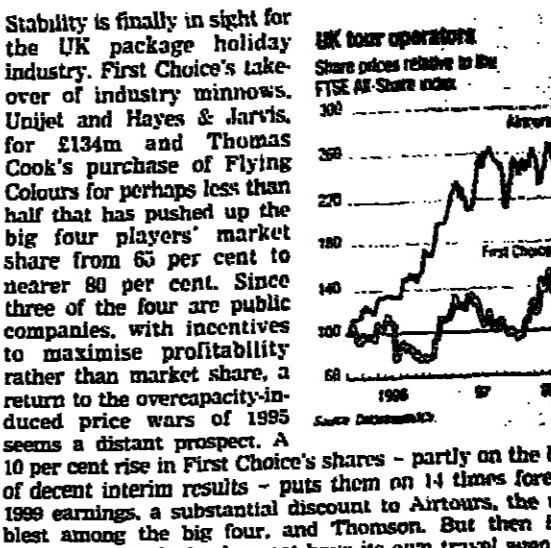
Shares, each one of which can be exchanged for 2.75 Micro Focus shares, rose from \$14.50 to \$16.50. Micro Focus shares fell 67% to 43%.

Mr Waters said the deal would lift earnings per share and increase revenues in the first full year. It will also leave Micro Focus with \$17m in cash, which Mr Waters said the company would use for bolt-on acquisitions in similar technologies.

Investors signalled their approval by taking advantage of the lower ratings accorded to IT stocks in the US, compared with the UK, and rushed to buy Intersolv shares at a cheap way into Micro Focus' shares.

Stability is finally in sight for the UK package holiday industry. First Choice's takeover of industry minnows, Unjet and Hayes & Jarvis, for £134m, and Thomas Cook's purchase of Flying Colours for perhaps less than half that has pushed up the big four players' market share from 65 per cent to nearer 80 per cent. Since three of the four are public companies, with incentives to maximise profitability rather than market share, a return to the overcapacity-induced price wars of 1995 seems a distant prospect. A 10 per cent rise in First Choice's shares - partly on the back of decent interim results - puts them on 14 times forecast 1998 earnings, a substantial discount to Airtours, the nimblest among the big four, and Thomson. But then First Choice, unlike rivals, does not have its own travel agent on the high streets. As an independent operator, the discrimination it faces from the tied agents may increase in less favourable market conditions. Overdependence on the UK market - buoyed for now by the strong pound and residual windfall spending - is another check on the shares' progress. Still, yesterday's push into the fast-growing long-haul market will enhance First Choice's attractions to a continental European player such as Preussag, wishing to expand in Europe's second biggest market. A bid premium is in order.

COMMENT UK tour operators



Stability is finally in sight for the UK package holiday industry.

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Jones Lang Wootton/LaSalle

A transatlantic merger of property advisers Jones Lang Wootton and LaSalle Partners would have perfect logic. The former is strong everywhere but the US, where the latter is market leader. Multinational clients would have their one-stop property shop; the combined firm could cash in on the globalisation of property investment. JLW would gain access to capital for expansion; its partners and directors would join the great equity windfall bandwagon.

But pricing such a deal will be difficult. JLW's revenues last year were nearly twice LaSalle's \$25m, but the transaction would probably need to be structured as a merger of equals. LaSalle's highly priced paper - based on rapid growth and high profit margins - gives it a market value of about \$50m. JLW partners will have to be satisfied that the shares can retain their value, while LaSalle will be wary of earnings dilution. This deal will need a close structural review.

Mirror Group approached over Scottish Media

By Cathy Newman

Mirror Group, the UK newspaper publisher, is considering whether to sell its 20 per cent stake in Scottish Media Group, following approaches from other media companies.

If Mirror went ahead with a sale of its stake worth £105m (\$172m) on last night's closing share price - it could attract a trade buyer interested in gaining control of Scottish Media, which is one of the four largest ITV companies.

Last summer a sequence of setbacks began which undermined Mr Walls' credibility with investors. A takeover approach came to nothing, a decision to sell the seafoods division had to be reversed and a profits warning followed in February.

The shares, which reached 46p over the bid last June, closed up 1p yesterday at 25p.

Shareholders had also lost patience with Mr Walls' salary. In the 1996-97 financial year he received £359,000 (\$589,000), down from £406,000 the previous year. When he became non-executive chairman his basic salary dropped to £110,000 a year. One shareholder said yesterday: "It is good news that he is going, at least the wage bill will be reduced."

Following the recent bid interest in Mirror from Axel Springer, the German media group, several media companies have looked at a possible purchase of its Scottish Media shareholding.

Analysts believe United News & Media, owner of three ITV franchises, would be interested in buying a stake, and could eventually mount a takeover bid.

Another potential purchaser of Mirror's interest is Granada Group.

Terry Connor, Mirror

Group's development director, said Mirror's share of Scottish was "kept under constant review". He added:

"The Springer situation flushed out people who were interested in buying it."

Scottish owns two ITV

companies, Scottish Television and Grampian Television, and newspaper titles such as the Herald and the Evening Times. Mirror's shareholding was bought in 1994 for about £60m. If it were sold to a trade buyer, it could fetch up to £120m, analysts say.

One Mirror executive said: "The Scottish investment has been a good one, but one might argue strategically there's a question-mark over where it goes."

However, Mirror insisted that it might still decide to hold on to its investment in Scottish, which it first acquired as a means of diversifying.

There has also been speculation about the 20 per cent stake in Scottish owned by Flextelex, the pay-television company.

A Scottish Media executive said last night: "There's been a question-mark for some time about Mirror's shareholding. If they were to sell it wouldn't come as a surprise."

Mirror could use the profit to reduce its debt of about £500m. That would give it the opportunity to make further acquisitions, possibly in the regional newspaper industry.

Tetley float pulled on price concerns

By John Willman

Tetley, the world's second largest maker of tea bags, announced the scrapping of its planned flotation on Monday because of dissatisfaction among the management team over the price City advisers said the shares would fetch.

Analysts had forecast the flotation would value the group, bought out of Allied Domecq less than three years ago for £180m, at more than £400m (\$656m). The managers, led by Leon Allen, a veteran buy-out specialist, believed the share price rec-

Acquisitions for First Choice and Thos Cook

By Scherzerzade Baneshish

The pace of consolidation in the UK package holiday industry increased rapidly yesterday after First Choice and Thomas Cook, the third and fourth largest operators, both bought smaller holiday companies to bolster their market shares.

First Choice made a recommended offer for Unjet, the fifth largest operator, in a shares and cash offer valuing the privately-owned company at £110m (£180m). It also acquired Hayes & Jarvis, a specialist long-haul operator, for £24m cash.

Analysts estimated that the platinum stake could cost up to £130m, and said any unbundling of Gencor may allow Lonrho to buy back the stake.

The acquisitions are being financed through a 10-for-38 rights issue at 130p a share to raise £30m net. Unjet shareholders can elect to receive up to £24m in new First Choice shares with the balance in cash.

Lonrho's management believes the growth potential

meanwhile bought Flying Colours, the tour operator and charter airline, for an undisclosed sum believed to be about £50m.

Flying Colours, which was set up by NatWest Ventures in 1995 for £40m, operates Club 18-30 youth holidays and the low-price Sunset brand.

First Choice said its acquisitions would add 25% to annual operating profits, mainly through cost savings achieved by integrating Unjet's airline with its own.

Analysts upgraded their pre-tax profit forecasts for First Choice by more than 10 per cent to £55m for the year to October 1999.

The consolidation buoyed the sector with First Choice shares closing 15p higher at 167½p and Thomson Travel Group, the largest tour operator, up 9½p to 176½p. However, Airtours, the second largest operator, which is believed to have failed to clinch the deal to buy Unjet, fell 11½p to 45½p.

Ian Clapp, chairman of First Choice, said the industry had congealed into four lumps, of which three were publicly-quoted, following the flotation of Thomson Travel Group by Thomson Corporation, its Canadian parent, last month.

The four controlled 80 per

cent of the market as a

result of yesterday's acquisitions, up from 65 per cent.

Analysts said First Choice's market share would rise from 11 per cent to 18 per cent while that of Thomas Cook would increase from 11 per cent to 16 per cent.

"Consolidation is happening in this industry and there could be more to come," said Bruce Jones, senior analyst at Merrill Lynch.

First Choice said the two

acquisitions made it the largest operator in the fast-growing long-haul market, in which it has lagged behind competitors.

Thomas Cook, the high

street travel agent owned by Westdeutsche Landesbank

Gesellschaft für Kapitalanlagen (WGL)

and the Swiss bank UBS

Swiss Bank Corporation

(UBS), has agreed to

buy the 60 per cent

of Flying Colours held by

Thomson Travel Group

and the 10 per cent held

by the British travel agent

Travel Trust International

(TTI), which is owned by

the Swiss bank UBS

Swiss Bank Corporation

(UBS), and the 30 per cent

held by the German travel

agent TUI AG, which is

owned by the Swiss bank

UBS, and the 10 per cent

held by the British travel

agent Travel Trust Inter-

national (TTI), which is

owned by the Swiss bank

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EQUITIES

Nervous Europe gives up gains

EUROPEAN OVERVIEW

By Simon Devries

European stock markets remained nervous yesterday, giving away some of Tuesday's significant gains, despite the sharp recovery in Far Eastern financial markets that followed the intervention by the US and Japan.

The FTSE Eurotop 300 index fell 9.11 points or 0.74 percent, to close at 1,222.58. The more narrowly-based Eurotop 100 index edged 20.16 points further to 2,807.17. Meanwhile, the Euboc 100 index, which includes only

companies from countries in the first wave of monetary union, closed 12.70 lower at 1,018.12.

General industrials were hardest hit, as a result of fears of the impact of the economic slowdown in Asia. Auto stocks also suffered, with Volkswagen falling E21.7 to 867.98 and BMW down 5.6 to 922.58. Utilities, by comparison, benefited from more defensive portfolio shifts, finishing almost unchanged.

Germany's IFO business climate index was released during the day, showing no change from April. This was in line with mar-

ket expectations, and helped provide some support for the European government bond markets, which closed higher.

They also benefited from a recovery in US Treasuries, in the face of another shift into safe haven investments.

A report from BT Alex Brown gave some evidence of slowing momentum in the European stock markets. It showed that volumes in 12 European markets fell by 1.8 per cent in May, and in Italy, the decline was more than 40 per cent, albeit from an exceptionally high base.

However, markets continued to be propped up by inflows into mutual funds.

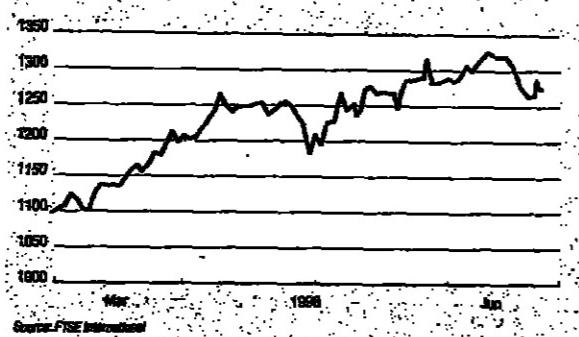
In Italy, there was a further L1200bn net inflow into share funds in the month of May.

Moreover, volumes on Sean International fell by significantly less than domestic activity, suggesting relatively international support for the markets.

The report argued that "looking further ahead, the increasing share of international volumes in May is consistent with a further upwards leg in the European bull market. Encouragingly, there was a net inflow into domestic mutual share funds after the outflow in April".

Eurotop 300 Exhibited

Index



IN THREE MONTHS ECU FUTURES (Liffe) Ecu/m points of 100%									
Open	Sell price	Change	High	Low	Est. vol.	Open int.			
Sep 97	95.790	-0.005	95.790	95.740	1107	15243			
Dec 97	95.955	-0.005	95.970	95.945	298	7345			
Mar	95.870	-0.005	95.870	95.870	4	4822			
Jun	95.755	-0.005	95.755	95.755	4	1862			

IN THREE MONTHS ECU OPTIONS (Liffe) Ecu/m points of 100%

Strike	Calls	Put	Call	Sell	Put	Call	Sell	Put	Call
Price	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
95.725	0.005	0.015	0.030	0.120	0.130	0.145	0.155	0.165	0.175
95.800	0	0.005	0.115	0.240	0.240	0.250	0.195		
Est. vol. total	Calls 0 Puts 0	Previous day's open int.	Calls 0 Puts 0						

IN ECU STYLE FTSE EUROTOP 100 INDEX OPTION (NEX) Ecu/m per index point

Strike	Calls	Put	Call	Sell	Put	Call	Sell	Put	Call
Open	Sell price	Change	High	Low	Est. vol.	Open int.			
Jun	2,826.50	-15.5	2,826.0	2,813.0	610	1,021			
Sep	2,836.0	-17.0	2,835.0	2,840.0	142	657			
Dec	2,850.0	-	0	0	0	0			

IN ECU STYLE FTSE EUROTOP 100 INDEX OPTION (NEX) Ecu/m per index point

Strike	Calls	Put	Call	Sell	Put	Call	Sell	Put	Call
Open	Sell price	Change	High	Low	Est. vol.	Open int.			
Jun	2,826.50	-15.5	2,826.0	2,813.0	610	1,021			
Sep	2,836.0	-17.0	2,835.0	2,840.0	142	657			
Dec	2,850.0	-	0	0	0	0			

OTHER INDICES

| Jan |
|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 |

Source: Eurofirst. *Excludes oil, gas & mining. **Excludes oil, gas & mining.

FTSE EUROTOP 300

Index	Price	Days	Wkdg.	Vol.	Ytd	Index	Price	Days	Wkdg.	Vol.	Ytd	Index
FTSE 300	12,222.65	-22.25	12,220.85	12,220.85	-0.005	257,451	340,000	256,742	-0.005	1,018.12	-12.70	1,018.12
FTSE 100	2,826.50	-15.5	2,826.0	2,813.0	-0.120	610	1,021	2,836.0	-17.0	2,835.0	-0.120	1,021.70
FTSE 1000	2,850.0	-17.0	2,850.0	2,840.0	-0.120	142	657	2,860.0	-18.0	2,860.0	-0.120	657.30
FTSE 250	2,850.0	-17.0	2,850.0	2,840.0	-0.120	610	1,021	2,860.0	-18.0	2,860.0	-0.120	1,021.70

Source: Eurofirst. *Excludes oil, gas & mining. **Excludes oil, gas & mining.

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INTERNATIONAL CAPITAL MARKETS

Prices higher on prospects for yen

GOVERNMENT BONDS
 By Jeremy Grant in London and
 Tracy Corrigan in New York

Bond markets remained transfixed by the dollar's prospects against the yen yesterday, ending moderately higher as markets wait to see how Japan will follow up on central bank intervention to shore up the yen.

US Treasuries gained on signs that the Asian economic crisis was partly to blame for an increase in the US trade deficit to its widest level since early 1992.

In the UK, gilts were again diverted by domestic news, ending lower on stronger than forecast retail sales data, which stoked fears that another interest rate rise may be around the corner. Comments on domestic demand by Bank of England governor Eddie George added to that sentiment.

However bond analysts said that global bond markets

Athens backs interest tax-exempt bonds

The Greek parliament has backed the issue of interest tax-exempt government bonds in a move that was seen as an attempt to lure investors into the long end of the country's

government bond market, writes Jeremy Grant.

The finance ministry said it would waive the 10 per cent tax on interest income earned from government paper with a

maturity of more than two years for investors holding the paper from issue to maturity.

The decision was aimed at retail investors and mutual funds, it said.

Yields were unlikely to build on recent bullish performance until the yen situation clarifies.

US TREASURIES showed modest gains in morning trading in New York after news of a widening in the US trade gap. The current account deficit climbed 4.8 per cent to a record \$47.2bn in the first quarter, as Asian countries bought fewer American goods while boosting their exports into the US.

The news was seen as positive for bonds, since it might be a sign that US economic growth is slowing, reducing the need for a rate rise.

In late morning trading, three-year notes were up 1/100s, yielding 5.5 per cent, while 10-year Treasuries were 1/4 higher at 100.11, yielding 5.5 per cent. The benchmark 30-year long bond was up 1/8 at 105.5.

UK GILTS ended slightly lower in moderate volume with the September 10-year futures contract settling down 0.03 points at 106.68 in volume of 86,000 trades.

They also hit short-dated sterling futures contracts, which analysts say are likely to remain ultra-sensitive to rate speculation this week. They are currently pricing in a rate rise by August or September.

Euro debut for Spanish bank

INTERNATIONAL BONDS
 By Vincent Boland

Russia's jumbo issue grabbed the limelight yesterday, but primary issuance continued to be busy.

IBERCAJA FINANCE, a special-purpose vehicle for Caja de Ahorros y Monte, the eighth biggest savings institution in Spain, made its debut with a €300m five-year floating-rate note that tapped continuing demand for FRNs as defensive investments in volatile markets.

ABN AMRO, joint lead manager with Salomon Smith Barney, said Ibercaja was "a very strong credit

story within its peer group". The bank, based in the Zaragoza, Aragon and Rioja regions, was the third Spanish bank this week to tap the markets, following Banco Pastor and Santander. "All three deals were well received," the banker said.

ZURICH FINANCE, a special purpose vehicle for the Swiss insurance company, made its debut in the fixed-rate market and marked the beginning of its EMTN programme. Both the SF300m issue, through Credit Suisse First Boston and SBC Warburg Dillon Read, and the \$300m issue through Warburg as sole lead were well received, bankers said.

WORLD BOND PRICES
BENCHMARK GOVERNMENT BONDS

Red	Blue	Green	White	Old	Day	Yield	Coupon	Price	Mkt	Month	Year
Jan 18											
Australia	7.00%	7.00%	7.00%	5.28	-0.13	-0.24	-0.29	-0.17			
US	10.00%	10.00%	10.00%	5.57	-0.03	-0.04	-0.03	-0.12			
Austria	6.99%	7.00%	7.00%	4.63	-0.01	-0.03	-0.14	-0.20			
Belgium	6.99%	7.00%	7.00%	4.87	-0.02	-0.03	-0.18	-0.20			
Denmark	6.00%	6.00%	6.00%	4.08	-0.01	-0.03	-0.09	-0.08			
Finland	6.00%	6.00%	6.00%	4.08	-0.01	-0.03	-0.09	-0.08			
Canada	6.99%	7.00%	7.00%	5.15	-0.01	-0.03	-0.09	-0.09			
Ireland	6.99%	7.00%	7.00%	5.31	-0.02	-0.03	-0.09	-0.09			
Spain	6.99%	7.00%	7.00%	4.78	-0.02	-0.03	-0.09	-0.09			
Germany	6.99%	7.00%	7.00%	3.88	-0.01	-0.02	-0.18	-0.43			
Italy	6.99%	7.00%	7.00%	4.63	-0.01	-0.02	-0.21	-0.40			
Netherlands	6.99%	7.00%	7.00%	5.35	-0.02	-0.03	-0.20	-0.17			
Portugal	6.99%	7.00%	7.00%	3.73	-0.01	-0.01	-0.15	-0.04			
France	6.00%	6.00%	6.00%	3.73	-0.02	-0.03	-0.15	-0.04			
Switzerland	6.00%	6.00%	6.00%	4.05	-0.02	-0.03	-0.15	-0.03			
UK	6.99%	7.00%	7.00%	5.24	-0.01	-0.03	-0.13	-0.05			
Japan	6.99%	7.00%	7.00%	5.56	-0.02	-0.03	-0.21	-0.16			
Switzerland	6.99%	7.00%	7.00%	5.15	-0.02	-0.03	-0.21	-0.16			
Denmark	6.99%	7.00%	7.00%	4.31	-0.02	-0.03	-0.38	-0.14			
Belgium	7.00%	7.00%	7.00%	5.02	-0.01	-0.03	-0.21	-0.14			
Finland	6.99%	7.00%	7.00%	5.05	-0.02	-0.03	-0.20	-0.17			
Portugal	6.99%	7.00%	7.00%	3.73	-0.01	-0.02	-0.15	-0.04			
France	6.00%	6.00%	6.00%	3.73	-0.02	-0.03	-0.15	-0.04			
Spain	6.00%	6.00%	6.00%	3.73	-0.02	-0.03	-0.15	-0.04			
Germany	6.99%	7.00%	7.00%	4.05	-0.01	-0.02	-0.38	-0.14			
Italy	6.99%	7.00%	7.00%	4.63	-0.01	-0.02	-0.11	-0.14			
Netherlands	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Portugal	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Denmark	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Finland	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
France	6.00%	6.00%	6.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Spain	6.00%	6.00%	6.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Germany	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Italy	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Netherlands	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Portugal	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Denmark	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Finland	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
France	6.00%	6.00%	6.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Spain	6.00%	6.00%	6.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Germany	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Italy	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Netherlands	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Portugal	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Denmark	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Finland	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
France	6.00%	6.00%	6.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Spain	6.00%	6.00%	6.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Germany	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Italy	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Netherlands	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Portugal	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Denmark	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Finland	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
France	6.00%	6.00%	6.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Spain	6.00%	6.00%	6.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Germany	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Italy	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Netherlands	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Portugal	6.99%	7.00%	7.00%	5.24	-0.02	-0.03	-0.20	-0.16			
Denmark	6.99%	7.00%	7.00%	5.24	-0.02						

CURRENCIES & MONEY

Yen holds on while sterling soars

MARKETS REPORT

By Daniel Dombey

The yen kept hold of most of its new-found gains yesterday, as dust settled from the US Federal Reserve and Bank of Japan intervention which had boosted the currency.

With little sign that the market had been disturbed by any further intervention, the currency ended trading hours in US\$1.274 to the dollar. That left the yen weaker than its highest level during the preceding 24 hours, but much stronger than the depth of Y166.76 plumbed earlier in the week.

Asian markets let loose a huge sigh of relief at the yen's greater strength. But analysts warned that without substantial economic news in the near future, the currency could once again go beyond Y140 to the dollar. Midway through trading in New York yesterday, the

currency had once again slipped over Y138 to the dollar.

"The intervention broke the back of the rise in dollar/yen, helped China and pulled other emerging markets from the abyss," said Mark Chandler, currency analyst at Deutsche Bank in New York.

"The Fed has to be very pleased with what they've done. But this is a temporary thing and we'll need some real news from Japan soon."

Behind Wednesday's intervention lay the understanding that the Japanese would redouble its efforts to re-activate its stricken economy and restructure its enfeebled banking sector.

■ POUND IN NEW YORK

Jun 18

Cable

Change

Bilatera

Over

7 days

One

month

Six

One

year

Rate

COMMODITIES & AGRICULTURE

Gold mining groups cut production forecasts

By Kenneth Gooding,
Mining Correspondent

Gold producers have responded to the collapse in the metal's price to near 18-year lows by cutting 15m troy ounces, or 466.5 tonnes, from their planned production for the next three years.

A year ago, miners contributing to the Washington-based Gold Institute's annual survey were forecasting world gold production would increase by an aver-

age of 3.6 per cent a year to total 83.5m ounces by 2000.

Now they are predicting annual growth of only 1 per cent to 83.5m ounces in 2001.

"This is in sharp contrast to growth rates in the 1980s, when production grew from 41m to 65m ounces, averaging more than 5 per cent a year," says the international industry association.

More than 100 mining organisations from 70 countries contribute to the annual survey, supplying

actual production data and projections.

The biggest reduction in planned production is forecast for the US, where gold output last year reached a record 11.4m ounces. Last year, the US industry expected production to rise to 12.8m ounces by 2000. Now it is forecasting output will fall to 10.4m ounces in 2001 - a 9 per cent drop from 1997.

Australian producers also had a record 1997, with output of 10m ounces, and have also altered their plans substantially. Last year, they predicted Australia's output would rise to 10.8m ounces by 2000, now they see a fall to 9.8m ounces by 2001, down 4 per cent from the 1997 total.

Canada is now predicting an 8 per cent fall from 1997 to 2001. Last year, it expected to reach 5.8m ounces in 2000; it now predicts output of 4.8m ounces in 2001.

One consequence is that China is forecast to overtake Canada to become the world's fourth largest gold producer in 1999 with a 12 per cent average increase in output, from 5m ounces in 1997 to 5.8m ounces.

South Africa is set to keep its place as the world's biggest producer and seems determined to keep gold output near the 1997 level of 15.8m ounces. South African miners see output at 15.78m ounces in 2001.

South Africa, the US and Australia together produced

47 per cent of the world's gold last year. If the predictions are correct, their collective share will drop to 43 per cent by 2001. Latin America and Asia, at present accounting for 21 per cent of production, are forecast to share 26 per cent by then.

World Gold Mine Production 1997-2001 from the Gold Institute, 1112 16th Street, Suite 240, Washington DC 20036. \$55 in the US and \$65 elsewhere.

Oil marks time ahead of Opec meeting

MARKETS REPORT

By Gary Head

Crude oil prices marked time amid uncertainty in the run-up to next week's meeting of the Organisation of Petroleum Exporting Countries in Vienna, where a fresh round of production cuts is expected to be agreed.

"It's not whether or not Opec will cut production but by how much - that's what will determine the direction of the price moves," said one analyst yesterday.

With oil prices at their lowest in real terms for two decades, most specialists say Opec must come up with additional production cuts of as much as 2m b/d if there is to be a sustained price recovery for the rest of 1998.

This would need to be in addition to the several rounds of cuts (until the end of 1998) pledged since March 22 by Opec and non-Opec members. These total some 2.19m b/d, though compliance is currently running at only about 75 per cent, according to some surveys.

On the International Petroleum Exchange in London Brent blend for August delivery slipped to \$12.95 a barrel before recovering to \$13.02 in late trading, down 4 cents from Wednesday's close.

The New York Mercantile Exchange July crude opened 25 cents lower at \$12.85, dropped to \$11.60 and later pulled back to \$12.02.

Profit-taking in tin futures had knocked \$1.88 off the three-month price by the close, when the base metal ended at \$5,720 a tonne on the London Metal Exchange. Three-month copper closed at \$1,670 a tonne, up \$26, although the market was poised for a possible upsurge in the context of a potential strike at Codetco's El Teniente mine.

Coffee trading in India

By Kunal Basu in Calcutta

India's new domestic coffee futures exchange begins trading today, using the facilities of the local stock exchange in the southern city of Bangalore.

"To start with, the daily trading will be around 2,000 lots of 500kg each and the value of transactions will be Rs100m (\$2.4m)," said its president, Ashwin Shah.

The coffee exchange is starting with a capital of Rs20m and six trading/clearing members, 65 trading members and 220 ordinary members. It has yet to appoint institutional clearing members, and until it does clearing will be done by trading/clearing members.

It has been modelled on the International Paper Futures Exchange at Kochi in the southern Indian state of Kerala, which has been operating since October.

"We are not expecting any hitches in trading. The members have come to grips with the futures trading system and an exchange mechanism in the mock trading sessions," the exchange said.

The Coffee Board created the exchange to provide hedging facilities to exporters, which handle more than 70 per cent of India's coffee production.

MacMillan Bloedel bows to pressure from Greenpeace

The company is to stop clear-cut logging in British Columbia, writes Edward Alden

Karen Mahon, the indefatigable campaigner for environmental group Greenpeace, handed a bottle of Dom Pérignon last week to the head of one of Canada's largest forest products companies.

The champagne was a peace offering to Tom Stephens, president of MacMillan Bloedel, after the company announced that it would end clear-cut logging in British Columbia, Canada's westernmost province. However, there was no mistaking in the gesture which side had won the war.

Clear-cutting, in which all the timber is cut on large tracts of land, accounts for 95 per cent of all wood harvested in British Columbia and is by far the most economical way to log.

For the past decade, environmentalists in the province have chained themselves to trees and laid down before bulldozers in an effort to stop logging in the last substantial region of temperate old-growth forest in the world.

It is a very significant change, almost a revolution in logging, says Charles Widman, an independent forest analyst in Vancouver.

The industry has resisted environmental pressures, and tried to discredit Greenpeace. But [the environmentalists] have won the war in the woods by bringing all the customers over to their side."

Canada is the world's second largest producer of lumber and market pulp after the US, and British Colum-

bia is Canada's largest lumber region. However, that status has been carved out largely by harvesting some of the oldest, highest quality old-growth softwood lumber in the world.

Mr Stephens of MacMillan Bloedel was convinced the loss of markets in Europe, while only a small portion of its business, was a harbinger of worse to come.

MacMillan Bloedel's decision puts enormous pressure on the other companies logging in the coastal forest, such as International Forest Products and Doman Industries. Those two companies have the largest holdings in the central coast area, where Greenpeace wants a logging moratorium for two years.

Ike Barber, chairman of Slocan Forest Products, the interior's largest lumber

company, has no plans to emulate MacMillan Bloedel. The shift, he says, "is mainly focused on managing the perception of old-growth forests", most of which are in the coastal areas.

However, it is not clear that the industry can afford to abandon clear-cutting. British Columbia's forest industry is suffering its worst slump in memory. It lost C\$12bn (US\$131m) in 1997 and C\$15bn in 1998, and the numbers are looking worse this year.

Harvesting costs in the coast are the highest in the world, having risen by 60 per cent since 1993, while lumber prices are down 40 per cent from a year ago.

High labour costs, rising provincial taxes, and more costly environmental regulations have priced softwood lumber producers out of some markets.

The total cut is down 20 per cent on the coast and 9 per cent throughout the province, mostly owing to the collapse of the Japanese housing market and quotes restricting sales to the US.

MacMillan Bloedel estimates the change to variable retention logging will add about C\$4 per cubic metre to total harvesting costs of more C\$105 per cubic metre.

Succeeding despite still higher costs will depend on softwood lumber producers changing fundamentally how they do their business, says Clark Binkley, dean of forestry at the University of British Columbia.

In the past, the government had insisted that companies maintain high volumes, regardless of market conditions. In the future, they will have to be more flexible, harvesting only the best timber when lumber prices are low and expanding their operations as prices strengthen.

Mr Stephens says the secret to success "is to change our thinking from being volume-driven to being market-driven".

One result of MacMillan Bloedel's transformation may be to force all the richest and most focused companies out of the business, says Mr Widman.

Mergers and acquisitions in the forest industry have already hit eastern Canadian newsprint companies with the merger of Abitibi-Price and Stone Consolidated, and Bowater's purchase of Averon.

On the west coast, both International Forest Products and Doman are vulnerable to takeovers, and may be unable to match MacMillan Bloedel's initiative.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE
Prices from Associated Metal Trading

ALUMINIUM, 60% PURITY (5 per tonne)

Cash 3 million

Close 1316.5-17.5 1348.45

Open 1309-9

Highest 1316.5

Lowest 1301.7

All Official 1316-17 1347.45

Kurs close n/a

Open Int. 250,071

Total daily turnover 21,179

Int'l daily turnover n/a

Int'l LME 5 per tonne

Cash 522-3 537-5

Open 522-4 537-4

Highest 522-7 541-2

Lowest 522-7 n/a

All Official 522-7 537-5

Kurs close n/a

Open Int. 27,758

Total daily turnover 5,682

Int'l daily turnover n/a

Int'l LME 5 per tonne

Cash 4380-400 4460-70

Open 4460-10 4470-30

Highest 4460-10 4470-30

Lowest 4460-10 4470-30

All Official 4460-10 4470-30

Kurs close n/a

Open Int. 52,291

Total daily turnover 10,564

Int'l daily turnover n/a

Int'l LME 5 per tonne

Cash 5870-80 5870-85

Open 5850-80 5870-85

Highest 5870-85 5870-85

Lowest 5870-85 5870-85

All Official 5870-85 5870-85

Kurs close n/a

Open Int. 16,891

Total daily turnover 6,867

Int'l daily turnover n/a

Int'l LME 5 per tonne

Cash 1015-14.5 1038-30

Open 1020-10 1045-5

Highest 1020-10 1045-5

Lowest 1013-14 1040-45

All Official 1013-14 1040-45

Kurs close n/a

Open Int. 24,894

Total daily turnover 21,110

Int'l daily turnover n/a

Int'l LME 5 per tonne

Cash 1658-9 1678-7

Open 1645-8 1678-7

Highest 1670-71 1678-7

Lowest 1670-71 1678-7

All Official 1670-71 1678-7

Kurs close n/a

Open Int. 17,305

Total daily turnover 1,077,088

Int'l daily turnover n/a

Int'l LME 5 per tonne

Cash 1,093-1 1,094-2

Open 1,094-1 1,094-2

Highest 1,094-1 1,094-2

Lowest 1,093-1 1,094-2

All Official 1,093-1 1,094-2

Kurs close n/a

Open Int. 1,093-1 1,094-2

Total daily turnover 1,077,088

Int'l daily turnover n/a

Int'l LME 5 per tonne

Offshore Funds and Insurances

- FT Cityview Unit Trust Prices are available over the telephone. Call the FT Cityview Help Desk on (44 171) 873 4578 for more details.

FT MANAGED FUNDS SERVICE

FT MANAGED FUNDS SERVICE

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 771) 873 4378 for more details.

Offshore Insurances and Other Funds

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Adnams Pl	14.00
Ashurst & Partner	1.00
Bass Pl	1.00
Bell & Evans	1.00
Bell & Evans	1.00

BANKS, RETAIL

ABN Amro Pl	1.00
Agip Ag	1.00
Anglo American & Partner	1.00
Barclays Pl	1.00
Barclays Pl	1.00

BREWERIES, PUBS & REST

Brasserie du Roy	1.00
Brown & Root	1.00
Cadbury Pl	1.00
Cadbury Pl	1.00
Cadbury Pl	1.00

BUILDING MATS. & MERCHANTS

Aggregate Inds	71.00
Argentia	1.00

CONSTRUCTION - Continued

Armstrong Inds	1.00

DIVERSIFIED INDUSTRIALS

Arrow Fast & Fix	1.00

ELECTRICITY

Advanced Power	1.00

ELECTRONIC & ELECTRICAL EQPT

Alcatel	1.00

HOUSEHOLD GOODS & TEXT

Alcoa	1.00

INDUSTRIAL

Alcan	1.00

INVESTMENT TRUSTS

Amoco	1.00

MANUFACTURING

Amoco	1.00

MATERIALS

Amoco	1.00

PETROLEUM

Amoco	1.00

POWER

Amoco	1.00

TELECOM

Amoco	1.00

TRANSPORT

Amoco	1.00

WATER

Amoco	1.00

CONSTRUCTION - Continued

Amoco	1.00

DISTRIBUTORS

Amoco	1.00

LONDON STOCK EXCHANGE

Retail sales growth puts paid to Footsie's rally

MARKET REPORTBy Philip Coggan
Market Editor

Three days of troublesome economic data finally proved too much for the UK stock market.

After shrugging off Tuesday's higher-than-expected retail price numbers and Wednesday's pick-up in average earnings, a surge in retail sales growth was the final straw.

The volume of sales in May grew by 1.7 per cent, bringing the annual rate up to 4.6 per cent. A good part

of the increase was due to a rebound in clothing sales after April's poor weather, but the markets were in no mood to make allowances.

"Just when it looked as if the interest rate sentiment could hardly get worse, retail sales recorded a monthly increase five times market expectations," commented Adam Cole, UK economist at HSBC Securities.

"Abstracting from the monthly distortions, annual sales growth of 4.6 per cent is well beyond what the monetary policy committee will feel comfortable with,

particularly as sales a year ago were boosted strongly by windfall-related spending."

The feeling that UK interest rates were set to rise again was highlighted in the foreign exchange markets, where sterling once again came close to the DM3 level. It closed at \$1.9595 in London, up 2.5 pence on the day.

That represented more bad news for the UK's exporters, who had started to perk up when the pound fell below DM2.90, and the industrial-heavy FTSE 250 index fell for the seventh consecutive day, dropping 24.2 points to 5,659.2. Its cumulative loss

over the period is more than 300 points.

The FTSE 100 index had rallied by more than 100 points on Wednesday on the back of the sudden reversal in the fortunes of the yen, prompted by intervention by the Bank of Japan and the US Federal Reserve.

The news had sparked a strong run in most world stock markets on easing of the immediate fears of an Asian collapse. And, after Asian stock markets had risen strongly again overnight, Footsie opened firmly, reaching its best for the day of 5,871.4, up 38.7, in the

first quarter hour of trading. But the retail sales numbers put paid to the rally and Footsie fell steadily, reaching the day's low of 5,769.0, down 63.7, just before Wall Street opened. A steady performance from New York allowed the blue-chip index to close just 20.6 down at 5,812.1. The FTSE SmallCap index ended 3.1 off at 2,070.1.

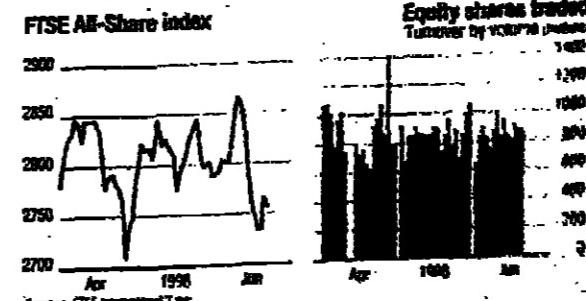
Some analysts are not convinced that the Asian-inspired rally could last long in any case.

Mark Brown, head of economics and strategy at ABN-Amro, said that "if you think what's going on in Asia is

fundamentally based, then a few billion dollars of intervention won't make much difference. It is very difficult to believe that the rest of the world will be resistant to Asia's problems. The mechanism through which those problems will be transmitted is the impact on corporate earnings."

ABN-Amro is cutting its corporate earnings forecasts and now predicts no growth in non-financial earnings this year.

Volume was 881.8m shares by the 6pm count, of which 54 per cent was in non-Footsie stocks.



Indices and ratios	Open	High	Low	Close	Change	Vol.
FTSE 100	5812.1	5815.0	5787.2	5805.3	+23.5	40722
FTSE 250	5693.2	5696.5	5663.5	5674.0	+24.7	33112
FTSE 100/250	10.19	10.19	10.17	10.17	-0.14	1445
FTSE All-Share	5756.12	5756.12	5749.0	5758.0	+5.98	1250
FTSE All-Share Yield	2.87	2.87	2.87	2.87	0.00	1250

World performing sectors	Open	High	Low	Close	Change	Vol.
1 Paper Packaging	11.10	11.10	11.08	11.08	-0.02	13
2 Health Care	11.07	11.07	11.05	11.05	-0.02	12
3 Transport	11.02	11.02	11.00	11.00	-0.00	12
4 Oil Refining	11.00	11.00	10.98	10.98	-0.02	12
5 Distribution	11.00	11.00	10.98	10.98	-0.02	12

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LIFFE £10 per £100 index point)						
Open	Set price	Change	High	Low	Ext. vol.	Open int.
Jan 5860.0	5875.5	+43.5	5875.5	5860.0	40429	54748
Sep 5828.0	5868.5	+40.5	5868.5	5828.0	20446	53036
Aug 5845.5	5854.5	+43.5	5854.5	5845.5	0	676
Feb 5815.0	5815.0	0.0	5815.0	5815.0	0	0

FTSE 250 INDEX FUTURES (LIFFE £10 per £100 index point)						
Open	Set price	Change	High	Low	Ext. vol.	Open int.
Jan 5700.0	5840.0	+140.0	5840.0	5700.0	1443	1443
Sep 5670.0	5810.0	+140.0	5810.0	5670.0	4640	4640
Aug 5685.0	5705.0	+120.0	5705.0	5685.0	0	0
Feb 5650.0	5650.0	0.0	5650.0	5650.0	0	0

FTSE 100 INDEX OPTION (LIFFE £10 per £100 index point)						
Open	Set price	Change	High	Low	Ext. vol.	Open int.
Jan 5860.0	5875.5	+43.5	5875.5	5860.0	40429	54748
Sep 5828.0	5868.5	+40.5	5868.5	5828.0	20446	53036
Aug 5845.5	5854.5	+43.5	5854.5	5845.5	0	676
Feb 5815.0	5815.0	0.0	5815.0	5815.0	0	0

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Feb 5815.0	5815.0	0.0	5815.0	5815.0	0	0

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Aug 5845.5	5854.5	+43.5	5854.5	5845.5	0	676
Feb 5815.0	5815.0	0.0	5815.0	5815.0	0	0

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FT/S&P ACTUARIES WORLD INDICES

The FTSE400 Actuaries World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by FTSE International Limited, a member of the Institute of Actuaries. NatWest Securities Ltd. was a co-founder of the indices.

4 pm close June 18

NEW YORK STOCK EXCHANGE PRICES

N.Y. STOCK EXCHANGE					
	CLOSING	OPENING	HIGH	LOW	NET CHG.
American Express	100.00	99.80	100.00	99.50	+0.20
AT&T	100.00	99.80	100.00	99.50	+0.20
Audited Earnings	100.00	99.80	100.00	99.50	+0.20
Bell Atlantic	100.00	99.80	100.00	99.50	+0.20
Bear Stearns	100.00	99.80	100.00	99.50	+0.20
BellSouth	100.00	99.80	100.00	99.50	+0.20
Boeing	100.00	99.80	100.00	99.50	+0.20
Brown Brothers Harriman	100.00	99.80	100.00	99.50	+0.20
Citigroup	100.00	99.80	100.00	99.50	+0.20
Coca-Cola	100.00	99.80	100.00	99.50	+0.20
Dow Jones	100.00	99.80	100.00	99.50	+0.20
Eastman Kodak	100.00	99.80	100.00	99.50	+0.20
Ford Motor	100.00	99.80	100.00	99.50	+0.20
General Electric	100.00	99.80	100.00	99.50	+0.20
General Mills	100.00	99.80	100.00	99.50	+0.20
IBM	100.00	99.80	100.00	99.50	+0.20
Johnson & Johnson	100.00	99.80	100.00	99.50	+0.20
Kodak	100.00	99.80	100.00	99.50	+0.20
Lever	100.00	99.80	100.00	99.50	+0.20
Merck	100.00	99.80	100.00	99.50	+0.20
Nestle	100.00	99.80	100.00	99.50	+0.20
Pfizer	100.00	99.80	100.00	99.50	+0.20
Procter & Gamble	100.00	99.80	100.00	99.50	+0.20
United Technologies	100.00	99.80	100.00	99.50	+0.20
Verizon	100.00	99.80	100.00	99.50	+0.20
Walt Disney	100.00	99.80	100.00	99.50	+0.20
WorldCom	100.00	99.80	100.00	99.50	+0.20
Yankee	100.00	99.80	100.00	99.50	+0.20
Zion Industries	100.00	99.80	100.00	99.50	+0.20
Alcoa	100.00	99.80	100.00	99.50	+0.20
AT&T Corp	100.00	99.80	100.00	99.50	+0.20
Avon Products	100.00	99.80	100.00	99.50	+0.20
Bell Atlantic Corp	100.00	99.80	100.00	99.50	+0.20
Boeing Co	100.00	99.80	100.00	99.50	+0.20
Caterpillar	100.00	99.80	100.00	99.50	+0.20
Citicorp	100.00	99.80	100.00	99.50	+0.20
Coca-Cola Co	100.00	99.80	100.00	99.50	+0.20
Eastman Kodak Co	100.00	99.80	100.00	99.50	+0.20
Ford Motor Co	100.00	99.80	100.00	99.50	+0.20
General Electric Co	100.00	99.80	100.00	99.50	+0.20
General Mills Co	100.00	99.80	100.00	99.50	+0.20
IBM Corp	100.00	99.80	100.00	99.50	+0.20
Johnson & Johnson Co	100.00	99.80	100.00	99.50	+0.20
Kodak Co	100.00	99.80	100.00	99.50	+0.20
Lever Co	100.00	99.80	100.00	99.50	+0.20
Merck & Co	100.00	99.80	100.00	99.50	+0.20
Nestle Co	100.00	99.80	100.00	99.50	+0.20
Pfizer Co	100.00	99.80	100.00	99.50	+0.20
Procter & Gamble Co	100.00	99.80	100.00	99.50	+0.20
United Technologies Co	100.00	99.80	100.00	99.50	+0.20
Verizon Co	100.00	99.80	100.00	99.50	+0.20
Yankee Co	100.00	99.80	100.00	99.50	+0.20
Zion Industries Co	100.00	99.80	100.00	99.50	+0.20
Altria Group	100.00	99.80	100.00	99.50	+0.20
AT&T Corp	100.00	99.80	100.00	99.50	+0.20
Avon Products	100.00	99.80	100.00	99.50	+0.20
Bell Atlantic Corp	100.00	99.80	100.00	99.50	+0.20
Boeing Co	100.00	99.80	100.00	99.50	+0.20
Caterpillar	100.00	99.80	100.00	99.50	+0.20
Citicorp	100.00	99.80	100.00	99.50	+0.20
Coca-Cola Co	100.00	99.80	100.00	99.50	+0.20
Eastman Kodak Co	100.00	99.80	100.00	99.50	+0.20
Ford Motor Co	100.00	99.80	100.00	99.50	+0.20
General Electric Co	100.00	99.80	100.00	99.50	+0.20
General Mills Co	100.00	99.80	100.00	99.50	+0.20
IBM Corp	100.00	99.80	100.00	99.50	+0.20
Johnson & Johnson Co	100.00	99.80	100.00	99.50	+0.20
Kodak Co	100.00	99.80	100.00	99.50	+0.20
Lever Co	100.00	99.80	100.00	99.50	+0.20
Merck & Co	100.00	99.80	100.00	99.50	+0.20
Nestle Co	100.00	99.80	100.00	99.50	+0.20
Pfizer Co	100.00	99.80	100.00	99.50	+0.20
Procter & Gamble Co	100.00	99.80	100.00	99.50	+0.20
United Technologies Co	100.00	99.80	100.00	99.50	+0.20
Verizon Co	100.00	99.80	100.00	99.50	+0.20
Yankee Co	100.00	99.80	100.00	99.50	+0.20
Zion Industries Co	100.00	99.80	100.00	99.50	+0.20
Altria Group	100.00	99.80	100.00	99.50	+0.20
AT&T Corp	100.00	99.80	100.00	99.50	+0.20
Avon Products	100.00	99.80	100.00	99.50	+0.20
Bell Atlantic Corp	100.00	99.80	100.00	99.50	+0.20
Boeing Co	100.00	99.80	100.00	99.50	+0.20
Caterpillar	100.00	99.80	100.00	99.50	+0.20
Citicorp	100.00	99.80	100.00	99.50	+0.20
Coca-Cola Co	100.00	99.80	100.00	99.50	+0.20
Eastman Kodak Co	100.00	99.80	100.00	99.50	+0.20
Ford Motor Co	100.00	99.80	100.00	99.50	+0.20
General Electric Co	100.00	99.80	100.00	99.50	+0.20
General Mills Co	100.00	99.80	100.00	99.50	+0.20
IBM Corp	100.00	99.80	100.00	99.50	+0.20
Johnson & Johnson Co	100.00	99.80	100.00	99.50	+0.20
Kodak Co	100.00	99.80	100.00	99.50	+0.20
Lever Co	100.00	99.80	100.00	99.50	+0.20
Merck & Co	100.00	99.80	100.00	99.50	+0.20
Nestle Co	100.00	99.80	100.00	99.50	+0.20
Pfizer Co	100.00	99.80	100.00	99.50	+0.20
Procter & Gamble Co	100.00	99.80	100.00	99.50	+0.20
United Technologies Co	100.00	99.80	100.00	99.50	+0.20
Verizon Co	100.00	99.80	100.00	99.50	+0.20
Yankee Co	100.00	99.80	100.00	99.50	+0.20
Zion Industries Co	100.00	99.80	100.00	99.50	+0.20
Altria Group	100.00	99.80	100.00	99.50	+0.20
AT&T Corp	100.00	99.80	100.00	99.50	+0.20
Avon Products	100.00	99.80	100.00	99.50	+0.20
Bell Atlantic Corp	100.00	99.80	100.00	99.50	+0.20
Boeing Co	100.00	99.80	100.00	99.50	+0.20
Caterpillar	100.00	99.80	100.00	99.50	+0.20
Citicorp	100.00	99.80	100.00	99.50	+0.20
Coca-Cola Co	100.00	99.80	100.00	99.50	+0.20
Eastman Kodak Co	100.00	99.80	100.00	99.50	+0.20
Ford Motor Co	100.00	99.80	100.00	99.50	+0.20
General Electric Co	100.00	99.80	100.00	99.50	+0.20
General Mills Co	100.00	99.80	100.00	99.50	+0.20
IBM Corp	100.00	99.80	100.00	99.50	+0.20
Johnson & Johnson Co	100.00	99.80	100.00	9	

GLOBAL EQUITY MARKETS

GLOBAL EQUITY MARKETS																																	
US INDICES								US DATA					Dow Jones				JAPAN				FRANCE												
New Jones	Jan 17	Jan 16	Jan 15	1998 High	Low	Since compilation High	Low	IN MARKET ACTIVITY					S&P 500				Nikkei 225				CAC 40												
Industrial	8520.46	8555.29	8527.93	8211.84	7880.42	8211.84	41.22	IN MARKET ACTIVITY					S&P 500				Nikkei 225				CAC 40												
House Bonds	104.95	105.16	104.85	105.48	104.42	105.48	54.98	IN MARKET ACTIVITY					S&P 500				Nikkei 225				CAC 40												
Transport	3373.13	3380.16	3335.62	3365.32	3194.38	3380.02	13.23	IN MARKET ACTIVITY					S&P 500				Nikkei 225				CAC 40												
Utilities	230.72	230.99	232.01	170.72	202.79	232.05	16.53	IN MARKET ACTIVITY					S&P 500				Nikkei 225				CAC 40												
DJ Ind. Day's high	8502.34	(8511.26)	8505.43	8504.49	(8505.43)	8505.43	1.00	IN MARKET ACTIVITY					S&P 500				Nikkei 225				CAC 40												
DJ Ind. Day's low	8502.43	(8505.50)	8505.73	8505.83	(8505.83)	8505.83	1.00	IN MARKET ACTIVITY					S&P 500				Nikkei 225				CAC 40												
Standard & Poor's Composite	1107.11	1107.59	1107.01	1108.54	1077.68	1108.54	4.40	IN MARKET ACTIVITY					S&P 500				Nikkei 225				CAC 40												
Industrial	1231.38	1230.09	1254.06	1211.48	1077.40	1231.48	3.52	IN MARKET ACTIVITY					S&P 500				Nikkei 225				CAC 40												
Financial	133.13	129.81	128.86	148.83	110.85	148.83	7.13	IN MARKET ACTIVITY					S&P 500				Nikkei 225				CAC 40												
Others	888.65	888.92	888.82	885.82	887.47	885.82	4.64	IN MARKET ACTIVITY					S&P 500				Nikkei 225				CAC 40												
NYSE Corp.	885.27	888.68	888.88	885.87	886.41	888.88	5.20	IN MARKET ACTIVITY					S&P 500				Nikkei 225				CAC 40												
NASDAQ Corp.	1778.40	1753.12	1715.75	1817.81	1582.22	1817.81	54.87	IN MARKET ACTIVITY					S&P 500				Nikkei 225				CAC 40												
Futval 2000	444.08	436.37	433.86	491.41	410.88	491.41	12.36	IN MARKET ACTIVITY					S&P 500				Nikkei 225				CAC 40												
IN MARKET ACTIVITY																	Nikkei 225				CAC 40												
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THE NASDAQ STOCK MARKET

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EASDAQ										
EASDAQ is a fully regulated independent pan European Stock Market focused on high growth companies with international aspirations. The shares of companies on the EASDAQ Stock Market can be bought and sold through EASDAQ Members.										
Company	Mid price	Change on day	Volume	High	Low	Company	Mid price	Change on day	Volume	
ActivCard	US\$5	-	1345	65	2.25	Strategic Formula	IT/43000	-100	7100	5250
Airplus	IT/43000	+50	3800	4500	1260	Innopharmics	US\$50125	+125	105038	765
Artwork Systems	US\$17.825	-0.75	18705	21 625	5.875	Integ. Surg. Syst.+	DEM31.125	-125	0	12.5
Chemitek	FF/18	-0.5	21000	23	9	Lamont & Haaspt	US\$33.125	+0.825	50547	103.5
Dixi Bet Holding	US\$8	-	700	10 3125	8 8125	Melaleuca	US\$17.125	-0.125	47010	20 3125
Deutsche Holdings	DEM/15	-0.05	5000	7.15	1.7	Mitacra Int'l+	US\$10.625	+1.125	47010	12 875
Dr Schärer's	US\$20.375	-0.25	2200	46.25	20.375	MTI	US\$46.25	-10	0	46.125
ESAT FMS	US\$5.125	-	0	8.125	5.0625	Onion Int'l	US\$348.375	-700	7008	61.25
ESAT Telecom	US\$10.125	+0.25	0	37.875	13.25	Poly Tech	US\$44.75	-3.375	3500	7.5625
Espace Prod. Int.	FF/120.25	+0.37	8000	121	85.625	Royal Olympic	US\$171.125	-1.625	0	2.25
Espac Telecom	US\$10.225	-0.125	8000	19.25	14.875	Schaeffler-Bleckmann+	Siem/17.8	-3	2215	1800
Etel International	DEM/6.25	-1.75	21497	320	863	Topical Int'l	Siem/14.8	-2	230	17125
Globe TeleSystems	US\$25.125	-1.75	50	49.125	24.5	Turbologic Technol+	US\$38.8	-3.25	1200	11.83
Granger Telecom	US\$19.75	-0.25	2385	27.25	13.5					2.1

STOCK MARKETS

Asian gains fail to ignite cautious Europe

WORLD OVERVIEW

Another dazzling turn of speed across Asia, where many stock markets notched up two-day percentage gains well into double figures, cut no ice with investors in Europe yesterday, writes Jeffery Brown.

Early hesitancy for European equities quickly turned to a scramble for the exits as grim words from the Bundesbank overshadowed the latest official Japanese

attempt to restore investor confidence in the yen.

In a statement ahead of the weekend meeting in Tokyo of G7 deputy finance ministers, Japan's prime minister announced plans for potential tax cuts, measures on bad bank loans and moves to rekindle domestic demand.

But the plans were vague. The absence of timing and detail left international stock markets once again taking matters on trust,

although many observers were hopeful of a fresh policy statement from Japan at the weekend.

In the meantime, stock markets outside Asia opted for caution given the widespread interpretation that the German central bank was dropping a broad hint about higher interest rates in its latest report.

The Bundesbank's strictures about the need to match monetary policy with the pace of economic growth

coincided with mounting concerns for an upward lunge for interest rates elsewhere in Europe, notably in the UK following this week's run of negative economic data.

By the close of trading, the leading centres of Frankfurt and Paris were both off around 1 per cent, having in each case turned back from record intraday highs. Trading volumes were mostly modest.

The yen was steady at around the Y137 to the dollar mark achieved after Wednesday's concerted US and Japanese intervention in the foreign exchanges. But Wall Street, which had surged 163 points in the previous session, made an uncertain start.

There is no shortage of prevailing caution among the broking community. BT

Alex Brown's latest pan-European strategy note makes the point that Japanese and European economic downturns have typically coincided.

Right now,

writes the broker,

Europe is basking in the belief that earnings growth will top 14 per cent on average this year and next, but "deflationary worries may expose the current complacency about demanding p/e multiples".

As a result, BT Alex

Brown's main message is that it is still too soon to commit new capital to European equities.

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Asia's crisis, and its

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According to one estimate,

there were net outflows of

\$45bn from Mexico in the

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Yesterday, the Mexican

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after a bounce this week. It

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points. Meanwhile, the peso

has slid 10 per cent.

The problems have been

compounded by low oil

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deficit this year and has wid-

ened the trade deficit.

Mexico's economy remains

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duction in the first four

months of the year rose 7.8

per cent compared to the

same period in 1997.

But budget cuts and a

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US economy are expected to

curb growth in the second

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Some argue that in spite of

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Companies geared to the

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EMERGING MARKET FOCUS

Mexico set for term-end blues

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Henry Tricks

Region soars on yen support

ASIA PACIFIC

Asian equities staged another strong rally, with TOKYO setting a fast pace in the wake of Wednesday's joint US and Japanese intervention in support of the yen. The Nikkei 225 Average ended 646.16 points at 15,382.20 trading high at its 15,382.20

The benchmark was only just short of its 15,382.20 trading high at the close as hopes for more concerted action to lift Japan out of

economic recession gained ground among investors. The low for the day was 14,825.17.

The dollar, which rose on an eight-day high of 145 to the year earlier this week, was trading at around 137 in Asia yesterday and this put fresh heart into the hard-pressed financial sectors.

THE DAY'S CHANGES

	% Change
Bangkok	+8.1
Seoul	+7.1
Manila	+6.5
Hong Kong	+6.4
Jakarta	+4.9
Kuala Lumpur	+4.6
Tokyo	+4.4
Taipei	+4.0
Sydney	+2.3
Singapore	+2.3
Wellington	+1.8
Bombay	-3.2

Farmers Bank was the most active stock, adding Pta5.0 to Pta1.87 to an intraday peak of 325.49, off a peak of 325.49.

Foreign demand sent many Samsung Group shares soaring on hopes that the group may give up its money-losing motorcar venture. Samsung Electronics rose Wons5,100 to its daily limit of high of Won47,750.

MANILA reversed a seven-day losing streak with a rise of 12.41 to 1,828.59 on the composite index. It was the steepest single-session gain since the second week of February, but dealers were quick to describe the upturn as a technical bounce. "We are simply catching up with the rest of Asia," said one trader.

Property was the prime mover. The sector index jumped 10.2 per cent, with Ayala Land gaining 1.25 pesos to 12.85.

BANGKOK led the day's performance charts in Asia in spite of some profit-taking late in the session that clipped the SET index back from its session high of 304.55.

The benchmark ended up 22.21 at 295.15 in improving turnover of Baht4.5bn. Thai

First-section volume jumped to 70.1m shares from 40.4m on Wednesday, with rising stocks outpacing falls by better than 8 to 1. The Topix index of all first-section stocks rose 42 to 1,193.84.

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China-related stocks did even better as the stronger yen eased fears of a devaluation of the renminbi. The

index fell 0.62 or 1 per cent to 854.75.

Cofir, the holding company that runs hotels and develops property, rose Pta180 or 8.7 per cent to Pta2,300 on its plan to operate in the US.

Amper, the telecoms equipment maker, gained Pta35 to Pta4,125 on reports that Telefonica would buy a 9.4 per cent stake in the company from Indra, the state-owned electronics company.

The shares rose more than 5 per cent during the day, but some of the gains were eroded after Telefonica denied the reports and said negotiations of the purchase were ongoing.